RURAL COMMUNITY PARKS, RECREATION & CULTURE

STRATEGIC MASTER PLAN

Township of Mapleton

Final Draft April 23, 2012













Participants in the

Rural Community Parks, Recreation & Culture Strategic Master Plan

April 23, 2012

-

Mapleton Township, Parks & Recreation Committee

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Health, Safety and Accessibility:

A Rural Community Parks, Recreation & Culture Strategic Master Plan for Mapleton

The Community Parks, Recreation & Culture Strategic Master Plan for the Township of Mapleton provides a comprehensive look into the fabric of leisure service delivery for the rural communities of Mapleton. Assessing needs of the Township's facilities, parks and open spaces through direct community consultation and extensive onsite review of existing facilities and equipment, coupled with identifying the trends currently shaping recreation and leisure, this Plan provides an assessed condition, hence "report card" with subsequent recommended improvements and budget projections for each and every facility within the Township.

This plan makes a strong case for health, safety & accessibility related to leisure and recreation in the context of Mapleton's changing economic and social dynamics. All rural municipalities face specific changes that will occupy decision makers, service groups, and residents for the coming decades. These challenges include issues in the local economy, a post-industrial provincial economy, an aging population and obesity epidemic and their associated health care costs, and greater urbanization and population densification in non-rural areas. This Strategic Master Plan makes a positive contribution to the management of leisure and recreation in Mapleton in consideration of these challenges.

Since it's the beginning of the project in 2011, several workshops, community questionnaires, and stakeholder consultations were offered in the many communities of Mapleton. Close to 2,000 residents were represented through 9 service groups, sports clubs, and the alike, utilizing the Township's facilities participated in this consultative process.

This plan draws on input from diverse stakeholders and existing research to present a strong case for improvements and investments to support leisure and recreation in the Township of Mapleton. It also offers the following specific, practical recommendations that the Township can undertake to realize the multitude of healthful, social and economic benefits provided by recreation. These have been summarized through suggested "high" priority (within next 5 years).

High Priority Recommendations

1. Accessibility & Safety

Universal accessibility and safety were common concerns within the community. All public spaces and facilities should meet County standards as a minimum requirement. Effective communications, wayfinding and affordability will limit barriers in these areas and encourage equal access to programs and facilities within the township. Exterior security lighting on buildings and parking areas should be a top priority. Fire code addresses, facility identification signage and emergency telephones should be incorporated into all recreational facilities.

Projects:		Budget:	
Washroom Upgrades:			
Moorefield Ball Park	\$	50,000.00	
Drayton Agricultural Grounds	\$	5,600.00	
 Access ramp for Maryborough Community Centre 	\$	22,000.00	
 Fire Code / Emergency addresses 	\$	2,000.00	

2. Playgrounds and Splash Pad

Further safety audits of play areas should be completed to maintain a responsible level of risk management. Further detailed site design will ensure that play areas are integrated with their surroundings, maintain effective pedestrian connections, include play opportunities for all age groups as well as other site amenities. The Design Check List (in section 5) highlights items that should be considered in the redesign of these areas.

Projects:		Budget:	
 Audit all remaining playgrounds 	\$	2,000.00	
 Redesign play areas and replace 'at risk' play structure 	es:		
Moorefield Ball Park	\$	75,000.00	
Kinsmen Playground	\$	104,000.00	
Rothsay Optimist Park	\$	70,000.00	
 New Splash Pad / Water Play park (Centennial Park) 	\$	125,000.00	

3. Trails, Wayfinding and Signage

Expanded and improved trails were identified as a number one priority of the Mapleton community, and continue to be a top trend in recreational facility development. An expanded multi-season, multi-use trail system with trail heads, info kiosks, distance markers, interpretive panels and so on, will offer additional and alternative recreational opportunities and will appeal to a wide range of user groups. A wayfinding and signage program will support initial developments within the community.

Projects:		Budget:	
 Develop a Township wide Trails Implementation Plan 	\$	15,000.00	
 Wayfinding and Signage plan 	\$	15,000.00	
 New Sign for Maryborough Community Centre off 	\$	5,000.00	
McGivern St.			

4. Maintenance

On going maintenance of existing facilities is a necessity in cash strapped communities and offsets the need for new buildings and structures.

Projects:		Budget:	
Roof replacement:			
P.M.D. Community Centre	\$	40,000.00	
Maryborough Community Centre	\$	40,000.00	
 Building Retrofit - Maryborough Community Centre 	\$	200,000.00	
 Moorefield Ball Park - Scoreboard repair A Diamond 	\$	1,000.00	

High Priority Recommendations

5. Staffing

With additional facility development, increased programming and proposed management and marketing initiatives, designated staff will be required to take on new responsibilities.

Projects:	Budget:
 Job description review; PR training 	TBD
 Consolidate reservations for hall rentals 	TBD
 Provide training for Accessibility for Ontarions with 	TBD
Disabilities Act'	
 Develop a volunteer program 	TBD
 Identify new opportunities for partnerships 	TBD
 Appoint staff for new youth programming (see below) 	TBD
 Develop and Arts and Culture Advisory Committee 	TBD

6. Programming

Both the youth and senior user groups will continue to dominate the population in Mapleton. Increased recreational and leisure style programming for both groups will engage the community and encourage local participation.

Projects:		Budget:	
 Summer Youth Camp - designated staff, supplies 	\$	15,000.00	
 March Break Camp - designated staff, supplies 	\$	5,000.00	
 Public Arts Program - designated advisory committee 	TBD		

7. Communications

Municipalities need to keep pace with the advancement of current communication technologies. While the Township's Web site is currently being updated, other avenues of communication should still be considered.

Projects:	Budget:
 Township Web site expansion 	TBD
 Leisure Guide development 	TBD
 Volunteer Board 	TBD
 Healthy Initiatives 	

8. Funding / Marketing

Additional means of accruing revenues through advertising and partnerships will assist the Township in controlling fees, and it's ability to offer space to groups requiring subsidy.

 Projects: Identify new opportunities for partnerships Appoint a Grant Application Writer Appoint staff to address marketing and funding 	Budget: TBD TBD TBD
opportunities	TDD
 Promote advertising in arena, leisure guide, web site 	TBD
 Develop program to off set utility and maintenance 	TBD
costs for charitable events requiring the use of township)
facilities. (ie 'Fun Run', Themed Movie Nights at	
Theatre, etc)	

Location/ Facility/ Park **Assessed Conditions** Recommended Improvements Projected Budget H- High Priority The following scale indicates SKA's assessment of Mapleton's park's/ facilities equipment, finishes and condition. Additional comments are noted M- Medium Priority beside and may pertain to improvement priority, new development and L- Low Priority accessibility. **Drayton** Kinsmen Playground Replacement of wooden play structure: H \$ 80.000.00 Some Improvement Acceptable Install accessible surfacing: H Improvements Required Few Improvements Needed Needed \$ 20,000.00 Sandbox replacement: H \$ 4,000.00 P.M.D. Arena and Community \$ 40,000.00 Replacement of community centre roof: H Some Improvement Acceptable Centre Needed \$ 60,000.00 Improvements Required Few Improvements Needed Replacement of community centre floor: M \$ 40,000.00 Parking lot reconfigureation/ beautification: M **Drayton Walking Trail** \$ 10,000.00 Bench replacement & new amenities: M Some Improvement Acceptable Additional signage: M \$ 10,000.00 Improvements Required Needed Few Improvements Needed Riverside Park Walking Trail Bench replacement & new amenities: M \$ 10.000.00 Some Improvement Acceptable \$ 10,000.00 Improvements Required Additional signage: M Few Improvements Needed Needed Agricultural Fair Grounds Replacement of concession stand skirt: H \$ 5,000.00 Some Improvement Acceptable Improvements Required Few Improvements Needed Needed Widen washroom doors to accessible \$ 600.00 standards: H Installation of new soccer field lighting: M \$ 50,000.00 Installation of new ball diamond lighting: M \$ 30,000.00 Regrade and seed large soccer field: M \$ 17,000.00

Location/ Facility/ Park	The following scale indica	hes and condition. Addi	of Mapleton's park's/ itional comments are noted	Recommended Improvements H- High Priority M- Medium Priority L- Low Priority	Projected Budget
Mapleton Soccer Field, Riverside Park	Many Improvements Required	Some Improvement Needed	Acceptable Few Improvements Needed	- Installation of bleachers: M	\$ 15,000.00
ABC Park	Many Improvements Required	Some Improvement Needed	Acceptable Few Improvements Needed	- Removal and replacement of existing bench arbour with new gazebo: M	\$ 10,000.00

Location/ Facility/ Park **Assessed Conditions** Recommended Improvements Projected Budget H- High Priority The following scale indicates SKA's assessment of Mapleton's park's/ facilities equipment, finishes and condition. Additional comments are noted M- Medium Priority beside and may pertain to improvement priority, new development and L- Low Priority accessibility. Moorefield Maryborough Community Centre Building accessibility renovation: H \$ 22,000.00 Acceptable Some Improvement Improvements Required Needed Few Improvements Needed Replacement of roof: H \$ 40,000.00 Entire building retrofit/ upgrades: H \$ 200,000.00 New entrance sign on McGivern St.: H \$ 5,000.00 Entry landscape improvements: M \$15,000.00 Moorefield Ball Park Washroom path upgrade- accessible: H \$ 25,000.00 Some Improvement Acceptable Improvements Required Few Improvements Needed Needed Washroom interior retrofit and lighting: H \$ 25,000.00 A Diamond: scoreboard repair: H \$ 1,000.00 A Diamond: outfield fencing alterations: M \$8,000.00 (increased height and moved further out) B Diamond: netting installation: M \$ 2,000.00 General repairs to basketball courts: M \$ 2,000.00 Picnic shelter: on going maintenance with \$20,000.00 future replacement as structure ages: L Moorefield Ball Park Playground General site improvements; replace \$ 75,000.00 Some Improvement Acceptable existing structure, install accessible Improvements Required Needed Few Improvements Needed surfacing. H

Location/ Facility/ Park	Assessed Conditions The following scale indicates SKA's assessment of Mapleton's park' facilities equipment, finishes and condition. Additional comments are beside and may pertain to improvement priority, new development accessibility.	noted M- Medium Priority	Projected Budget
Alma Baseball Diamond (Alma Optimist owned and operated)	Many Some Improvement Accomprovements Required Needed Few Improvements	- Replacement of diamond lighting: M	\$ 10,000.00
Alma Outdoor Rink & Playground (Alma Optimist owned and operated)	Many Some Improvement Accumprovements Required Needed Few Improvements	- Playground safety audit: H - Visual upgrades to rink: L	\$ 1,000.00 \$ 2,000.00
Wallace Cummings Park, Alma		- Site furnishings: M - Playground area: accessibility paths: M	\$ 15,000.00 \$ 2,000.00
Rothsay Rothsay Optimist Park	Many Some Improvement Accomprovements Required Needed Few Improvements	- Removal and replacement of playground and install accessible surfacing. H	\$ 70,000.00
Glen Allen Glen Allen Park	Many Some Improvement Acc Improvements Required Needed Few Improvements I	- Playground safety audit: H - Removal and replacement of playground and install accessible surfacing. M - Picnic shelter: on going maintenance, with future replacement as structure ages: L	\$ 1,000.00 \$ 70,000.00 \$20,000.00

Recommended Improvements H- High Priority M- Medium Priority L- Low Priority	
- New outdoor skating rink: M	\$ 50,000.00
 New splash pad installation: H 	\$ 125,000.00
- New skate park- on existing parking: M	\$ 65,000.00
 Township Lagoon Park - Future development of park 	
with connections with trails and surrounding parks/	
green spaces: L	
- Mapleton Township Trails Plan: H	\$ 15,000.00
- Wayfinding and Signage Plan	\$ 15,000.00
(Parks & Places): H	
(*Highly identified by community)	
- Master Plan Update - 2017	
	H- High Priority M- Medium Priority L- Low Priority - New outdoor skating rink: M - New splash pad installation: H - New skate park- on existing parking: M - Township Lagoon Park - Future development of park with connections with trails and surrounding parks/ green spaces: L - Mapleton Township Trails Plan: H - Wayfinding and Signage Plan (Parks & Places): H (*Highly identified by community)

<u>Staffing</u>	Recommended Improvements H- High Priority M- Medium Priority L- Low Priority	Projected Budget
General	Service training H Job Descrition Review: H - Identify common and unique skills - Identify gaps requiring additional expertise - Encourage excellence	designated staff
Reservations	Public Relations training. H Centralize / consolidate for all facilities and programs offered within the Township; H	designated staff
Accessibility Compliance	Provide a training program in line with 'Accessibility for Ontarians with Disability Act' H	designated staff
Volunteer Program	Develop a program that will attract, train, supervise, evaluate and reward a volunteer base. H	designated staff
Environmental Stewardship	Develop and manage a 'Green Plan' that addresses and promotes environmental stewardship within facilities, parks and programming. M	designated staff
High Five Training	Train staff looking after children under the age of 13 in the Parks and Recreation. Ontario High Five Programs; in line with developing youth programing. M	designated staff

	Recommended Improvements H- High Priority M- Medium Priority L- Low Priority	<u>Projected Budget</u>
Partnerships	Review existing partnerships and develop an agreement	designated staff
	plan that identifies a 'good fit' between partners and the	
	township.	
	Identify new opportunities for partnerships. H	
Concessions	Third Party Delivery M	budget: TBD
	- Advertise	
	- Provide safety upgrades	
Communications:		
Website	Expand existing site. Requires staff with marketing,	designated staff budget: TBD
	graphic and communication skills. H	baagot. 100
Leisure Guide	Requires staff with marketing, graphic and communication	designated staff budget: TBD
	skills. H	buuget. TBD
	The guide could include:	
	Existing/ new programs	
	Arena / hall plans and rental costs	
	Advertising opportunity	
	Local club information and news	
	Volunteer information, contacts	
Volunteer Board	Locate boards at community centres. To improve	designated staff
	communications (eg 'help wanted') and geared towards	budget: TBD
	students/ seniors etc. H	
Healthy Initiatives	Promote healthy lifestyles through campaigns offered by	designated staff
	associations with 'In Motion' and 'Participaction.' H	

Marketing & Funding	Recommended Improvements H- High Priority M- Medium Priority L- Low Priority	Projected Budget
Grant Application Writer	With assistance of staff, and various committees, Identify need and apply for appropriate grants. H	designated staff
Leisure Guide/ Website	Advertising opportunity. H	designated staff budget: TBD
P.M.D. Arena	Use rink boards for advertIsing. H	designated staff
Special Events	Proceeds to support community fundraising projects that use Township Facilities. H	designated staff budget: TBD

Programming	Recommended Improvements H- High Priority M- Medium Priority L- Low Priority	Projected Budget
Youth	Summer 2012: H	designated staff; budget: \$15,000
	 Pilot Program- younger and older groups; with 	
	summer University student assistance; arts &	
	crafts / outdoor recreational; arrange bus service	
	between main centres; locations for accessibility;	
	possible partnership with service groups /	
	conservation area;	
	Venue: P.M.D. Arena/ Maryborough Community	
	Centre	
	March Break 2013: H	designated staff budget: \$5000
	 Indoor camp with outdoor sessions; theme days; 	
	staff requirement; possible theatre.	
Adult/ Senior	Promote alternative programs to suit senior market; M	designated staff
Public Art	Establish advisory committee: H	Arts & culture
	Encourage public participation in community arts and	advisory committee
	culture; identify funding opportunities- M	

Section 1 - Foundations



Planning Foundations

This section describes the underpinnings of the Mapleton Community Park, Recreation & Culture Master Plan: its role, planning context and scope, as well as Mapleton's existing parks, facilities and related landscapes' physical context and current condition. Achieved through a needs assessment/community consultation process, an inventory of all existing facilities, and a trends analysis, this section acts as the foundation for the Strategies & Actions which follow.

Introduction











Role and Scope Methodology

Introduction









1. Role and Scope of the Strategic Master Plan

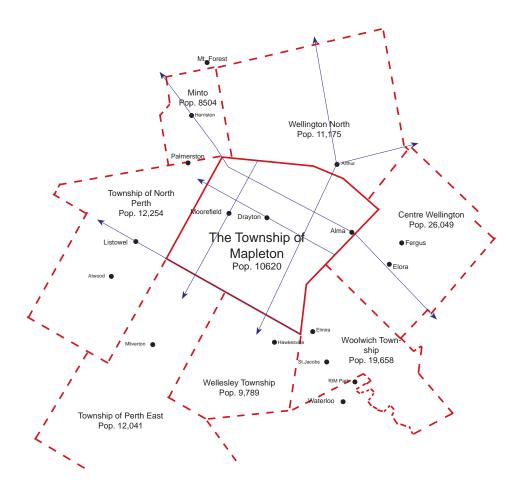
The Rural Community Parks, Recreation & Culture Strategic Master Plan for Mapleton is the vehicle for implementing new development and renovation projects, and for maintaining and preserving existing facilities and infrastructure. It will also provide a means for articulating a common parks, recreation and culture purpose within the Township of Mapleton, and for communicating it to its residents, regulatory agencies and the community at large.

Parks, Recreation & Culture Strategic Master Plan Mandate

The Project Planning Committee is mandated to develop a strategic master plan to be presented to the Township of Mapleton's Council in 2012.

The Township aimed to cover several goals within the master plan;

- 1. Development of a comprehensive framework addressing facilities, amenities, events and open space for the next 5-20 years;
- Define user groups and their needs through community sessions, interviews and questionnaires;
- Existing facilities assessment and service audit to provide an up-to-date inventory. Additionally, determining a level of service required to meet future growth and how it would impact existing and future resources;
- 4. Identifying future needs and trends to meet the demands of an evolving community;
- 5. General strategies, implementation of strategies and prioritized recommendations, including a capital budget.



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Introduction









The whole is greater than the sum of its parts.

Planning for leisure service delivery deals with individual projects; linking parks and open spaces to the recreational and cultural facilities of the Township. The Parks, Recreation & Culture Strategic Master Plan is aimed at ensuring that the physical environment, both built and natural, operates within the limits of the Township's natural systems, meets the recreational and cultural needs and aspirations of its residents, of its guests, and the communities around it, and enables the Township's leisure service delivery goals and decisions to be realized.

The scope of the strategic Master Plan will include all aspects of Township operations including all recreational activities, all services provided and degree of quality, facilities for recreation and culture, parkland, playgrounds, sports fields, accessibility, safety, appropriate capacity (deficiency or excess in particular areas), technical assessment, capital assets, property and environmental issues.

The Strategic Master Plan responds to the Long Range horizon.

The **Long Range** horizon suggests a future based on goals and growth expectations which can be articulated only in general terms. It can include established projects which are in the programming, design or implementation stages, and contemplated projects which reflect current and projected needs, but which have not as yet been defined. The long-range framework is firmly based on present realities, but extended far enough into the future to provide a comprehensive context for upcoming leisure service delivery planning decisions. The thrust of this horizon is to identify options for future Township projects and suggest measures for their protection beyond the 25 year period. However, this Plan also identifies priorities for the more immediate (1 - 3 year) and medium (3-10 year) horizons.

The Strategic Master Plan directs communal action.

The Parks, Recreation and Culture Strategic Master Plan directs action so that the physical environment suits the Township's communities' present and future needs, meets corporate goals, and is a joy to be part of. Its existence and content is a clear message that the Township's future direction matters.

The Township is a community of residents, their guests, service groups and its businesses. A committee and extensive consultative process provides this community with the means to shape the Plan. The Township is also an asset that serves neighbouring municipalities, County of Wellington, and many other Southern Ontario's communities – the opportunities that arise from these relationships are important. The Township is a community of buildings and landscapes that give Mapleton its sense of place. The Rural Community Parks, Recreation & Culture Strategic Master Plan for Mapleton responds to and affects (to differing degrees) each of these communities.

The Strategic Master Plan interacts with other Township plans.

The Parks, Recreation and Culture Strategic Master Plan is a significant piece of a planning process for the Township. Any planning for Mapleton should have three primary components – marketing and related needs planning, financial planning, and physical or development planning – which should be founded on the broad goals and objectives of the Township's mission; specifying the means whereby these identified goals and objectives are to be realized. While each component focuses on a different field, they are highly interdependent: the decisions of one exercise influence and/or respond to the conclusions of another as they are developed and implemented. The exceptional characteristic of the Parks, Recreation and Culture Strategic Master Plan is that its subjects – leisure/recreation related buildings and landscapes, in this rural municipal context – will usually outlive, yet need to inform and thus serve, a series of Township financial and marketing plans.

This plan also builds on the best of what the Township has done in the past. It responds to previous accomplishments, current thinking, recent resident surveys, and completed projects.

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Introduction



The Strategic Master Plan must work within fiscal realities.

In order to be successfully implemented, the Parks, Recreation and Culture Strategic Master Plan needs to consider current and fiscal realities. The Plan is a vision but not a fantasy; it sets realistic policies that can be achieved over time through creative implementation practices and sound long term planning.

The Plan is strategic.

The Master Plan does not describe future recreational and cultural landscapes and facilities in absolute detail. It is a set of planning principles that define intent, but not final form. These guide physical change to ensure that general objectives for the Township are met but are flexible enough to accommodate specific needs that may arise in the future.

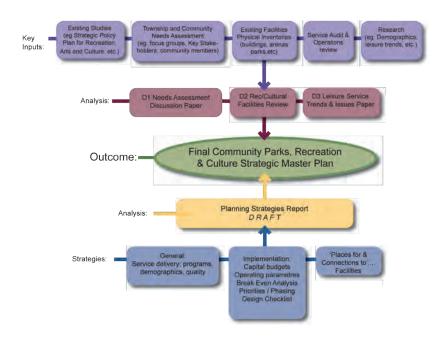
The Strategic Master Plan reinforces the best and repairs the worst.

The Parks, Recreation and Culture Strategic Master Plan identifies the parts of the Township that are successful and makes it a special place. Likewise, the Plan identifies areas that detract from the Township's ability to provide quality leisure services and can benefit from improvement. The plan seeks to preserve and enhance the positive aspects and repair the negative parts of parks, recreation and culture for the Township.

The Strategic Master Plan responds to trends.

The Parks, Recreation and Culture Strategic Master Plan responds to trends in recreation, leisure and rural demographics. Such trends across the province and North America include a desire for home-based activities, casual participation, self-directed learning, recreation & leisure moving outdoors, environmental concerns, urbanization, and an aging society. The plan seeks to reduce barriers and challenges arising from these trends and embrace opportunities for residents and guests of all ages.

2. Methodology of the Strategic Master Plan







Consultation Process Outdoor Facility Assessment Park & Open Space Assessment Indoor Facility Assessment Arts & Culture Assessment

Community Consultation

Overall Summary:

Information was gathered by conducing questionnaires, individual meetings and community meetings, which extracted the following comments;

- There is a large, desired focus on outdoor, unstructured activities.
- Safety is a large concern and existing facilities need upgrades.
- There is expressed interest in the addition and variation of programming, activities and facilities within the Township.
- Communication and delivery of event/ activity information needs to be addressed.
- There is a focus on Moorefield and Drayton for further development.



A. Community Questionnaires

Two questionnaires were distributed to the public and community residents through several different methods, targeting the general population and specific groups. Questionnaire A focused on parks and recreation, how people use township facilities, and what the community would like to see in the future; 108 were received. Questionnaire B was focused on cultural aspects within the township and potential cultural developments or programming; 36 were received.

School questionnaires were distributed to public schools; 52 school questionnaires were received.

Contacting the Mennonite community was very important, as they represent 30% of Mapleton's population. Questionnaires were distributed to three Mennonite schools (one chose not to participate); sixteen questionnaires were received, representing 79 people.

Over 100 residents responded to a variety of questionnaire tools with the majority of responses coming from the Drayton Community; the majority of respondents belong to the 31-40 years of age segment of Mapleton's population.

1. Use of Existing Facilities

Two of the facilities offer structured activities and often require advanced bookings, where as the trails and park are open to the public and are not structured in terms of time, usage, etc.

The most utilized spaces were the Drayton P.M.D. Arena, Drayton Walking Trails, Moorefield Community Centre & Ball Park, and ABC Park.

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2. Satisfaction of Township Facilities
Gathering information on satisfaction levels of Mapleton's residence
concerning existing facilities and amenities informs improvement priorities.

Most respondents noted they were somewhat satisfied, while a few were neutral or either somewhat dissatisfied.

3. Availability of Information

How people find information about events and activities can be critical to their involvement and participation within a community. For new families, a general community brochure can be a helpful tool along with other forms of advertising, signs, etc. We asked Mapleton citizens how they acquire information about their community events, activities, festivals etc.

Currently, 79% of the respondents 'hear' about community events, activities, festivals, etc by 'word of mouth.'



4. Additional Development

Respondents were asked if they agreed, disagreed or were neutral about potential growth in 5 different township locations. This generated an understanding where the community felt additional development should occur.

Currently, almost half of the respondents feel that future development should occur in Drayton (48%) or Moorefield (40.8%).

5. Future planning

For future planning, every questionnaire asked how the community would like to see the township prioritize park and recreation space. The three categories were developing a core location, increase the variation or focus improvements on existing facilities. The ranking was one through three, where one was the highest priority and three was the lowest; the mean averages were taken from respondents answers;

Develop a core location: 2.81Increase variation: 1.64Focus improvements: 1.83

Respondents identified they would like to see an increased variation of activities and facilities in the future.

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6. Cultural Events & Festivals

The community was also given the opportunity to voice their opinion in regards to cultural events and festivals within the Township. Thirty six responses were received and similar to the previous questionnaire, not all respondents choose not to fill in all sections.

To develop a base understanding whether the community saw potential for additional cultural events or festivals;

- 72% saw room for additional events or festivals
- 28% disagree with additional events.

Additional programming was also a concern among community members; when given a choice their first choice was additional programming for youth, where as they choose music classes and little theatre group the least.

72% of respondents saw room for additional events or festivals; while 58% would like to see additional youth programs.

Drayton Festival Theatre is a keystone in Mapleton and Drayton's summer tourism. It is also an identifying feature for the community. When community members were asked whether they attend;

- 39% never attend the theatre
- 36% attend only once per year
- 13% attend more than once per year.

39% never attend the theatre and 36% only attend once per year.

B. Stakeholder Meetings

Through interviewing stakeholder groups, a broad range of knowledge and information is accumulated through the process. Twenty one groups were interviewed, from sports associations, service clubs, and community clubs. In total, these groups represented 1793 people, 16.8% of Mapleton's Population.

Interviewed stakeholder groups represented 16.8% of Mapleton's population.

Stakeholder groups were then asked if they predicted growth in the next 5 years and the next 10 years.

- Nine groups predicted future growth at least within the next five years.
- Seven groups did not see a future in growth.

Nine stakeholder groups predicted future growth within the next five years. Needs to support growth ranged from additional facilities, general improvements and financial assistance.

Common comments among all of the stake holder groups suggested;

- Moorefield washroom improvements
- P.M.D. Community Centre improvements
- Trail improvements
- · General beautification





C. Community Group Meetings

To develop an understanding what the residences wish list is, community group meetings were conducted where participants were given exercises. Three meetings were held with various community members. Thirty seven people participated over the course of three meetings, creating 10 groups in total.

1. The Dot Game

The first exercise participants identified favourite locations, under utilized spaces, conflicts and potential areas for new development.

Results:

Common concerns were surrounding:

- · Safety of Rothsay Optimist playground
- Alma ball diamond
- Alma outdoor rink, needs some tending, can be unattractive during off season
- Moorefield Ball Park washrooms- accessibility, cleanliness, lighting and the interior are all in poor condition
- Maryborough Community Centre- accessibility and general use of building
- P.M.D. Arena Parking Lot- surface quality and lighting
- ABC Park- Safety
- Agricultural Fair Grounds canteen emergency phone, general improvements

Common suggestions were:

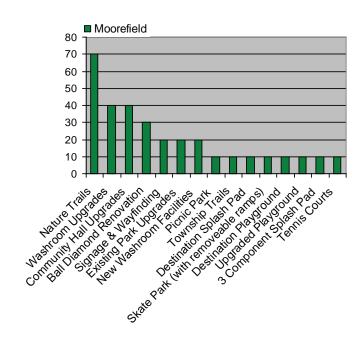
- Trail improvements in several locations. Six groups identified the extension of Drayton Walking Trail to the opposite side of the river with a few groups indicating a bridge further down river. Drayton's Walking Trail needed more signage, rest points and lighting. Trail extension was also noted in the bush surrounding Moorefield Community Centre & Park, Alma Community Centre, and Riverside Walking Trail.
- Bridge instillations were suggested in several different locations; connecting Centennial Park with the Agricultural Fair Grounds, along Drayton Walking Trail (one or two bridges) and using the old CN bridge abutments.

2. Community Shopping

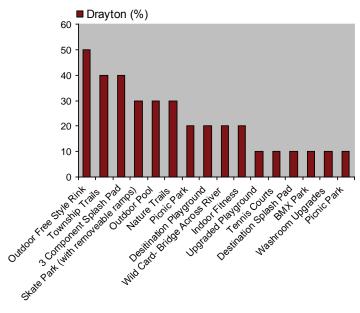
The second exercise allowed participants to either purchase new facilities/programs or upgrade existing facilities from a package. Each scenario was assigned a relative value with associated staffing requirements to ensure some measure of viability. Resources (ie. play money) was limited, forcing groups to focus on desired and necessary facilities. Many groups encountered the similar problem of over spending; forcing them to eliminate certain desired amenities. Some groups choose to leave some money in 'reserves' for future use. Groups also had the challenge to locate their choices in appropriate towns.

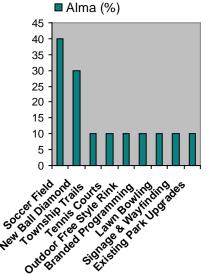
Results:

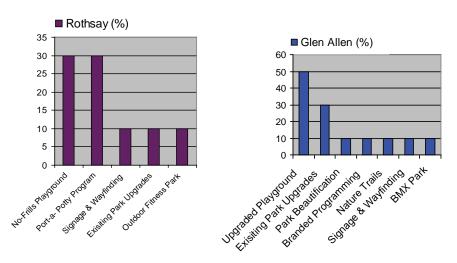
The results have been divided among each town and specific facilities, upgrades, branding etc. have been identified:











The respondents identified, in order of priority, the following desired actions (not dependent on specific communities);

- 100%- Nature trails
- 70%- Upgraded playgrounds
- 70%- Existing Community Park upgrades
- 60%- Outdoor free style skating rink
- 60%- Township trails
- 50%- Washroom upgrades
- 50%- Signage & Wayfinding,
- 50%- Splash Pad (3 component)
- 40%- Community hall upgrades
- 40%- Ball diamond renovations,
- 40%- New Picnic park,
- 40%- Port-a-potty program and a
- 40%- New Soccer Field.

Options that were not chosen by any groups were;

- Curling Rink
- Lawn Bowling
- Bike Racks



Outdoor Facility Assessment

The Township of Mapleton offers a wide variety of outdoor recreational areas and facilities identified in the following table. Note 'other' outdoor facilities have been identified through the consultation process and are listed under the 'other' category.

Existing Inventory

Facility	Number	Location
Ball Diamonds Adult/ Senior- Lit Adult/ Senior- Unlit Child/ Junior- Unlit	6 3 2 1	Adult/ Senior Lit (2)- Moorefield Ball Park Adult/ Senior Lit- Drayton Agricultural Fair Grounds Adult/ Senior Unlit- Drayton Agricultural Fair Grounds Adult/ Senior Unlit- Alma Ball Diamond Child/ Junior Unlit- Alma- Morley's Meadow
Batting Cages	3	Moorefield Ball Park Drayton Agricultural Fair Grounds Alma Ball Diamond
Soccer Fields Adult/ Senior- Unlit Child/ Junior- Unlit	4 2 2	Adult/ Senior Unlit- Drayton Soccer Field Adult/ Senior Unlit- Drayton Agricultural Fair Grounds Child/ Junior Unlit (2)- Drayton Agricultural Grounds
Tennis Courts	2	Moorefield Ball Park
Basketball Courts Full Court Half Court	4 1 3	Full Court- Moorefield Ball Park Half Court- Moorefield Ball Park Half Court- Drayton Agricultural Fair Grounds Half Court- Rothsay Optimist Playground

Facility	Number	Location
Playgrounds	9	Maryborough Community Centre & Moorefield
		Ball Park
		Drayton Agricultural Fair Grounds
		Drayton- Kinsmen Park
		Drayton- ABC Park
		Glen Allen Park
		Rothsay- Optimist Playground Alma- Wallace Cummings Park & Optimist Outdoor Rink
Outdoor Rinks	2	Alma
		Moorefield Ball Park
Picnic Shelters	4	Moorefield Ball Park
		Glen Allen Park
		Alma- Wallace Cummings Park Drayton- Centennial Park
Other Outdoor Aquatics (Splash Pad)	0	
Skate Park	0	





Baseball Diamonds

- Six ball diamonds covering four different locations are maintained within the Township of Mapleton. All fields vary in size, condition and facilities; additionally they are used by several ball associations and teams
- Fields equipped with light standards (Moorefield Ball Park and Drayton Agricultural Fair Grounds) have a higher usage due to the ability for evening games and events.
- Batting cages are located at Moorefield Ball Park, Drayton Agricultural Fair Grounds and Alma Ball Diamond.

How It's Used

- The three main associations who use the township ball diamonds are Drayton- Moorefield Minor Ball Association, Moorefield Athletic Baseball Association (MAA) and Alma Ball Association.
- Drayton Moorefield Minor Ball Association and MAA have a combined 890 members, who use the Moorefield and Drayton diamonds. The teams range between t-ball, slow pitch, fast ball, soft ball and youth baseball. MAA hosts between 7-9 tournaments per year at the Moorefield diamonds and Minor Ball hosts a few tournaments throughout the year in Drayton and Moorefield. Aside from associations, Moorefield diamonds are used in conjunction with the community centre mainly for family reunions.
- The Alma diamond is looked owned and operated by the Alma Optimist. The Alma Ball Association (also organized by the Alma Optimist) has 6-7 teams registered in the Inter-county baseball league and each team gets a home game night and practice night when available. Additionally, they have one tournament each year for a specific age group. If people wish to rent the diamond, the association provides the bases, chalk, lights and bathrooms if needed.
- Drayton Moorefield Minor Ball's older teams use the batting cages at the Moorefield and Drayton locations; though have a few challenges due to them being locked.

- Current standards suggest that target levels for ball diamonds are at 1 ball diamond per 3,500 population
 - Population @ 10,620/3,500 = 3 diamonds required
 - Surplus of 3 fields

- The stakeholder interviews revealed a projected 5% growth for MAA within 5 years; Minor ball expects growth due to recent branding initiatives. Though both groups have identified future growth, the current ball diamonds are sufficient.
- Consider lighting 'B' Diamond in Drayton before instillation of new field
- Due to the technological improvements in equipment, people are now hitting baseballs much further. A common suggestion has indicated the need to change the location of the outfield fence of 'A' diamond in Moorefield.
- All maintenance in Drayton is looked after by the township, but in Moorefield, they only maintain the grass. The MAA is to maintain everything associated with the diamonds (fence, bleachers, benches, infield, lights, etc.). A more formal agreement between associations and the township needs to be solidified to ensure all are satisfied.
- Fencing required to protect nearby housing in Moorefield;
- Commonality among booking diamonds- bookings for Drayton diamonds goes through the township and the bookings for Moorefield diamonds through the MAA.
- Determine when batting cages will be open for use and who opens them, teams would use them but have found them locked. If not being maintained, they should be removed to improve the image of the parks.
- Moorefield dugout shelters needs to be modified; they currently obstruct the view of spectators.

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Outdoor

Soccer Fields

Mapleton maintains 4 soccer fields, all located within Drayton.
 Drayton Soccer Field- Riverside Park hosts one large adult size field, while the other large field and the two smaller fields are within the Agriculture Fair Grounds.

How It's Used

- Drayton Minor Soccer is the only organized association who uses the current soccer fields. With 300 participants, they anticipate staying the same size. Their games are split with other communities outside of the township, making only half of their games played on township fields.
- For future planning, space has been allotted for a new field beside
 the Riverside Park field. It would be smaller than the existing field and
 reduce pressure on other field during daylight hours. Additionally, it
 can also serve as a multipurpose field for other teams, events and
 tournaments.
- 40% of community exercise groups agreed that Alma should have a soccer field installed.
- Current targets for soccer fields are at 1 soccer field per 80 participants (based on the four existing fields)
 - Current participation is at 300/80 = 3.75
 - Surplus of 0.25 fields

Needs & Wishes

- General repairs, like re-grading and patching, for the large field at the Agricultural Fair Grounds.
- Light standards on either large field, as games have ended after sunset, would allow for night games as well.

Tennis & Basketball Courts

- There are only two tennis courts within Mapleton and both are at the Moorefield Ball Park.
- The full basketball court and a half court are in the Moorefield Ball Park. The second and third half court is at the Drayton Agriculture Fair Grounds and Rothsay Optimist Playground.

How It's Used

- Current tennis court targets- 1 court per 4,000 population
 - Population is at 10,620/4,000 = 2.65
 - Deficit of 0.65
- Current basketball targets- 1 court per 800 youth (10-19 years)
 - Number of youth is at 1,770/800= 2.2
 - Surplus of 1.8

- Repair current backboards and netting, where needed, on basketball courts
- Ensure regular maintenance on both tennis and basketball courts to provide constant community service and satisfaction.







Playgrounds

 There are 9 playgrounds located within Mapleton and all are located within a residential or community park setting. Many of them are dated and would not meet current standards and guidelines. School board playgrounds have not been included.

How It's Used

- Older models are being replaced by new play structures that focus on creative and imaginary play. The current market demands new structures be fully accessible for children with special needs.
- The re-building of ABC Park was managed by community members who have children themselves with accessibility needs; today, 38.7% of questionnaire respondents use the current ABC Park. This further supporting the demand for accessible playgrounds within the community.
- If a play structure does not meet today's standards, any changes have to be exact to the original design. Additionally, relocated structures need to be reassembled identically to the original location.
- The standard walking distance from a residence to community park is 450m. Refer to the provided maps; many of the communities have deficits around edges, especially when the playground is located towards one edge of the community.

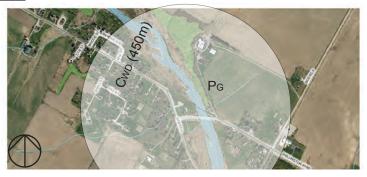
Needs & Wishes

- Signs identifying the location (address) of parks incase emergency services are called.
- Through participation of community group exercises, 50% of groups agreed that Rothsay should receive a playground upgrade.
- Improved accessibility needs to happen at many parks. It should include accessible playground base materials (engineered mulch or soft rubber material), structures in line with today's standards, and paths up to playgrounds.
- Structures need to be replaced in Rothsay, Moorefield and Drayton at the Kinsmen Park.

Drayton

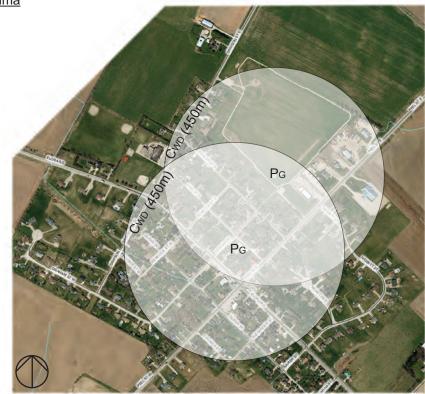


Glen Allen

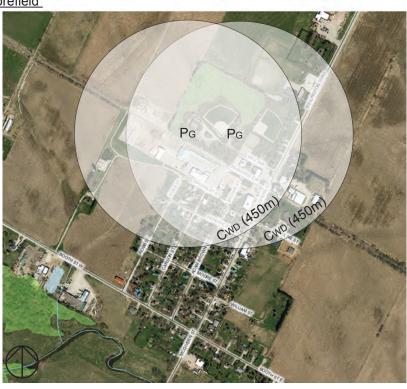








Moorefield



Rothsay



<u>Key</u> Pg- playground Cwp- comfortable walking distance (450m)



Outdoor Skating Rinks

- One outdoor rink has been located in the centre of Alma for 30 years.
 It is a permanent fixture with a concrete pad, boards, and night
 lighting. Primarily it's a hockey rink, where little time is available for
 general public skating. The rink is owned and operated by the Alma
 Optimist
- A temporary rink is flooded in Moorefield Ball Park on the full size basketball court

How It's Used

- The Alma location is a well used location, but 50% of participants in the community group exercises expressed a desire to have an outdoor rink implemented in Drayton
- The Moorefield location is also a well used facility and is used for other community events through the winter months (Tin Can Bonspiel).

Needs & Wishes

 Addition of an outdoor rink in Alma, which could be used as a multipurpose surface year round.



Picnic Shelters

 Four structures are located through out the township at individual locations; Moorefield Ball Park, Centennial Park, Glen Allen Park and Wallace Cummings Park.

How It's Used

- Majority of the structures are used by people who visit the park for the play structures or surrounding facilities.
- A few times per year, sports associations will use, Moorefield specifically, for their year end banquet or tournaments.

- Continue to maintain current structures;
- Ensure adequate safety lighting (with vandal proof coverings) in all structures:
- Additional structures have not been identified as being required by the community.





Washrooms

- There are only two permanent washroom facilities located in Moorefield Ball Park and the Drayton Agricultural Fair Grounds.
- Six port-a-potties are spread through out the township at several different locations including the locations with permanent facilities.

How It's Used

- To keep 6 port-a-potties every summer, at \$100 per month, for six months, costs the township \$3,600 each summer. Often times they get tipped due to vandalism.
- 40% of groups from community exercises agreed there should be washroom upgrades to the Moorefield location and 20% desired new washrooms altogether.

Needs & Wishes

- Moorefield location there is a need for:
 - An interior retrofit of male and female washrooms:
 - Accessible path leading to washrooms:
 - New sidewalk around building;
 - Additional lighting
- Drayton;
 - New sidewalk required around the washrooms/ concession.
 - Widen doorways to accommodate for accessible standards.





Concession Stands

The three existing concession stands are situated at heavily used locations, the P.M.D Arena, Moorefield Ball Park and at the Drayton Agricultural Fair Grounds.

How It's Used

- Staff and scheduling for these venues is arranged by the township
- Since Moorefield diamonds are booked separately from the township, games have been cancelled and the concession staff was not notified. This happens mainly at the Moorefield location but has happened a few times in Drayton as well.

- Emergency phones need to be added at the Drayton concession stand to ensure the safety of the staff and users of the park.
- Organization of communication, to prevent staff from opening concession stands when games are cancelled









Outdoor Aquatics (Splash Pad)

There are no outdoor aquatics located currently within Mapleton Township.

How It's Used

- Splash pads are offering townships a cheaper alternative to in-ground pools. They draw in a wider age range, up to 14 years, rather than wading pools which generally caps off at 7 years. Also, splash pads don't require lifeguards or on site staff.
- Current target levels suggest 1 splash pad per 3,500 children within the age range of 0-9. Mapleton's population within the target age range is 1,865 children. Due to the age range and transportation limitations, location should be considered before implementation.
- Through community group meetings 50% of groups wanted a three component splash pad, located somewhere in the township. Additionally, 20% of groups wanted a destination splash pad. In total, seven of the ten groups would like to see an outdoor aquatic feature somewhere in the township.

Needs & Wishes

Implementation of a splash pad within an existing recreational area, to utilize current on site washrooms, picnic shelters, benches, etc.





Skate Parks

Mapleton does not have any skate parks within the township.

How It's Used

- Targets levels for skate parks are around 1 park per 5,000 youth within the age range of 10-19. The total youth within this age bracket in Mapleton is 1,770.
- Similar to splash pads, the age range associated with skate parks should be considered in location placement and distribution through the township.
- Small skate parks, with removable ramps offer the variation to remove the equipment at any given time. Additionally, removable ramps are more of a beginner level and can be created on a small scale and open concrete pads.
- 30% of groups from the Community Group Meetings would like to see a skate park with removable ramps on a concrete pad.

- Investigation into a removable ramps
- Potential consideration for multiple locations.





Park & Open Space Assessment

Existing Park and Open Space

Facility	Number	Location
Trails & Pathways	4	 Drayton Walking Trail Drayton- Riverside Walking Trail Alma- Community Centre Moorefield Community Centre & Ball Park
Open Green Space	3	Drayton- Centennial ParkGlen AllenAlma- Community Centre

Trails and Pathways

Drayton Walking Trail

- The Drayton Walking Trail is a 2.5 km long trail, starting from Main St. W. The beginning section is compacted stone dust, turning into turf with inset concrete pavers. Ample parking is available at the trail head in the adjacent municipal lot.
- As a community favourite, 40% of questionnaire respondents currently use the trail.
- Use of a base material is limited because the trail lies in the rivers flood plain and is flooded one to three times each spring; materials like woodchips or stone dust would be washed away each year.

Riverside Walking Trail- Drayton

- Riverside walking trail is a 0.5km mulch base trail that loops out and around Drayton's Riverside Soccer Field, making a continuous circle.
- This trail is well used by senior citizen groups but community members have expressed the trail is a little too short and needs additional paths, rather than a continuous circle.
- To provide protection and future over head cover, the township planted over 250 trees around the trail.

Wallace Cumming Memorial Trail-Alma

The Memorial Trail is a 1.5 km stone dust trail, circling the Community Centre and Wallace Cumming Park property.

Maryborough Community Centre Trail

Maryborough Community Centre Trail is a natural base trail, 0.5km long, winding through the forest adjacent to the Moorefield Ball Park.













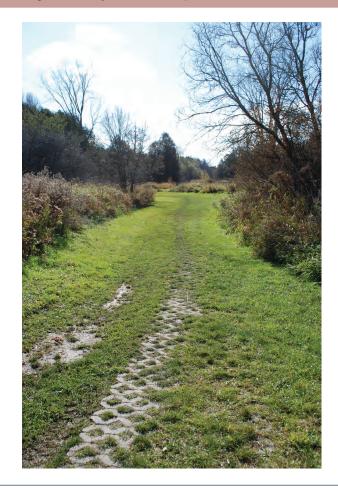
Trails and Pathways (Con't)

How It's Used (applicable to all trails)

- Within the community of Mapleton there is a strong interest in the creation of new trails, the extension or addition of old trails. From the community group exercises, 100% of the groups would like to see nature tails implemented somewhere in the township (70% in Moorefield alone) while 40% of the groups would like to see township trails in Drayton.
- 310 out of 10,620 residence of Mapleton either walk or bikes to work, which is significant in a primarily rural/ small town community. Trails offer a safe place to bike or walk and connectivity between spaces. Through enhancing these connections, it will encourage people to use trails more often, especially if they link together residential areas and points of interest (i.e. heavily used locations like the library or arena).
- Mapleton faces aging demographics; in 2006 8.4% of the population
 was senior citizens and continues to increase as the Baby Boom
 generation starts entering this age bracket. As people age,
 transitioning from higher impact sports (like jogging or bicycling) to
 walking, allows people to continue an active lifestyle. It also offers a
 free choice in when or how they use the trials.
- Challenges lye in the topography on Mapleton. Drayton can be too difficult for senior citizens even along the streets because of hills. Therefore, any development of residential/ urban trails should consider not only the base material but the;
 - Topography
 - Length of trail
 - Width of trail
 - Distances between rest points (benches)
 - · Signage of the trails.

Needs & Wishes

- Every party should be considered and consulted when developing new trails (ie. Grand River Conservation Authority, residential private landowners, businesses etc.).
- Any trail development and extension should work in coordination with the Wellington County Active Transportation Plan



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Needs Assessment



Open Green Space

Centennial Park

Centennial Park is an open green space with a few mature trees, parking and picnic shelter.

Needs & Wishes

Future development should take into consideration surround amenities and how they may be connected.

Glen Allen Park

The existing green space in Glen Allen Park is separate from the picnic shelter and playground. Through the spring, the green space tends to be wet, but is used by local children through the summer for unorganized sports and games

Needs & Wishes

Future development should strive towards an identity for the green space with potential programming.

Alma Community Centre

Joined to the community centre is a large green space. A toboggan hill was added off the backside of the community centre and Wallace Cummings Park lies in the southern corner

Needs & Wishes

Any development is to incorporate with the existing park, trail and toboggan hill.







Needs Assessment







Indoor Facility Assessment

Note 'other' indoor facilities have been identified through the consultation process and are listed under the 'other' category.

Existing Indoor Facilities

Facility	Number	Locations	
Ice Pads	1	P.M.D Arena and Community Centre	
Multi-Use	3	P.M.D Arena and Community Centre	
Community Centres		Alma Community Centre Maryborough Community Centre & Ball Park	
Boardrooms	2	P.M.D Arena and Community Centre Alma Community Centre	
Other Indoor Aquatics	0		

Ice Pads

Drayton hosts the only arena within Mapleton. With a recent renovation, five new change rooms and a foyer entrance was added onto the existing building; in total, there are now nine change rooms.

How It's Used

- Drayton Minor Hockey is the only major user group who uses weekend ice time, therefore if they have weekend games outside of township the ice time can sit empty. They are using 24-26 hours per week and their season runs through the fall, winter and spring. Their predicted growth for the next five years was 5% and 10% in ten vears.
- Drayton & District (Figure) Skating Club is the second largest ice time user group, using 13-15 hours per week spanning over three weeknights. Also, as one of the main groups filling storage space at the arena, they have identified reaching a maximum and would need

additional storage to support growth. Their projected growth in 5 years would be to maintain their current membership of 90 if not grow to 100 members.

- Other ice time user groups are:
 - Recreation and public skating- 10-12 hours per week
 - Parents and tots- 3 hours per week
 - Adult skate- 2.5 hours
 - Other hockey leagues
 - Reach forth hockey
 - Monday night hockey league
 - Thursday night hockey league
 - Saturday night hockey league
 - Sunday night hockey league
 - Desperado- Friday nights and Sunday noon
 - Seniors men's team- Mapleton Minto 81's
- The four main groups who use the arena for storage are Figure Skating, Minor Hockey, Soccer and the Kinsmen.
 - The Figure Skating clubs storage for CAN-Skate equipment can cause some clutter (though no one has complained yet)
- The arena has a large enough capacity to host hockey tournaments: potentially supporting teams for a one day tournament. Figure skating also hosts their local competition every three years.
- During summer months, the ice pad is used for various events, including organized ball hockey, fundraiser BBQ's and spring ball training. Additionally, the surface is used by the Drayton Festival Theatre as an alternative practice venue.

Needs & Wished

- Earlier ice time offered to the clubs who would utilize it.
- Distribution of weekend ice time to ensure it is not sitting empty.

Needs Assessment



Multi-Use Community Centres

- Within Mapleton Township there are three very different community centres; Maryborough Community Centre, Alma Community Centre and the P.M.D Arena and Community Centre.
- Each facility offers different spaces and is used in various ways.





Community Centres	Weekly Events	Monthly Events	Yearly Events (1-4 events/year)	Other
P.M.D Arena	 Yoga Zumba Walking Group (A) Badminton Dyna Fit- Boot Camp 		 Drayton & District (Figure) Skating Clubbanquet Drayton Minor Hockey- banquet & tournaments Mapleton Historical Society- Annual meeting Drayton Kinsmen- Farm Trade Show Drayton Legion- Craft Show 	Buck & Does
Moorefield			Maryborough Horticultural Society- Flower Show Moorefield Athletic Baseball Association-tournament venue (5-7 times during the summer) Moorefield Optimist- Christmas dinner/dance	Family Reunions
Alma	Girl Guides and Pathfinders (E) Brownies (E) Seniors Euchre (E)	 Dances and Live Band (1st & 5th Saturday) (E) Optimist (1st & 3rd Tuesday) Seniors Lunch (2nd Thursday) (A) Women's Institute (3rd Thursday) (A) Optimist Beef BBQ (last Friday) Local Business Meetings 	4-H Banquet	 Christmas Parties Family Reunions Wedding Receptions Church Groups- Fundraisers, activities etc)

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Needs Assessment

Multi-Use Community Centres (Con't)

- P.M.D Arena
 - · Bookings are through the Township- at the Arena
 - Kitchen and bar facilities
 - Full hall rental- \$430 (includes kitchen and bar)
 - Buck and doe rentals can be 2 years in advanced and is the only facility in the township that will host these events.
- Moorefield
 - · Bookings are through the Township- at the Arena
 - · Large kitchen and separate bar facility
 - Full hall rental- \$430 (includes kitchen and bar)
 - 40% of groups from community exercises agreed that the Maryborough community centre should receive upgrades.
- Alma
 - · Bookings are through the Alma Optimist
 - Booked 35-40 weekends of the year; all of 2012 Saturdays are booked, Saturdays booked solid May- September and December is very busy.
 - Full hall rental- \$500 without alcohol, \$600 with alcohol.

Needs & Wishes

- Moorefield needs:
 - Accessibility retrofit and potentially a retrofit of the entire building.
 - New roof installed.
 - Alternative programming to make more use of the space.
- Drayton needs;
 - New roof and flooring installed

Board rooms

The only two board rooms open to the public are in the Alma Community Centre and the P.M.D. Arena & Community Centre.

How It's Used

- Three of the interviewed stakeholders use the board room.
- The P.M.D board room gets used 2-3 times a week. Unfortunately, double bookings have happened and continue to happen about twice a month, forcing a group to use a change room for their meeting.
- The Alma board room is used for general events, activities and community business meetings when needed

Needs & Wishes

Better management to prevent double bookings of the P.M.D boardroom.

Indoor Aquatics

• Mapleton does not have any indoor aquatic facility.

How It's Used

 The current indoor aquatic centre targets are 1 facility per 25,000-40,000 population. With surrounding communities who offer this amenity, it's not needed within a township like Mapleton.

Needs & Wishes

· No new pool is needed.



Arts & Culture Assessment

Drayton Festival Theatre

- The Drayton Festival Theatre season runs April through October, drawing in 50,000 members, primarily from outside of the township.
 People of all age groups attend and bus tours are welcome as well.
- They have reached a maximum season and a maximum capacity of 60,000.
- An ushering program and backstage tours are offered to engage the youth.
- Off- season programming has involved the Ontario ballet and various music concerts.

How It's Used

- 60% of the theatres attendants are from Kitchener/ Waterloo.
- From questionnaires, 39% of respondents never attend the theatre and 27% would like to see some form of additional programming in the off season.

Needs & Wishes

- Utilize the space in the off season.
- Develop relations with the community to encourage programs

Wellington County- Drayton Library Branch

- The Drayton branch of Wellington County Library is a new, fully accessible, 7,000 square foot building. This includes a multi-media community room and is available for the public to rent. This is also the only branch within the township.
- The Drayton Historical Society has a display area they change regularly, displaying various historical toys, books, etc.
- Many programs are offered through out the year, for several age groups. Past programs offered, have been Make a Slash, Music with Brian & Friends, Splash Programs, Build a Sandcastle 'kick off,' Family Fun Night, Make your own flip flops, Family Fun Night, etc. 2012 January Programs: After school Adventures, Booktastic Kids Club, Family Literacy Day, P.A. Day at the Library, Book Club
- Information is accessible through the branch and all programming is coordinated by the county.

Needs & Wishes

Maintain relations for future program development























Alma Baseball Diamond (Alma Optimist owned and operated)

Baseball Diamond

- Bleachers
- Team benches
- · Batting cage- in need of repair
- Sports Field Lighting: No

Plaque

First ball diamond in rural Ontario with floodlights- 1928

Parking: No

Amenities

- Permanent Washroom Facility
- Park Sign: No





Recommendations:

The following scale indicates SKA's assessment of this park's equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Required

Some Improvement Needed Acceptable Few Improvements Needed

Conditions

- Batting cage visually run down
- Field in mediocre condition

Morley's Meadow

Baseball Diamond

• Team bench(s): 2



Recommendations:

The following scale indicates SKA's assessment of this park's equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Required

Some Improvement Needed Acceptable Few Improvements Needed









Agricultural Fair Grounds (Drayton)

Baseball Diamonds

'A' Diamond

- Sports Field Lighting: Yes
- Bleacher(s): Yes
- Team Bench(s): Yes
- Announcers box

'B' Diamond

- Bleacher(s): Yes
- Team Bench(s): Yes
- Sports Field Lighting: Yes

Soccer Fields

Main Field

- Benches
- Sports Field Lighting: No Two Junior Fields
- Portable Goal Posts

Other

New Play Structure

- · Pea gravel base with no edging
- Picnic Table(s): 4
- Trash Receptacle(s): 1

Track

· Gravel base

Parking Lots

- 170 regular stalls- Gravel base
- · 60 regular stalls- Gravel base

Batting Cage
Basketball Court







Amenities & Site Furnishings

- Permanent Washroom Facilities
- · Portable Washrooms (Summer)
- Concession Stand
- Tractor Pull Area
- Grandstand Seating
- Main Agricultural Building
 - Winter storage, permanent washroom facilities, 2 kitchen facilities.
- Entrance Sign: Yes
- Park Sign: No
- Emergency Location Sign: No
- Concession Emergency Phone: No





Recommendations:

The following scale indicates SKA's assessment of this park's equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Required Some Improvement Needed Acceptable Few Improvements Needed

- Skirt around concession stand and washrooms cracked
- Entrance sign is hard to see and easy to drive past
- Washroom doors not accessible
- Both diamonds in good condition
- · Large soccer field in poor condition
- Playground not universally accessible









Moorefield Ball Park

Picnic Shelter/ Concession

- Concrete
- 10m. x 17m.
- Concession
- Lights
- Picnic Table(s): 8
- Storage

Ball Park Playground

- Fenced (chain link)
- Pea gravel and grass base
- Lights
- Sand box
- 1 old structure
- 1 newer structure
- Bench(s): 2

Parking Lot

- Asphalt
- 40 regular stalls and 2 accessible stalls

Amenities

- · Portable Washrooms (Summer)
- Permanent Washroom Facilities
 - Accessible Washroom
 - Male/Female
- Park Sign: Yes
- Emergency Location Sign: No









Recommendations:

The following scale indicates SKA's assessment of this park's equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Required Some Improvement Needed Acceptable Few Improvements Needed

- Street entrance sign hard to see and easy to drive past
- · Parking lot surface in good condition
- Ball park playground:
 - Does not meet code as identified in Risk Summary Report by Frank Cowan Company
 - Playground not universally accessible
 - Poor lighting
 - Fence is too close to play structures
- Ball park washrooms:
 - Old partitions
 - Poor lighting
 - Accessible washroom, but path is not accessible
 - Building lacks a skirt
 - · Picnic shelter base is cracking apart
 - Concession in need of up upgrades









Moorefield Ball Park

Tennis Courts

- Court(s): 2
- Fenced (chain link)
- Asphalt
- · Tennis nets and hockey nets
- Sports Field Lighting: Yes

Baseball Diamonds

'A' Diamond

- Bleacher(s): Yes
- Team Benches
- Sports Field Lighting: Yes
- Score Board: Yes
- 250' from home plate to outfield fence
- Announcers Box

'B' Diamond

- Bleacher(s): Yes
- Team Benches
- Sports Field Lighting: Yes
- Score Board: Yes
- 240' from home plate to outfield fence
- Announcers Box

Other

Basketball courts: 2 Batting Cage: 1









Recommendations:

The following scale indicates SKA's assessment of this park's equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Required Some Improvement Needed Acceptable Few Improvements Needed

- Half court missing 2 hoops and 1 backboard
- Batting cage visually run down
- Tennis court lines faded, surface and fence in good condition
- 'A' ball diamond score board in need of new motherboard
- Dugout shelters roof line obstructs view of spectators
- · Houses unprotected from 'B' diamond









Wallace Cumming Park

Play Structure- Little Tykes

- 4 individual structures
- Pea gravel base with timber edging

Picnic Shelter

- Concrete slab
- 13m. x 7m.
- Picnic Tables: 9

Parking

- Gravel surface
- 15m. x 16m.

Amenities

- Portable Washroom (Summer)
- Bench(s): 1- needs repair
- Trash Receptacle(s): 3
- Bike Rack: 0
- Park Sign: Yes
- Emergency Location Information: No









Recommendations:

The following scale indicates SKA's assessment of this park's equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Required Some Improvement Needed Acceptable Few Improvements Needed

Conditions

· Not universally accessible

Rothsay Optimist Playground

Dated Play Structure

- · Wooden & plastic combination
- Gravel base with no edging

Half Basketball Court

Amenities

- Portable Washroom
- Bike Rack(s): 1
- Park Sign: Yes
- · Emergency Location Sign: No
- Bench(s): 4
- Picnic Table(s): 1
- Fenced (chain link)





Recommendations:

The following scale indicates SKA's assessment of this park's equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Required

Some Improvement Needed Acceptable Few Improvements Needed

- · Boards broken and missing
- Play Structure does not meet code as identified in Risk Summary Report by Frank Cowan Company
- · Not universally accessible









Drayton Kinsmen Playground

New Play Structures

- · Pea gravel base with no edging
- Train style play structures

Dated Play Structure (Large)

- Pea gravel base with no edging
- Covered Sand box
- Swings with steel frame dated
- Steel Climbing Dome dated

Site Furnishings

- Park Identification Sign: Yes
- · Emergency Location Sign: No
- Picnic Table(s): 2
- Bench(s): 1
- · Washroom Portable located at concession area











Recommendations:

The following scale indicates SKA's assessment of this park's equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Required Some Improvement Needed Acceptable Few Improvements Needed

- Dated play structure does not meet code as identified in Risk Summary Report by Frank Cowan Company (Dec. 2011)
 - Contains many entanglement areas
 - Base has become compacted
- · Structures not universally accessible
- · Sand box in need of replacement









ABC Park (Drayton)

New Play Structure

- · Mulch base with timbre edging
- Recreation Play Systems 10-4102.R3

Dated Play Structure

Pea gravel base with timbre edging

Parking

- 8 regular stalls
- Asphalt surface

Site Furnishings

- Portable Washroom (Summer)
- Portable Washroom Cover
- Bench(s): 4
- Trash Receptacle(s): 2
- Bike Rack: 0
- Park Sign: Yes
- Emergency Location Sign: No
- Picnic Table(s): 2
- Shade Structure













Recommendations:

The following scale indicates SKA's assessment of this park's equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Required Some Improvement Needed Acceptable Few Improvements Needed

- New structure accessible
- Port-a-potty shelter safety issue when vacant
- · Old play structure inaccessible









Alma Outdoor Ice Rink & Play Structure

(Alma Optimist owned and operated)

Outdoor Rink

- Rink Lighting: YesHockey Net(s): Yes
- Boards
- · Protective Fencing

Play Structure

- · Eight piece playground
 - Three pieces by Henderson Recreation Equipment
 - Installed 2002

Parking: No

Amenities

Sign: YesBench(s): Yes

















Recommendations:

The following scale indicates SKA's assessment of this park's equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Required Some Improvement Needed Acceptable Few Improvements Needed

- Ice rink visually run down
- Older play structures, potentially unsafe, not universally









Mapleton Soccer Field & Riverside Park (Drayton)

Sports Field

- 1 Soccer Field- good condition
- · Sports Field Lighting: No

Parking

- Gravel surface
- 40 regular stalls

Amenities

- · Park Sign: Yes
- · Emergency Location Information: No
- Picnic Table(s): 1Trash Receptacles: 1
- Portable Washroom (Summer)
- Bench(s): Yes



Recommendations:

The following scale indicates SKA's assessment of this park's equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Required Some Improvement Needed Acceptable Few Improvements Needed

Conditions

Soccer field & trail in good condition

Riverside Park Walking Trail (Drayton)

Riverside Walking Trail

- Trail Entrance Sign: Yes
- Length: 0.5km

Parking

- · Gravel surface
- 40 regular stalls



Recommendations:

The following scale indicates SKA's assessment of this park's equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Required Some Improvement Needed Acceptable Few Improvements Needed

Conditions

Soccer field & trail in good condition









Drayton Walking Trail

Trail

- Limestone turning into grass
- Length: 2.5km

Parking

- 100 regular stalls
- Asphalt surface

Amenities

- Bench(s): 3
- Trash Receptacle(s): 1
- Trail Sign: Yes
- Emergency Location Sign: No
- Trail Lighting: No













Recommendations:

The following scale indicates SKA's assessment of this park's equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Required

Some Improvement Needed

Acceptable Few Improvements Needed

- Main trail head benches in poor condition and missing boards
- Poor lighting and signage
- Not universally accessible when trail changes to grass









Centennial Park (Drayton)

Picnic Shelter

· Printed Concrete

Picnic Tables: 12

• Everything good condition

Parking

Gravel surface

15 regular stalls

Amenities

Park Sign: Yes

Emergency Location Information: No

Trash Receptacle: 1

Flag Pole: 1Yard Light: 1









Recommendations:

The following scale indicates SKA's assessment of this park's equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Required Some Improvement Needed Acceptable Few Improvements Needed

Conditions

Minimal lighting

Overall space in good condition









Glen Allen Park

Plaque

The Queen's Bush Settlement, 1820-1867

Dated Play Equipment

- Steel structure
- Gravel base with no edging

Picnic Shelter

- Concrete
- 7m. x 11m.
- Picnic Tables: 3
- Trash Receptacles: 2

Parking

- Gravel surface
- Space for 5 regular stalls

Large Green Space

Amenities

- Park Sign: Yes
- Emergency Location Sign: No









Recommendations:

The following scale indicates SKA's assessment of this park's equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Required

Some Improvement Needed

Acceptable Few Improvements Needed

- Picnic shelter in good condition
- Not universally accessible
- Older play structure and swings









P.M.D. Arena & Community Centre (Drayton)

Facility Type

- Single ice pad
 - 4 original change rooms and 5 new change rooms
- Community Hall
 - Capacity: 458, recommended 300

Parking

- 140 regular stalls
- 2 accessible stalls
- · Asphalt surface

Amenities

- · Permanent Washroom Facilities
- Kitchen Facilities
- Board Room
- Building Sign: Yes
- · Exterior Lighting: minimal











Recommendations:

The following scale indicates SKA's assessment of this facilities equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Required Some Improvement Needed Acceptable Few Improvements Needed

- · Community Centre floor and roof need to be replaced
- Community Centre ceiling height restrictive to certain programming
- Poor parking lot lighting









Maryborough Community Centre

Facility Type

- Community Centre
 - Permanent Washroom Facilities
 - Kitchen Facilities (large kitchen)
 - Hall Capacity: 787 standing, recommended 450

Community Centre Play Space

- Trash Receptacle: 1
- Bay swing(s): 5

Parking Lot

Asphalt surface

Maryborough Community Centre Trail

- Natural surface
- Length: 0.5km







Recommendations:

The following scale indicates SKA's assessment of this facilities equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Conditions Some Improvement Needed Acceptable Few Improvements

- Street entrance sign does not stand out visually
- Community centre play area does not meet code as identified in Risk Summary Report by Frank Cowan Company
- · Community centre is not universally accessible

Alma Community Centre

Facility Type

- Community Centre
- Capacity: 295

Parking

- 121 regular stalls
- 7 accessible stalls
- Asphalt surface

Amenities

- · Building Sign: Yes
- Permanent Washroom Facilities
- Kitchen Facilities
- Wallace Cumming Memorial Trail
 - Limestone screened
 - Length: 1.5 km



Recommendations:

The following scale indicates SKA's assessment of this facilities equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Required Some Improvement Needed Acceptable Few Improvements Needed

- Community Centre is in good condition and fully accessible
- Maintenance of benches









Wellington County Library- Drayton Branch

Programming

- Children's programs- year round
- Family programs
- **Book Clubs**

Parking

- 33 regular stalls
- 3 accessible stalls

Amenities

- 7,000 sq. ft.
- Multi-media room
- Fully Accessible
- Permanent Washroom Facilities

Recommendations:

The following scale indicates SKA's assessment of this facilities equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Required

Some Improvement Needed

Acceptable Few Improvements Needed

Conditions

- New building in very good condition and fully accessible
- Lots of parking



Drayton Festival Theatre

Amenities

- Multi-purpose room
- Accessible building & washrooms
- Lobby/ lounge Area
- **Dressing Rooms**
- Green Room
- Elevator
- **Box Office**
- Office Space
- Auditorium- 385 seats

Programming

- Professional theatre
- 5 month season- May- October
- Youth ushering program

Parking

- 12 regular stalls on site
- 2 accessible stalls on site
- Street parking
- Municipal parking lot



Recommendations:

The following scale indicates SKA's assessment of this facilities equipment, finishes and condition. Additional comments are noted below and may pertain to safety, condition and desirability.

Many Improvements Required

Some Improvement Needed

Acceptable Few Improvements Needed

- 1902 Opera House in good condition
- \$1.3 million renovation in 2010
 - Doubled the size of the stage
 - Brick re-pointing
 - Entrance way accessibility









Other Community & Civic Spaces

1. Conestogo Lake and Conservation Area

Services within the Conservation Area:

- Picnic Shelter(s): 1
- Picnic Area(s): 3
- Group Camping Area(s): 4
- **Boat Launch**
- Playground(s): 3
- Concession
- Fishing Areas
- Hiking/ Nature Trails
- Washroom Facilities: 2
- **Boat/ Canoe Rentals**







2. Drayton Memorial Park





3. Moorefield Parkette

4. Mapleton Cemeteries

40 Cemeteries, ranging from open and currently used, closed and abandoned.

5. Mapleton Lagoon Area











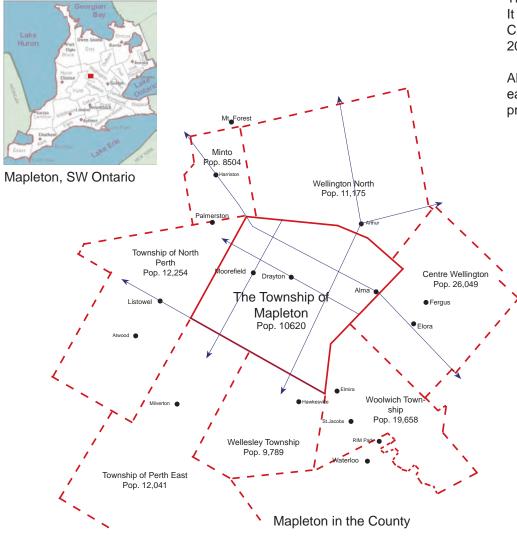
Demographics Introduction Recreation Facilities & Parks Participation Arts & Culture





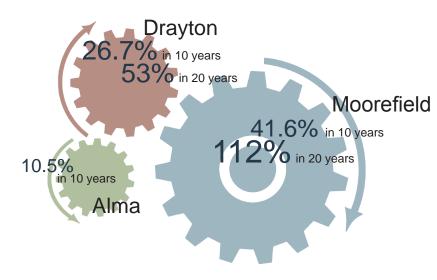


Demographics:



The Township of Mapleton currently has a population of about 10,620 people. It has grown only slightly by 2.9% since 2006, but according to Statistics Canada it is expected to grow, by 8.75% in 2021, and as much as 19.3% in 2031.

Alma and Drayton share the largest segments of the population in Mapleton, each holding about 19% of the total population, with Moorefield having approximately 5.6% of the total.



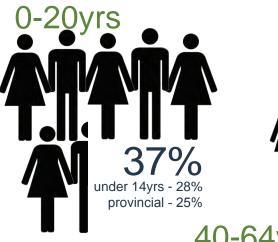
Future Population Growth

Adapted from Wellington County Official Plan, 1999









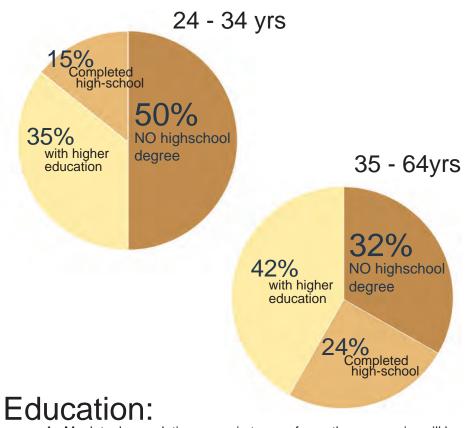






Age:

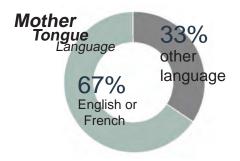
Given that Mapleton is expected to grow, age segments will shift forward with emerging demographics. With anticipated growth, Mapleton should maintain a very high percentage of children and youth; the current adult sector will become the new senior demographic, representing approximately 30% of Mapleton's population.



As Mapleton's population grows in terms of age, the new senior will be significantly more educated than the emerging adult sector. With more available time, more money and higher expectations, this demographic will play and important role for future developments in Parks and Recreation and Arts and Cultural endevuors.

Adapted from Statistics Canada 2006





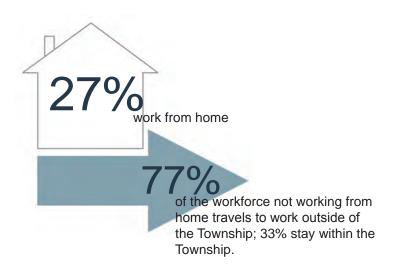
Culture:

Mapleton is a township with a rich and diverse ethnic background. The first non aboriginal settlers were fugitive black slaves. Europeans followed in the mid 1800's. Old Order Mennonites from Pennsylvania settled in the early 1900's, followed by the Dutch after WWII. Currently, approximately 12% of the population are new immigrants. There are approximately only 160 visible minority people in Mapleton, of mostly Latin American descent. These statistics support the large Mennonite population living in Mapleton.

Income and Workforce:

The median income (2005) of the traditional family in Mapleton was approximately \$68,000 (on par with the Province). The percentage of low income levels for all Mapleton, before tax was 7.3% (provincial median 14.7%).

This suggests that Mapleton's population is doing well on an economic level. Mapleton's unemployment rate is 3%, compared to 6% provincially. 26% of the workforce is in the agriculture and other resource- based industries; 28% in construction or manufacturing. The balance is divided between retail, finance, real estate, health care, education, business and other services.



With such a large portion of the population travelling outside of the Township for work, much available free time is used for commuting; most travel is by lone driver, only 10% are passengers. A further 10% of the workforce staying within the Township, travel to work by foot or bicycle.

Adapted from Stats Canada 2006



Introduction:

Based on community consultation, facilities review and current market research, the following trends have been identified and have direct impact on future discussions regarding the facilitation and servicing of parks and recreation, arts and culture.

'In Mapleton' considerations have been offered with each trend and are further identified on in the recommendation section of the Master Plan.

Recreation Facilities and Parks

"66% of Canadian municipalities report that their sport and recreation facilities are in need of repair/ maintenance."

- 2009 Survey of Physical Activity in Canadian Communities



- Most facilities in Ontario are older and require on-going maintenance, upgrading and sometimes expansion to suit growing consumer demands.
- Many facilities require upgrades to suit current expectations in regards to accessibility and safety.

In Mapleton: Many of Mapleton's facilities are older and require ongoing maintenance and repair. Future development of activities and programming to suit consumer demands will place additional burdens on existing facilities. Physical accessibility and safety should maintain a high priority and be considered a necessary component for any future building, facility upgrades or new developments. Design flexibility ensures that spaces will suit a variety of uses that can evolve or change with fluctuating consumer demands.

Arenas, Gymnasiums and Sports Complexes:

- Municipalities with significant growth forecasts tend to invest in new arenas or recreational facilities that include 2 ice surfaces.
- Single ice pad facilities continue to predominate in municipalities with smaller populations and low growth forecasts.
- The high expense of constructing specialized facilities to accommodate specific sports will be challenged as the percentage of participating public decrease in these areas.
- New gyms are designed as full sized, flexible space facilities to accommodate a wide range of indoor sport (indoor soccer, basketball, volleyball, badminton) and other community leisure activities (banquets, meetings, concerts, club activities, etc).
- Gyms offer a potential for additional revenue via rental opportunities.
- Smaller municipalities will often partner with local schools and rent gyms for after hour use.

In Mapleton: The newly expanded PMD Arena and Community Hall in Drayton follows the typical small community single ice pad model, with an adjacent hall space that accommodates various community functions and recreation activities. This supports the multi-facility model that will serve a broad range of user groups and activities. Recent expansions incorporate new change rooms to accommodate tournaments and back to back arena functions.

Local school gyms are currently used by various sports groups requiring specific gymnasium space (volleyball, basketball, badminton). This partnership should continue to serve Mapleton.









Community Centres:

- Larger communities are investing in multi-use building templates that accommodate a variety of recreational uses, meeting spaces and flexible sized rooms for a variety of uses.
- Multi-use complexes offer more economical capital investment with shared maintenance and staffing costs. They provide an opportunity for a variety of programs to suit various age groups, interests and abilities.
- Municipalities with smaller and dispersed populations tend to have the more traditional and economical 'stand-alone' community centres.

<u>In Mapleton:</u> Should expanded facilities be desirable then remodeling or building additions to existing facilities should allow flexibility to accommodate a variety of activities and programming. Accessibility and safety issues should be addressed in future developments.

Sports Fields and Multi-Use Parks:

- Operational efficiencies and tournament opportunities encourage the development of multi-field parks.
- Artificial turf fields (high capital expenditure with lower maintenance costs) are being installed in larger municipalities.
- Full sized fields are being divided to accommodate mini-fields.
- Supportive high quality amenities such as seating, washrooms and change rooms, concession stands, and parking are expected.
- Surrounding park spaces are designed to accommodate large gatherings, festivals, special events, family picnics and alternative recreation or play opportunities.

<u>In Mapleton</u>: Whether retrofitting existing multi-use parks and sports fields, or developing new ones, quality amenities to support both the user and visitor (many from out of town) will sustain the future success of the facility. Flexibility in design to accommodate various uses will offer more efficiencies in terms of maintenance and programming.

Youth Centres:

- Some youth centres are geared towards passive and leisure style recreation, with opportunities for creative spaces, social gatherings and games. Others are more resource based, with services offered to support issues surrounding disadvantaged youth, or 'youth at risk'.
- Non-traditional amenities are included to support emerging youth interests such as indoor skateboarding, music sound rooms, dance and art studios, multi-media rooms and graffiti walls.
- Indoor leisure facilities are best complimented by similarly programmed outdoor spaces.

<u>In Mapleton:</u> The Youth Drop in Centre, located in downtown Drayton, offers youth a venue for leisure style activities. Should there be a need for additional facilities to support youth, consolidated facilities, alternative uses and multi-use opportunities should be considered.

Senior's Centres

- The new 'younger' senior has more available disposable time than in the past. Depending on socio-economic status, this translates into either time available for individual pursuits and leisure or for time to assist with extended family responsibilities (eq. baby sitting)
- The new senior will be using facilities at both peak hours and off hours, depending on available time.
- New or up-graded senior facilities include fitness and wellness studios, games rooms, multi-media areas and social lounges.

<u>In Mapleton:</u> There are no recreational or leisure facilities offered by the Township explicitly dedicated to the senior population. Given the high percentage of the current and emerging senior demographic within Mapleton, future facility development and programming in the township should be flexible to accommodate their needs.



Playgrounds and Alternative Play Options:

- Increased consumer demand has encouraged the development of alternative play spaces such as splash pads, skate parks, climbing walls and multi-use, accessible destination playgrounds.
- Outdoor adult fitness circuits are being included as an extension of walking trails or as an adjacent complement to children's activity spaces.
- Safety inspections by certified inspectors are becoming a regulatory practice (Playgrounds are second only to motor vehicle accidents when it comes to injuries to 19 year old or younger.)
- CSA standards and water quality requirements are standard benchmarks regarding playground and splash pad design and installation.
- Larger multi-activity playgrounds are seen as destination play spaces that support other recreational activities.

In Mapleton: Should there be a demand for the development of alternative play spaces, consideration should be given to location so that the play space complements other existing facilities or recreational spaces. Inclusion of specific user groups in the design phase of these spaces will encourage buy in from the target user groups and foster community pride.



Walking and Cycling Trails

- Walking as a recreational activity continues to be the most popular activity for all ages.
- Expanded and improved walking trails and cycling routes with associated amenities (trail heads and info. kiosks, seating, signage, distance markers, designated lanes etc) are in high demand.
- 72% of Canadian municipalities have multi-use trails that prohibit motorized traffic.

In Mapleton: Only a few walking trails and no identified cycling routes exist in Mapleton. Connections between towns and within towns are limited. Links to existing trails in neighbouring townships, existing natural amenities, abandoned rail lines, and heritage, such as cemeteries, should be considered in the development of new trails. The Wellington County Active Transportation Plan (currently under production) will provide a framework to build upon for future active transport development.

Community Parks and Open Space

- Local community parks are considered an essential part of community living, and provide a sense of well being for community members.
- Parks provide a venue for unstructured activities for all age groups such as random play, picnicking, dog walking and resting.
- Many parks take advantage of natural amenities such as ponds and rivers, and form a connection to local ecological systems.
- High quality amenities such as benches, waste receptacles, walkways and signage are incorporated as added value.
- Most Municipalities expect new residential developments to include planned open park space as part of a development agreement.

<u>In Mapleton:</u> In developing new parks and trails, existing parks and trails should be considered so that a network of open green space can be developed to accommodate a larger extent of the local population. New residential developments should be encouraged to include allowances for this public amenity.



Public and Civic Amenity:

- Unstructured and passive urban public space (small parkettes, squares, ceremonial spaces, back of building spaces, parking lot amenity) in larger urban centres are essential elements of successful cities and towns.
- Ceremonial parks such as Cenotaph parks are often the only public park in smaller rural towns.
- The rural 'urban streetscape', with high quality amenities, not only supports public space but it acts as an extension of other green spaces and plays an important role in connectivity.

In Mapleton: Efforts have been made to upgrade and enhance the public realm in downtown Drayton. Similar efforts should be considered in Moorefield and Alma. The economic and social benefits of attractive streetscapes and supportive public parks should be recognized as a key component to the success of viable downtown environments.



Natural Parks and Greenways:

- With the growing popularity of environmental awareness, and subsequent environmental stewardship, the conservation of existing natural and greenway systems as well as the development of new ones is seen as a valuable asset to most communities.
- Many municipalities are responding to this trend by developing passive park spaces as well as developing residual green spaces (bio-swales, wildlife or butterfly gardens; arboretums; tree planting programs etc) that support natural systems.
- Many schools have developed wildlife or native plant gardens that are included as part of their education curriculum.
- Lower maintenance strategies (less grass cutting, larger natural areas vs. maintained areas; low grow lawns etc.) and environmental initiatives (less or no pesticide use; native tree and shrub planting etc) are becoming more prominent in the development of new park and open spaces.
- The supply of interpretation and information panels in natural parks is seen as a means to further educate the public on the value of such systems and how these systems contribute to the greater community.
- Natural systems and greenways, with limited development potential, provide an existing framework for connectivity within a community.

In Mapleton: A few Municipal parks have been developed along the banks of the Conestogo River in Drayton and Glen Allen. Drayton's popular Community Walking Trail follows the Conestogo River. As a prime natural resource and recreational opportunity, the river banks and associated lands should be considered in future efforts for trail expansion. Future park, trail and facility development should include environmental initiatives (via maintenance and design guidelines) that support the environment as a key 'player' in these areas.

The Conestoga Lake Conservation Area is an important natural asset of Mapleton Township, and is considered a prime recreational area by many local residents and area guests. Efforts to include and/or partner with the Conestogo Lake Conservation Area could be explored to expand available recreational programming in this area.







Participation

"Physical Activity is one of the most cost-effective ways to achieve the objective of having a healthier population, physically and mentally...If Canadians were to become more active, it is estimated that there would be: 26% fewer deaths from type 2 diabetes; 20% fewer deaths from colon cancer; and 22% fewer deaths from cardiovascular disease."

Cost of Physical Inactivity: Health benefits and costs to health care system - Canadian Fitness and Lifestyle Research Institute.

Children and Youth: Organized Sport and Alternative Activities:

- Child participation in sports, in both boys and girls is on the decline.
- Rural Canada has the lowest child participation rates at 47% the highest are in larger cities at 58%.
- The most popular activities for youth are walking, soccer, bicycling, swimming, running and basketball.
- Children prefer organized and structured programs and activities.
- Skateboard parks are being offered by more municipalities to satisfy the demands of the youth demographic.
- Socio-demographic patterns indicate that children with lower income, young parents and or single parents are less likely to participate in organized sport; those with participating or active parents will likely be active themselves.
- After school programs and various holiday programs (March break, PD days, summer day camps) are becoming standard with most Municipal Parks and Recreation departments.

In Mapleton: Given that Mapleton has a very high percentage of youth (28% vs.18% provincially) the needs of this significant group should be given high priority when considering the development of parks and recreation facilities or programming.

The Emerging 'Active' Senior: Casual Participation, Individual Activities

- Seniors are active in passive style recreation. ie casual jogging rather than marathon running; pick up hockey games or recreational skating favoured over house league hockey.
- Seniors are wealthier, more educated and have more time to invest in leisure and recreational pursuits.
- The aging market is favouring informal, self scheduled and casual participation patterns over formal, highly structured team style activities.
- Interest in physical recreation is taking second seat to an increased interest in Arts and Cultural endeavours as seniors try to include more balance in their lives.
- Pure physical recreation will likely decline as interests and appreciation in alternative recreational and leisure opportunities grow. (yoga, music, reading, bird watching, gardening, community participation etc.)
- Fitness that supports day to day activities; that target specific health conditions and those that foster mind/body style connections are on the rise.
- A drop-in format or compact workshop style of programming will appeal to this market group.
- The retiring Baby Boomer population will seek less structured, 'soft adventure' style activities.
- Seniors, with a heightened sense of value, have greater expectations for quality facilities and programming to support a higher level of physical and mental well being.

In Mapleton: With the Baby Boomer sector in Mapleton Township being the highest emerging demographic (29%) it would be prudent for Mapleton to ensure that there are ample recreational opportunities to suit this dominant segment of the population. While continued programming and support of organized sports should continue, further development of drop-in, casual, non-competitive or unstructured recreation opportunities, facilities and programming will support the needs of an aging population.



The Couch Potato:

- Both nationally and provincially, obesity continues to be on the rise, especially in children and youth. (the number of obese Canadians has tripled between 1981 and 2009)
- Due to financial pressures on Governments and Institutions over the last two decades, fewer programs geared towards healthy and active lifestyles have been offered.
- Variety and alternative options for participation in physical activities are seen as a means to increase activity levels.
- The home 'electronic entertainment cocoon' will foster more sedentary leisure pursuits.

<u>In Mapleton</u>: Currently, recreational programs in the Township of Mapleton are offered by specific clubs and organizations. Future endeavours by the Township to enhance, promote and broaden existing programs as well as create new and innovative programs should cater to a broader level of community member.

The Great Outdoors:

- Over the last three decades the fastest growing recreational activities are found outdoors (in-line skating, pleasure walking, mountain biking, golfing, snowboarding etc)
- Current participation rates and forecasts since 1990 have concluded that participation rates in outdoor recreational activity has surpassed population growth rates. The opposite is true of traditional recreational activities such as hockey, swimming and gym sports.
- A increased appreciation for nature and the environment along with improved access to nature via trails, parks and natural areas has encouraged outdoor activities.
- Less expense is incurred by participating in outdoor activities.
- Outdoor fitness trails and outdoor fitness classes are on the increase.

<u>In Mapleton:</u> Given it's rural context, natural heritage and proximity to natural greenways and systems, Mapleton should capitalize on it's context to engage this growing market.

No Time:

- Lack of available free time is a key barrier for participation for both youth and adults.
- Commuting, night shifts, weekend work and non-traditional family structures contribute to lack of available time for structured sports for both parents and children.
- More home based recreational activities are sought to offset limited available time.

<u>In Mapleton:</u> By providing flexible, unscheduled and self directed activities, Mapleton will be able to provide opportunities to suit a broader range of community member, especially those with limited available free time.

Money Matters:

- Income levels effect participation in various sports and leisure activities.
- Older adults have more disposable income than younger families.
- Since the latest recession, people are spending less money on 'stuff' and tend to value 'experience' over material accumulation.
- More money is being spent on home based recreation and leisure.
- Many municipalities are assessing alternative play and activity options for the lower income demographic to ensure that limited finances are not a barrier when considering physical activity as a means towards a healthy lifestyle.
- New tax credits for organized sports and arts programs are available as incentive for participation..

<u>In Mapleton:</u> Though not an area of significance, (Mapleton's median income levels are well above the provincial average) low or no cost recreational opportunities should be accessible to support those who do live on or below provincial medians in regards to income levels.







Alternative Activities and Programming:

- There is a growing trend towards non-traditional and unstructured recreational activities, such as skate boarding, ultimate frisbee, BMX parks, climbing walls, cricket, rugby, beach volleyball etc.
- Bird watching and environment appreciation, hiking, cross country skiing and other passive outdoor recreation continue to place a high demand for access to nature trails and natural park systems.
- The demand for pure physical recreation will decrease as a broader understanding of holistic health combining physical, mental, spiritual and social well being becomes more accepted.
- Programs are leaning towards more fun and happy routines and include more emphasis on self expression rather than instruction. (belly dancing, zumba, pilates, boxercise, etc)

In Mapleton: As the Township's population continues to grow, so will expectations for a variety of recreational opportunities. Variety, design flexibility and creative programming will meet those demands.



Tourism:

- Generally, tourism dollars strengthen local economies.
- High quality recreational facilities and amenities encourage use from visitors to sporting tournaments, festivals etc.
- The unique qualities of a community, (natural, cultural or historical) draw in interested visitors.
- The 'Staycation' and 'Homecation' holiday is on the rise as families look for an affordable local experience.

In Mapleton: Tourism is founded on the idea of destination. One travels to a place of interest to see, learn and experience something that is unique and not found in their own communities. The existing tourism base delivered through the Drayton Festival Theatre, local businesses such as Mapleton Organics and various local festivals, special events and sport tournaments form a good base upon which to draw in tourism. Continued efforts to expand amenities, provide high quality and accessible facilities are essential to developing this important sector of the marketplace.

Technological Interests:

- More opportunities via video, CD's and interactive programs (Wii, Move) are available to the consumer which promote stay at home recreational activity.
- Advanced home style fitness equipment is more readily available, which offers more self directed learning opportunities and flexibility.
- Access to a broader global market via the internet and social media allows the consumer to reach more specialized and otherwise unobtainable instruction in their own homes.

In Mapleton: Flexible media style rooms or social lounges for both youth groups and/or adult/senior groups will facilitate activities that use newer technologies. This fits in with alternative, flexible programming that could encourage use by more or additional family members, and follows the 'one stop shopping' model.



Environmental Savvy:

- The consumer is becoming increasingly aware of terms like the '3 R's,' environmental footprints, sustainability, ecologically friendly, etc.
- The environmental impact of certain recreational activities will have stronger implications in the future, especially as children and youth are becoming more environmentally conscious in their day to day decisions.
- Activities and facilities that require high amounts of fuel or chemicals will be scrutinized, as will activities that disrupt or harm natural habitat.
- Activities with higher environmental impacts (power boating, indoor swimming, downhill skiing, etc) will be less favourable than environmentally friendly activities such as lake swimming, hiking, canoeing or cross country skiing.

In Mapleton: With an increasingly environmentally savvy population, choices reflecting environmental awareness in retrofits, materials and maintenance should be given a high priority. Quality in terms of longevity, and low environmental impacts should also be given higher importance when assessing products and services. These choices will encourage participation and instill pride in facility use and participation.

Barriers and Access:

- With the new requirements of the AODA many municipalities are undertaking Accessibility Audits to better understand physical deficiencies within their recreational facilities and parks.
- Physical barriers are being removed with the inclusion of ramps, handrails, upgraded washroom facilities, appropriate signage, alternative seating opportunities and appropriate ground surfacing.
- Accessibility issues include not only physical barriers but barriers surrounding information, communication, attitude, technology and finances.
- 'Ability to Pay' options are becoming a popular incentive to increase participation by those that find physical activity inaccessible when considering finances.
- More incentives are being offered by Government in the way of tax credits for organized sports and programs.

<u>In Mapleton</u>: Current physical accessibility standards should be given high priority when upgrading existing facilities and developing new facilities. Barriers for access to all facilities, be it information or financial or technological, should be removed to support a healthier population.











Arts & Culture

"The arts and culture are powerful tools with which to engage communities in various levels of change. They are a means to public dialogue, contribute to the development of a community's creative learning, create healthy communities capable of action, provide a powerful tool for community mobilization and activism, and help build community capacity and leadership."

Arts and Positive Change in Communities by Creative City Network of Canada in collaboration with Canada Council for the Arts



Participation in Arts and Culture:

- Seniors generally have more time and finances available to support arts and cultural activities.
- Benefits from participation in arts and cultural activities support a healthier lifestyle.
- Fewer arts and cultural classes are being offered in local schools.

<u>In Mapleton</u>: As a municipal asset, the Drayton Festival Theatre poses many opportunities for future arts and cultural programming. Drayton's new library also supports many arts and cultural activities, mostly geared to the younger population. New and continued efforts to provide a variety of programs and activities will support and encourage this sector of the community.

'Creative Cities' Movement:

- Community identity, and sense of place and quality are factors that foster community pride and in turn assist in the local economy.
- Such spaces provide a basis for stimulating place as destination in regards to tourism.
- Opportunities include: Wall murals, 'Art in the Park', Sculpture Gardens; Public Art opportunities etc.

<u>In Mapleton:</u> Given Mapleton's strong cultural and rural heritage, supporting a Creative Cities movement will provide a platform for encouraging local diversity and creativity which in turn will heighten community pride. Collectively, a stronger civic identity is developed and more opportunities for future growth and supportive infrastructure for existing facilities such as the Drayton Festival Theatre.

Festivals & Special Events

- Special events usually account for additional local economic opportunities in terms of tourism dollars.
- Festivals and special events add variety to the traditional recreational activities offered through a municipality.
- Many rural communities promote cultural awareness, local amenities and/or heritage assets via interactive trail or scenic drive/hiking or cycling tours (ie. The Butter Tart Trail in Wellington North; the Horse and Buggy Tour in Southgate; Heritage Trails, etc).
- The local Farmers Market has seen a resurgence in the past few years as the consumer becomes more conscious of supporting local agriculture and industry.

In Mapleton: Mapleton is home to a few traditional festivals and special events, including the annual Santa Claus Parades, the Fall Fair, and past Tulip Festival. Should there be a need/desire for additional festivals and events, the Township should capitalize on its unique heritage and cultural assets. Advantage should be taken of the many provincial grant opportunities available to promote and strengthen local initiatives the Arts and Culture realm. See appendices.







Service Delivery

"Given the high proportion of municipalities who report working with schools, it is perhaps not surprising that 79% of municipalities indicate that they currently have agreements with one or more local school boards regarding shared use of school or municipal facilities.'

- 2009 Survey of Physical Activity in Canadian Communities

Parks and Recreation Departments:

- Most smaller rural municipalities (with populations around 10,000) do maintain a staffed Parks and Recreation department.
- Parks and Recreation committees are an alternative means for structure and leadership in smaller communities.
- The inclusion of Arts and Culture is sometimes included in the realm. of Parks and Recreation.
- Few Townships or Municipalities rely on Parks and Recreation services through their Public Works department.
- Increasing consumer demands, growing and alternative interests and ongoing maintenance and development of recreational facilities and parks has placed increased pressures on municipal or township services and staff.
- The amalgamation of smaller communities has consolidated government services and has accommodated the development of a separate parks and recreation department.
- Program funding opportunities require application/ grant writing- a key activity for a Parks and Recreation staff member.

In Mapleton: Parks and Recreation services fully offered and operated by Public Works.

Partnerships:

- More commonly Municipalities are out-sourcing revenue through partnerships and cost sharing partnerships to assist with providing services and programming. (ie Tim Horton's Skate Days)
- Partnerships can increase community pride by encouraging participation from local businesses and service groups.
- Partnerships with local schools offer facilities not otherwise available through a township or municipality.

In Mapleton: Assistance from local businesses and service groups will benefit community, business and Township. Partnerships with external service providers, such as fitness clubs, individual professionals, and the Drayton Festival Theatre offer potential for extended leisure services not otherwise available through the Township. Continued partnerships with local schools to access gym facilities will extend recreational opportunities.







Volunteerism:

- Volunteers are becoming less available due to age and interest.
- Most volunteer hours are contributed by the senior sector.
- Opportunities exist for youth participation from school requirements for social or community assistance.

In Mapleton: Volunteerism is a much valued asset in Mapleton. with most sporting organizations and clubs being lead by interested community members. Many service groups offer additional volunteer hours but this dependence is becoming less viable as service groups are being stretched in every direction. However, future growth of many programs is limited with the lack of new volunteer participation. Acknowledgement and fostering of volunteer efforts is necessary to sustain a viable volunteer base.

Communications:

- With the advance of technologies, use of Municipal Web Sites has become the preferred medium for information distribution and program registration.
- Local community calendars and registration forms are also a valuable source of revenue with local advertising opportunities.
- Local schools are a good distributor of information, especially in rural areas.
- Higher efficiencies in terms of local providers of internet services are being offered in rural communities to allow the consumer more reliable access to the internet and subsequent information.

In Mapleton: Communication barriers, especially with the youth sector, would be alleviated by keeping current with the latest telecommunication trends. Development of the Municipal web site will invite access to Township facilities and programs. Additional development of a printed Community Calendar with advertising opportunities would also serve those still preferring to use traditional means of information gathering.

Financing:

- Higher maintenance and servicing costs place new burdens on municipalities' efforts to keep user fees attainable for all user groups and individuals.
- Parks and Recreation facilities are usually funded by the municipality. Larger Municipalities provide staffing (via a Parks and Recreation department) to deliver recreational programming and associated administrative tasks.
- Many municipalities are using promotions through advertising to create additional revenue. (eg. Advertising in community information booklets, advertising in arenas etc.)
- Increased demands by charitable events and not for profit groups in terms of space use place additional burdens on Parks and Recreation departments.

In Mapleton: Additional means of accruing revenues through advertising and partnerships will assist the Township in controlling fees, and it's ability to offer space to groups requiring subsidy.





Summery of Trends:

Parks and Facilities:

Flexibility in facility design (space use) programming (types of programs, times, cost) and variety is paramount to accessing more sectors of the market. Consolidation of facilities will decrease maintenance costs, while increasing potential use by a variety of user groups (one stop shopping). New upgrades and / or new developments should be accessible; should maintain a high quality; be environmentally friendly and be flexible in terms of space to accommodate different uses. Upgraded and new trails should be accessible year round; should accommodate a variety of user groups and should maintain a high quality to ensure a quality experience. Trends in parks and facilities support the following concepts:

- Flexible, multi-use facility designs will ensure endurance;
- Consolidated facilities and uses promote one stop shopping;
- High quality, accessible and environmentally friendly initiatives promote user pride and address current consumer issues;
- Alternative recreation options will suit a more progressive market;
- Expanded trails and park spaces connect community.

Participation:

Children and youth are requiring more incentive to keep fit and healthy. Alternative and flexible types of recreational facilities, flexible scheduling (to appeal to parents) seasonal programing, low or no cost alternatives, accessible and age appropriate options will appeal to this group. Traditional sport activities are still favoured in rural communities, but more affordable alternative opportunities being offered outside the community broaden the options available in the local context. Trends in youth participation include:

- Traditional organized sports still favoured in rural communities;
- Alternative recreational options support a variety of interests;
- Seasonal programming fill voids during the year;
- Optional daytime, evening and weekend schedules appeal to multiple care givers;
- Physically accessible facilities.

The emerging senior is wealthier; has more time; is more educated; is environmentally aware; is quality conscious; and is seeking more life balance. Seniors are drawn to informal activities and programs that are more accessible throughout the day. Developments in recreation should consider more flexible 'holistic' programming that will support issues of concern to an aging population. Associated leisure opportunities should also be available to round out expanding interests. Trends in the senior market include:

- Informal, drop-in activities for flexibility;
- Passive recreational activities vs. high action;
- Off prime time access to facilities and programs;
- Holistic programing and activities to support mind/body and spirit;
- Fitness programs centred on lifestyle maintenance and specific health issues;
- High quality, accessible and environmentally friendly amenities and facilities.

Arts and Culture:

Arts and cultural endevours are largely promoted by those with more available time and resources and have an interest in local culture and economy. Benefits from participation in arts and cultural activities support a healthier lifestyle; support local economies, and impart a sense of community pride. Trends in the Arts and Culture sector include:

- Pursuit of Government grant opportunities that are available to support local Arts and Culture Initiatives, such as the preparation of Cultural Master plans;
- Development of festivals and special events to encourage community pride, tourism, and economic development;
- Support of Public Art programs within urban centres (sculptures, murals etc) to encourage community involvement, strengthen cultural identity, and foster community pride.
- Partnerships with existing schools, theatres and libraries to encourage youth participation in Arts and Cultural events.







Summary of Service Delivery:

Smaller rural communities with limited budgets are challenged with providing progressive, consistent and flexible services. Trends in the service delivery of Parks and Recreation include traditional approaches as well as some more creative ones to offset the many challenges that recreation departments face. A few approaches to enhance service delivery within Parks and Recreation departments include:

- Actively engaging and fostering a strong volunteer base;
- Continuing partnerships with local school boards;
- Provide opportunities for student participation through community volunteer requirements of school programs;
- Seeking Provincial Government grants to assist in training service personel for specific recreation and arts and cultural services or programming;
- Engaging in progressive systems of communications via an engaging Web Site with Facebook and Twitter connections;
- Seeking additional, and or alternative means of advertising for additional revenue (via PMD arena, Community Recreation and Events Calender; Web-Site advertising)
- Actively pursuing revenue generating alternatives to support a growing demand for facility use by non profit groups or charitable community assistance.

Section 2 - Strategies & Actions



Strategies & Actions

This section describes the strategies and actions which should guide future parks, recreation and culture development within Mapleton. They fall into three groups:

- General Strategies deal with the values of efficiency, the creation and organization of a framework for leisure service programming and delivery, and defines the quality of parks, facilities and related landscapes;
- 2. 'Places for, connections to' Strategies deal with the movement of parks, recreation and cultural facility users, as well as the identification, distribution and improvement of the parks, recreation and cultural facilities throughout the Township;
- 3. **Implementation Strategies** deal with managing the plan.

Strategies and Actions





General Strategies
'Places For, Connections To' Strategies
Implementation Strategies

Strategies and Actions







General Strategies

Addresses with the values (accessibility, environmentalism, safety, efficiencies, respect) of demographics, efficiency, creating and organizing a framework for leisure service delivery and programs, and defines the quality of parks, recreation and culture expected in the Township; these will encompass the Township's role in providing services and facilities pertaining to community parks, recreation and culture for the short-, mid- and long-term planning horizons.

Strategy 1:

All Things Accessible:

Physical accessibility was cited as a key concern of many Mapleton residents. Accessibility is most easily understood in terms of limited physical access: grade changes, challenging ground surfacing and inadequate lighting, narrow passage ways etc. These are the most common limitations for universally accessible spaces. Communications, way finding, and affordability also have their own accessibility issues. Lack of, and/or illegible communication, wayfinding and affordability can be viewed as barriers to access certain places and programs. To ensure that facilities and programs are a continued success, accessibility should be a top priority to ensure that all people have equal access to facilities and programs.

Applications:

- Existing recreational buildings and built structures (picnic shelters, washrooms, concession stands etc) and facilities should be physically accessible to comply with the latest code requirements.
- All new developments should be physically accessible and meet current accessibility guidelines.
- Information about programs needs to be effectively communicated to all residents in a manner that is accessible to all. Different means of communication (newspaper, community program, Web Page, school notes, etc) should be offered so that as many people can be efficiently informed as possible.
- Appropriate way finding systems should be in place to ensure that one is able to physically find a location or program.
- There should be a variety of opportunities to access recreational activities and programs that are affordable to all.

- Access to consolidated customer services will assist in the efficient operation of facilities and programs.
- Information about tax incentives, grant programs and modified fee structures should be made available to residents to alleviate affordability as a barrier to access certain programs and activities.

Strategy 2:

Safety for All

All residents, staff and their guests should feel safe and secure when using facilities operated by the Township. Risk management procedures should be considered at all levels - from workplace safety to safe facilities and programs.

Applications:

- All recreational buildings should maintain exterior security lighting, free of obstruction, highlighting areas of public use (entrances and parking). Fire code addresses and signage should be incorporated to all facilities for location identification and emergency access.
- Existing structures and facilities that accommodate Township staff or service personnel (concession stands, arena, community hall etc) should have access at all times to an on site emergency telephone.
- Emergency and safety courses should be offered for any management or personnel involved with the supervision of others.
- Safety from damaging sun conditions in terms of shelter is often overlooked: provision of shelter (shade trees, canopies) will offer sun protection as an option.

Strategy 3:

Environmental Awareness

Concerns for the environment have encroached all aspects of life, from the most basic habits in regards to recycling; to choices in materials due to embodied energies associated with the manufacturing of those materials; to choices in participating in an 'environmentally friendly' (EF) activity over another for fitness. Environmentally friendly options and habits permeate the home, the workplace and our public realm. People notice when environmentally friendly actions are taken, and more often, it is expected that at the very least, the options should include a green alternative.

Strategies and Actions





- New facilities, structures and amenities should maintain a pre-qualified level of 'EF' before consideration of purchase eg. new facilities may use EF materials; a bench might be made with sustainable forestry products; a certain paint might have certain EF qualities over another.
- Environmentally friendly recreational activities should be promoted and accommodated: new trails, parks and open space systems should be developed; outdoor classes, nature appreciation, outdoor classroom possibilities could be explored.
- Alternative grounds maintenance procedures could be employed to reduce health and safety risks for both operators and the environment: less chemical spaying, less lawn cutting, etc.
- Natural ecological systems should be respected so that limited environmental degradation is experienced; green infrastructure for new low impact developments can be encouraged and adopted.

Strategy 4:

Efficiency

When multiple uses or tasks can happen at the same time, certain efficiencies take place: less burden or cost for more product or success. This general concept can be applied to both services and facilities to help with service delivery and customer accommodation.

Applications:

- New or renovated facility design should maintain flexible spaces so that different uses can take advantage of a single space.
- Multiple activities and complementary activities should be offered at a single location to accommodate 'one stop shopping' – ie playgrounds, picnicking, ball diamonds and open space – something for everyone; skate park, youth centre and after hour youth programming.
- Larger playing fields can be sub-divided to allow for more use by younger teams.
- Alternative sports activities can make use of similar fields.
- Schedule management and reservations should be consolidated to avoid poor customer service and lost revenues.
- Staff responsibilities need to be consolidated to avoid overlap in efforts.

Strategy 5:

Respecting Neighbours

The interface between the public and private realm needs to be respected, especially at the recreational level. This interface is very evident at the physical level such as the proximity of a ball diamond to neighbouring backyards. Other neighbours will include neighbouring townships or municipalities, private businesses, schools, conservation areas and the environment in general. When considering facility expansion that may impact neighbouring residents, appropriate consultation should be done.

Applications:

- Appropriate directional, 'dark sky' compliant lighting should be used to support regional star gazing.
- Visual buffers or physical barriers should be placed to protect neighbours from noise, lost balls, unsightly views etc.

Strategy 6:

Partnerships

Municipalities are faced with ongoing challenges to provide efficient and cost effective services and can benefit from outside assistance. Partnerships with other Government agencies, local service groups, schools, businesses and volunteers in the community will strengthen the public face of the parks and recreation service delivery team.

Applications:

- Identify programs and facilities in which specific groups may have an interest in partnering.
- Provide a basic set of operating parameters for partnerships so that all involved are working together for a common goal that meets everyone's satisfaction.
- Foster volunteerism by providing some form of recognition or compensation, therefore encouraging a continued stream of volunteers;
- Appoint this responsibility to a key management person.

Strategies and Actions







Strategy 7:

Inclusion of Public Space

Public space is a condition of ownership of non-private open space within a community as found with most municipal recreational spaces and areas of beautification. It is part of the overall open space system that connects the private community with all things public. The identity of the community is first communicated in this public realm: it will have a quality and character that one can identify with. It can enhance and contribute to the place called 'Mapleton.' Therefore the management and future development of these spaces will have impact on community identity, ultimately strengthening the concept of cultural identity within the community.

Application:

- Encourage the development of public spaces and amenities within the urban context and within the park system.
- Promote cultural identity through development of public art and features within public spaces.
- Identify and highlight physical connections between the urban public realm and recreational open spaces to strengthen the overall network of open space system.

Strategy 8:

Effective Service Delivery

Effective, efficient and friendly service delivery within a community will keep and encourage participation from the community.

Application:

- Revisit or define job descriptions for all parks and recreation staff to help identify strengths and weaknesses, overlaps and gaps in service delivery.
- Have staff participate in a public relations training program.
- Provide training program in line with 'Accessibility for Ontarions with Disability Act'.
- Develop and manage a 'Green Plan' that addresses and promotes environmental stewardship within facilities, parks and programming.
- Develop a range of communication tools so that information might be available to a wide range of participants with different means of accessing information.

Strategy 9:

Quality, Permanence and Economy

In order to have recreational facilities that reflect the image of the community, the greater management of those facilities must accept and promote the quality and values of the local constituents.

Application:

- Encourage public participation when considering new program development.
- Consider longevity in the purchase of park amenities such as benches, playgrounds, bike racks etc.

Strategy 10:

Reinforce the Best, Repair the Rest

When considering renovations or additions to park facilities, economy and efficiencies will be met by following the concept of reinforcing the best and repairing the rest. Reinforcing the best will encourage retrofitting buildings, parks and facilities that already have a place within the community. Re-tooling or re-programming to suit current market trends will offer more efficiencies in the long term than starting fresh at a later date or in another place. New facilities and programming should be consolidated with existing ones to encourage operational efficiencies and offer the community a 'something for everyone' experience.

Application:

- Identify existing facilities and spaces that could accommodate alternative use.
- Ensure that existing facilities are physically accessible to meet current standards to ensure maximum programming potential.

Strategies and Actions







Strategy 11:

Promote Arts and Culture

A community's cultural identity can not be promoted by individual themselves: support of cultural identity must happen at the community level. Inclusion and promotion of cultural identity can happen in both the built environment through public art, streetscape, commemorative spaces and branding, and at the recreation and leisure level through support of various festivals, activities and special events.

Application:

- Have a process in place for the community to access in regards to participation in Arts and Culture.
- Develop an Arts and Culture committee to manage concerns and ideas within the community, and effectively communicate these ideas and concerns to council.
- Have available funding opportunities identified for potential use when need arises.

'Places For, Connections To' Strategies

Addresses the identification and distribution of recreational/cultural facilities throughout Mapleton and generally how these may be connected. These can be parks, open spaces, areas of significance, commemoration, trail ways, greenways, etc;

Strategy 12:

Parks and Open Spaces

All of Mapleton's communities have some degree of park or open space, whether it is a playground or a walking trail, or a commemorative space. These spaces, along with identified trail or circulation connections form a broader open space / park system. At present there is little in the way of identified connections between these outdoor recreation spaces, either in town or between towns. Combined with Wayfinding and Trail plans, the broader open space and park system will become a cohesive network of integrated passive and active recreational spaces.

Strategy 13:

Develop Trails

Trails are generally an important source for passive and active recreational activity and provide a platform for other leisure opportunities, such as bird watching, dog walking, nature appreciation and environmental awareness. Trails are also an important physical component of a larger pedestrian and vehicular transit system that connects parks, open space, natural systems, recreational facilities, residences, parking lots and the general urban fabric. By developing a comprehensive trail system a community will have expanded opportunities to stay connected to its various recreational assets as well as have an accessible means for passive recreational activity.

Recommended Action:

Develop a 'Trail Master Plan for Mapleton': Approximate budget \$15,000

Strategy 14:

Promote Wayfinding

Orientation to, and identification of "place" is a much more important service in today's competitive marketplace than it has been in the past. Making residents and employees "feel good" and proud of their place is a very worthwhile endeavour. Signage features are most effective when they offer uncommitted visitors something they want. Telling visitors why they should visit is one of the biggest mistakes communities do not do. In order to be effective, orientation and identification must be presented in an eye-catching manner. Wayfinding is a strategy to connect and enhance the users experience with parks and recreation facilities and activities within a community.

Recommended Action:

Develop a 'Wayfinding and Signage Plan':

Approximate budget \$15,000

Strategies and Actions



Alma:

Short Term:

Wallace Cummings Park Playground:

• Improve accessibility to playground, shelter and play structures.

Optimist Ice Rink and Playground:

- Improve visual appearance of ice rink;
- maintain existing play area;
- have a safety compliance / risk management summary done to qualify potential future structure replacement.

Alma Ball Diamond:

Repair existing lighting.

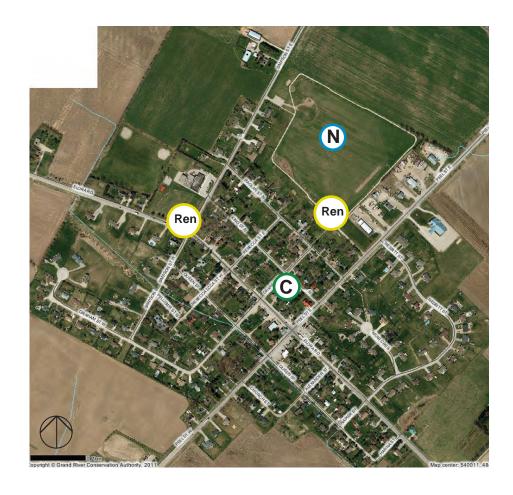
Mid Term:

Community Centre / Wallace Cumming Park:

 Consider a park furnishings and amenity program for the whole community park area and Memorial Trail. (benches, waste receptacles, bike racks, trail heads, signage, doggy bag stations, pedestrian and parking lighting etc)

NEW

- Free Form Outdoor Rink: Public, rink, locate in Wallace Cumming Park
- Soccer Field Wallace Cumming Park





Renovate existing facility: requires updating, or expansion



New facility not currently available



Replace existing facility: existing in disrepair, code compliance



Combination of renovations, repairs and /or new

Strategies and Actions



Drayton:

Short Term:

Kinsmen Playground:

- replace existing wood play structure;
- upgrade sand box area;
- · install accessible playground surfacing

Concession Stand & Washrooms:

• Replace skirting around building and widen existing bathroom doors to allow accessibility.

P.M.D Arena:

- Replace community centre floor and roof.
- · Increase night lighting in the parking lot

ABC Park:

• Removal of port-a-potty screen during off season.

Mid Term:

Soccer Fields:

- Re-grade existing large field at Agriculture Fair Grounds;
- add spectator bleachers to Riverside Park soccer field.

Drayton Walking Trail:

- Replace and implement additional benches along the trail.
- Improve trail head signage and overall trail signage (secondary access point & trail mapping)

NEW

- Splash Pad: Centennial Park
- Free Form Outdoor Rink: P.M.D. Arena
- Removable Skate Park: P.M.D. Arena

Long Term:

NEW

- · Lighting- Ball Diamond 'B':
- · Lighting- Soccer Field large soccer field

General Signage:

- Improve visibility and size of park directional signage;
- addition of Agricultural Fair Grounds entrance sign.

Drayton Festival Theatre:

• Develop off season programming, community partnerships and arts & culture programs.

Centennial Park:

• Expand trails and connections to surrounding facilities (ex. bridge connecting Agricultural Fair Grounds)





Renovate existing facility: requires updating, or expansion



New facility not currently available



Replace existing facility: existing in disrepair, code compliance



Combination of renovations, repairs and /or new

Strategies and Actions



Moorefield:

Short Term:

Playground:

- Removal and replacement of all existing play structures, sand box and base material to meet safety standards; removal of existing fence to accommodate proper distances from play structures.
- · Consider complete renovation and re-design of space.

Washrooms:

- Replacement of male and female washroom partitions.
- · Increase night lighting to and around the facility.
- Implement accessible path and skirting to building.

Basketball Courts:

• Repairs and replacement on existing hoops and back boards.

Batting Cage:

• Coordinate servicing, offering access when needed.

Ball Park- Diamond 'A':

- Replacement of score board mother board. Extension of existing outfield fence towards existing bush and increase the height to 8'.
- Alterations of existing dugout shelters to open up views to diamond from spectator seating.

Community Centre & Ball Park Entrance:

- Improvements to existing sign and visibility;
- Increase 'curb appeal' and community identification.

Mid Term:

Community Centre:

- Replace roof and improve accessibility in to and through existing building.
- Future programming should be implemented to accommodate for multi-use groups.

Community Centre Play Space:

• Have safety compliance / risk management summary done to qualify potential future structure replacement.

Ball Park- Diamond 'B':

 Alter existing dugout shelters to open views to diamond from bleachers; install netting to protect neighbouring housing.





Renovate existing facility: requires updating, or expansion



New facility not currently available



Replace existing facility: existing in disrepair, code compliance



Combination of renovations, repairs and /or new

Strategies and Actions



Rothsay:

Short Term:

Optimist Park:

• Replacement of existing play structure and base material; ensure for future accessibility needs.

Glen Allen:

Mid Term:

Glen Allen Park:

Rothsay • Have safety compliance / risk management summary done to qualify potential future structure replacement. Drayton Conestogo Lake Glen Allen

Strategies and Actions







Implementation Strategies

deals essentially with managing the strategic master plan; the objectives of this section are fourfold: 1) to determine the capital costs of the Strategic Master Plan recommendations; 2) to formulate the economic parameters associated with the operation of these recommendations; 3) to evaluate the probability of success for the actions related to the recommendations, and 4) to ensure the strategic master plan's overall objectives are met. They are further defined as follows:

Plan Continuity

Financial Plan

To facilitate understanding and acceptance of the recommendations, capital costs will be allocated into a project account framework generally accepted by the leisure service industry.

Project Design Checklist

As projects come "on-line" for the Township, whether initiated by service groups, community members, or the Township itself, having a "guide" with criteria available to be addressed at the time of planning and design will ensure compliance to the strategic plan and an optimal solution for the projects needs, the community and the Township.

Project Design Checklist

Community Parks, Recreation & Culture Strategic Master Plan Project Design Checklist

The Community Parks, Recreation & Culture Strategic Master Plan identifies a need for additions to or retrofitting of parks, facilities, playgrounds, etc. over a short to long-term horizon. As this may incur a variety of participants involved with planning, design and implementation of projects, maintaining the continuity and essence of this plan will be a challenge. Those involved with the future leisure service delivery projects for the Township must respond to the following criteria and present evidence as to how they have been addressed at each major step of the design process – hence this 17 part 'checklist' tool.

During the design of new and renovated Township parks, open spaces, facilities, equipment, etc., the project team – users, managers and designers – will have two broad areas of responsibility: the first towards particular needs (such as programs or playgrounds for a particular age group, for example), and the second towards communal (Township) needs, which includes image, accessibility, safety, and maintenance within the Township.

 Site Use and Organization for Recreation and Culture in Mapleton Land use efficiency should be maximized.

Sites should be selected to assist the rationalization of movement and utility infrastructure.

Recreational and cultural facilities and/or structures should be located on those parts of the site which are in the worst condition rather than the best.

2. Responding to Township Context

Recreational and cultural facilities and associated open space should be designed to enhance the larger compositions created by the Township's current buildings and landscapes.

New recreational and cultural facilities should be considered as opportunities to "repair" challenges in Mapleton's physical structure.

Recreational and cultural facilities should be organized on the site to make new function and circulation routes compatible with those of neighbouring/related buildings, terrain, natural areas, trailways and open spaces.

Recreational and cultural facilities and associated open spaces should reinforce the predominant development patterns that distinguish various parts of the Township such as Drayton, Moorefield, Alma, etc.

Strategies and Actions



3. Recreational and Cultural Facility 'Building Envelopes' in Mapleton Facilities should generally be restricted to about 2 stories to preserve that scale and image of the Township.

Roof and/or eaves lines should generally align or work with those of adjacent buildings to reinforce the cohesion of the facilities found within the Township.

Facades should in general align or work with existing facades to reinforce the clarity of the network and cohesion of the Township's buildings.

4. Facility / Open Space Relationships

Facility and associated open spaces of Mapleton should establish a mutually supportive relationship in which indoor and outdoor spaces animate and are connected to each other.

Township recreational buildings should define open spaces as distinct spatial volumes with a strong sense of identity and place for Mapleton.

Township recreational facility/buildings should enhance the clarity, safety and efficiency of Mapleton roads and pedestrian routes.

Existing high quality open spaces should be protected and enhanced.

New open spaces should form part of a continuous network and link into neighboring trailways.

Township recreational building/structure faces adjacent to open spaces, terrain and thoroughfares should be treated as fronts and should activate the 'public' Township environment.

5. Response to Wellington County Climate

Important recreational/service spaces, both indoor and outdoor, should benefit from the sun.

Snow (and rain) shelter should be provided in high use areas around entrances, and where heavily traveled pedestrian routes run parallel to building facades.

Walkway gradients should be minimized where possible promoting accessibility

6. <u>Circulation</u>

Township recreational buildings and associated open spaces should be universally accessible.

7. Barrier Free Access

Township recreational buildings planning major renovations, and their associated open spaces, should be barrier free, including clear unobstructed direct paths for the visually and mobility impaired. Create logical, intuitive guides to major destinations of the recreational and/or cultural landscape.

8. Facility Building Entrances

Building entrances should be easily identifiable, and should address Mapleton's primary open spaces and thoroughfares.

Building entrances should be ordered with the most important entry addressing the main avenue of approach.

All building faces adjacent to the Township's major open spaces and thoroughfares should have entrances.

Building entrances should be open, provide a sense of transition from outside to inside and should be prominent, encouraging people to approach and enter.

Building entrances should be barrier free.

Strategies and Actions







Safety at Leisure Facilities

New projects and renovations should be designed to provide actual personal safety as well as impart a sense of comfort and well-being in its users.

Personal safety is a broad-spectrum requirement that is basic to all aspects of the environment, including spatial clarity and legibility, signage and orientation, lighting and visibility, planting, paving materials, and winter walkability-mobility, as well as ramp gradients, traffic controls, and safety alert devices.

10. Long Life/Loose Fit

New recreational/cultural buildings/structures for the Township should be capable of being adapted to new uses and expansion as the needs and the priorities of the residents change.

11. Expression

New recreational and cultural landscapes and their buildings in Mapleton must reconcile many diverse and often contradictory issues in terms of their expression – the "messages" they give about their role in or the quality of the Township.

Recreational and cultural landscapes and buildings should express a sense of permanence and durability, a sense of Mapleton's traditional roots and its historical continuity, and a sense of its connectedness to these.

Further, Mapleton's recreational and cultural landscapes and buildings should express the Township's commitment to serving the residents and their guests, and its responsibility to treat leisure activity as a resource. To express this, Mapleton's landscapes and buildings should be open, safe, accessible, welcoming, and familiar.

Finally, Mapleton's recreational and cultural landscapes and buildings should express a connection with the climate, vegetation, topography, and service of its rural location, and reflect the traditions that are apparent in Mapleton today, taking inspiration from the original older spaces,

buildings, and service legacy and the best of predominant existing parklands and natural heritage found on the Township lands.

12. Scale

The scale of spaces and facilities in the Township should relate to the scale and size of the human body, to make approaching and using of the space/facility a comfortable experience.

The scale of elements and massing should correspond to the various distances from which it is viewed.

13. Exterior Materials for Recreational and Cultural Buildings/Structures at the Club

Building materials should reinforce the cohesion of related groups of buildinas.

Building materials should reflect the building's role as a civic landmark or a fabric building.

Materials used should be of a sustainable nature: FSC certified wood. recycled and recyclable plastics, made of renewable materials, long life span, etc.

Colours should express a sense of continuity and Township pride.

Strategies and Actions



14. <u>Mapleton's Recreational and Cultural Landscape Quality</u>
Mapleton's landscape should be treated as critical to establishing visual cohesion throughout the Township.

Landscape design should receive the same level of attention and budget stability accorded to facilities, buildings and infrastructure.

Landscapes, like buildings and facilities, should be designed to communicate "messages" about the goals of the Township.

Landscapes should be designed in line with the level of maintenance they will receive.

Landscapes should be designed to ensure personal safety.

15. Servicing

Facility service areas should be located and designed to efficiently support its building recreational and cultural functions and operator requirements.

Service areas should in general be located away from user or public open spaces and thoroughfares.

Where service areas are integrated with pedestrian use, design treatments should reflect the pedestrian use.

16. Technical Performance

Projects should be subjected to life-cycle costing to determine the best fit between capital costs, operating costs and ongoing maintenance costs.

Projects should be designed to reduce maintenance costs.

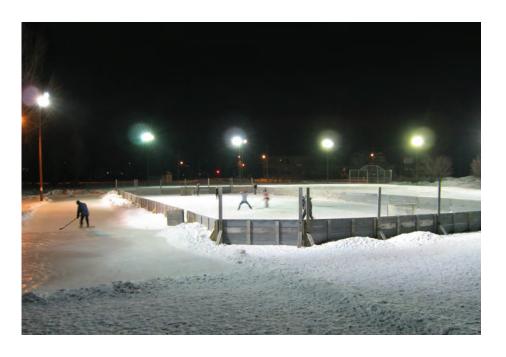
All design should reduce energy and resource consumption.

Projects should incorporate the most efficient technologies available as well as sustainable design principles.

17. Environmental Quality

Recreational and cultural buildings should not be permitted to emit unacceptable noxious or otherwise unpleasant fumes or gases to the Township's thoroughfares or open spaces.

Noise-generating activities should be located within the facility/building, which should be designed to protect users in other buildings or in the Township's open spaces from noise intrusion.



Capital Budget

Capital Budget

Throughout the Parks, Recreation & Culture Strategic planning process there has been continuous interaction between the financial and planning objectives. All capital planning for the future, while responsive to immediate needs in the short- to mid-range planning horizons, will be vetted through the philosophy for a sustainable rural community leisure service delivery approach and its implication to the Township's long term needs. As various sub-projects were identified, a capital cost was determined and added to the financial model.

Capital Budget Components

The Parks, Recreation & Culture Strategic Master Plan envisions the maintenance and evolution of desirable Township oriented, community facilities and programs focusing on an active and diverse rural demographic. Estimated capital costs, to operate the day-to-day leisure services of the Township for the short term, have been broken into ten project accounts (categories) which are typical to the industry. Within each of the major accounts, sub-project accounts have been "budgeted" as a lump sum. The majority of the capital cost estimates are based on construction and/or installation costs experienced by other rural municipalities in Ontario; several estimates for specific works have been provided by Township staff where these have been available. All capital costs are estimated in 2012 dollars. These costs reflect actual product supply and delivery charges in addition to professional installation – obvious net savings would be realized to the Township through partnerships, service group involvement and staff time allocation.

A capital budget for The Township of Mapleton of \$1.70 million (excluding contingency) is listed in the associated table at the end of this section. This budget has been prepared given the following key assumptions:

Pre-Upgrade Planning – #01

All costs associated with the Township's leisure and recreation planning process including planning and design, surveying and mapping are in this account. It is assumed that certain sub-accounts within this account would cease, following approval submissions, when construction commences, or when the project is implemented. Design and/or contract document fees are based on a typical 'fee percentage' approach utilizing 11% of the: Facility/Building Upgrades; Parks, Fields, Playgrounds & Trails; Culture; and, Entry, Parking & Identification projects' accounts. Similarly, architecture/technologist fees are estimated at 14% of the building costs excluding furniture, fixtures and equipment. Identified projects related to future park sites, way-finding plans and P, R & C Master Plan updates have also been included in this account.

Facility/Building Upgrades - #02

An estimated budget for facility and building upgrades are essentially pointed at disrepair and/or lifecycle replacement values. These have been categorized by priority, namely 'high' or 'medium,' taking into consideration that much of the works identified could be completed over a 5 to 15 year projection at a cost of approximately \$457,000. Just over \$50,000 has been 'ear-marked' for possible furnishings/fixtures related costs – essentially identified as an allowance calculated at 17% of the construction value of the facility upgrades.

Parks, Fields, Playgrounds & Trails – #03

SKA assumes that much of the parks related equipment will be replaced on a 'add needed' basis amongst the communities and with support/contribution from local service clubs; these priorities have been categorized according to community. Several 'new' projects have been included as their need identified through the consultations. It's anticipated that the Township and its partners could see improvements to existing sites in the magnitude of \$500,000 over the next 20 years. An additional \$250,000 can be expected with future new park facilities including a splashpad, skatepark equipment, and a new skating surface at Wallace Cummings Park in Alma.

At this time two trail environments have been identified and have been assigned equal allocations, totaling \$40,000, for supporting equipment such as seating, signage, surfacing, etc. Our experience is that service groups are interested in 'adopting' trails projects and contributing in-kind or by donation to these projects. Given the County's current Active Transport project, future trails and or enhancement of Mapleton's existing trail environments may incur additional costs not identified at this time. Many 'health' advocacy funding programs are available for trail enhancements and expansion.

Culture – #04

While much of the cultural content of this master plan is integrated into "programming for" activities there is still a need to budget for advisory committee and currently identified projects. SKA has allocated \$20,000 as 'seed' money to get culture integrated into the communities' activities.

Entry, Parking & Identification – #05

Approximately \$60,000 have been allocated to 'curb appeal' enhancements for two of Mapleton's community centres. These would include entry features, signage, and landscaping.

Utilities - #06

Improvements to existing utilities system that service Township recreation facilities may need further investigation and improvement. No budget has been allocated to this account at this time.

Staff Operating – #07

The Township knows what it currently expends on staff related remuneration. While no value has been included at this time, budget to permit facility management, facility reservations, concession operation and general maintenance requires further evaluation.

Miscellaneous Operating – #08

Typically this account includes budgets associated with training, communications (digital & print), funding sourcing and programming related needs – many of which Mapleton does not currently offer specifically for leisure service delivery purposes. In addition, fees associated with audits, approvals and works' permits would be included under this account. Approximately \$40,000 has been identified as a reasonable amount for these operating expenses.

\$25,000 has been allocated to addressing programming possibilities for both youth and adult segments of the Mapleton resident population. \$10,000 has been allocated to 'compliance' training for staff.

As the Township looks seriously to 'other' leisure service opportunities, \$5,000 has been allocated as 'seed' money directly related to executing a strategy for soliciting funding fo many of its programs.

Legal Fees – #09

A lump sum of \$30,000 has been included in the Plan's implementation costs for legal work that may be required in setting up anticipated permit applications and/or property agreements, etc., associated with the Strategic Master Plan's developments.

Contingency – #10

All planning exercises of this magnitude and time horizon include contingencies to cover the costs of any unforeseen conditions. Since the total account budgets do not include contingencies. SKA has used fifteen percent as an overall goal.

Capital Budget Summary

SKA estimates that the Parks, Recreation & Culture Strategic Master Plan's implementation for the Township of Mapleton should have a budget of \$1.69 million over the long term or next 25 years.

The distribution of projected capital budget items as they relate to the Township's offerings including future planning/design, facility upgrades, parks & playgrounds, trails & open space upgrades, and miscellaneous operating expenses can be characterized by percentages – approximately 48% of the projected budget is allocated to parks, fields, playgrounds and existing trailway enhancements while 30% has been allocated for facility/building upgrades. Fifteen percent of the estimated budget serves anticipated planning, design, administration and legal costs associated with the implementation of the components of this plan.

					Pre-	Deve	Development	
Account	Š.	Qty	Unit	Price	Development	Phase	9	Subtotal
Pre-Upgrade Planning Surveying and Mapping	5	-	L. Sum	20.000		69	20.000	
Landscape Architecture/Site Engineering.		11%	Accounts 03, 04, 05, 06	64,811	\$ 25,924		38,887	
Township Trails Implementation Plan		_	L. Sum	15,000		↔	15,000	
Wayfinding & Signage Plan		- 3	L. Sum	15,000			15,000	
Architecture/Technology Maniotan Lagon Bark Development Blan		4. %	Accounts 02, Buildings Only	71,287	49,901		21,386	
Master Plan Updates (5yr cycle)			L. Sum	5,000		↔	5,000	\$ 216,098
Facility/Building Upgrades	02					,		
PMD Area & Community Centre (High)			L. Sum	40,000		∌ ⊌	40,000	
Maryboroliah Comminity Centre (High)			Sum	267,000) 63	267,000	
Maryborough Community Centre (Medium)		-	L. Sum	40,000		φ	40,000	
Moorefield Ball Park (Washroom)		_	L. Sum	50,000		\$	50,000	
Furniture and Fixtures		17%	Building Costs	52,190		8	52,190	\$ 509,190
Parks, Fields, Playgrounds, Trails	03	4	810	200		6	104	
Anicultural Fair Grounds			L. Sum	102,600		9 69	102,600	
Mapleton Soccer Field, Riverside Park		· -	L. Sum	15,000		ω ω	15,000	
ABC Park		_	L. Sum	10,000		↔	10,000	
Moorefield Ball Park (High)		_	L. Sum	1,000		↔	1,000	
Moorefield Ball Park (Medium)		Ψ,	L. Sum	12,000		⇔ €	12,000	
Moorefield Ball Park (Low)			L. Sum	20,000		⊅	20,000	
Modelleid Bail Faik (Flayglodiid - High) Alma Baseball Diamond (Medium)				10,000		9 (10,000	
Alma Outdoor Rink & Playground			L. Sum	3,000		θ .	3,000	
Wallace Cummings Park (Medium)		_	L. Sum	17,000		↔	17,000	
Rothsay Optimist Park (High)		_	L. Sum	70,000		\$	70,000	
Glen Allen Park (High)		_		1,000		₩	1,000	
Glen Allen Park (Medium)		_	L. Sum	70,000		φ.	70,000	
Glen Allen Park (Low)		- -	L. Sum	20,000		⇔ (20,000	
Wallace Cummings Park, Outdoor Rink (Medium)			L. Sum	50,000		÷> 6	50,000	
Centennial Park, Spiash Pad (Medium) DMD Arena Skate Park Equip (Medium)			L. Sum	65,000		A 4	65,000	
Drayton Walking Trail			L. Sum	20,000		÷ •	20,000	
Riverside Walking Trail		_	L. Sum	20,000		↔	20,000	
Future Trails (County Plan)		-	L. Sum	TBD			TBD	\$ 810,600
Culture	04							
Advisory Communee Public Art & Murals		-	EI.S.	000 02		U	20 000	
Other		-		000)	200	\$ 20,000
Entry, Parking & Identification	02							
PMD Area & Community Centre (Medium)		- ·	L. Sum	40,000		₩ (40,000	
Maryborough Community Centre (High) Maryborough Community Centre (Medium)			L. Sum	5,000		A 49	5,000	\$ 60.000
Utilities	90							
Water Supply			L. Sum			69 €	•	
Electrical Sawer			L. Sum			<i>y</i> €	' '	
Staff Operating (Existing Structure)	07					+		
Facility Management								
Reservations								
Grounds/Maintenance								
Other								
Miscellaneous Operating	80							
Staff Training (High)		- -	L. Sum	10,000		⇔ (10,000	
Staff Iraining (Medium)			L. Sum	5,000		÷> €	5,000	
Collinguisations Marketing & Finding			F. Sum	5,000		o 69	5,000	
Programming (High)			L. Sum	20,000		÷ •	20,000	
Programming (Medium)		_	L. Sum	5,000		. ↔	5,000	
Approvals/Permits/Audits		_	L. Sum	5,000		s ·	5,000	
Legal Fees	80	_	L. Sum	30,000		<i>A</i>	30,000	e e
Project Subtotal	10	15%	All Accounts		\$ 75,825	Α 4:	7, 628,563	\$ 1,689,388
Commigency	2	0/2	AL ACCOUNTS)	444,404	>

Appendicies



Stakeholder Interviews
Needs Assessment
Building Space Diagrams
Facility Charges
Mapping
Surrounding Townships
Cultural Grant Programs

Appendix- Stakeholder Interviews

Drayton Festival Theatre

Contact: Steve Karcher Number of Members: 50,000

Age Groups: children, youth, adults, seniors, bus tours

Currently Used Facilities:

Location: 33 Wellington St. S.

Washrooms: Men's and Women's Handicapped

Parking Areas: Nominal on-site

• Board Room: Multi- purpose room

· Special Equipment: lighting, audio, box office

Other: Auditorium seats 385. \$1.3 million renovation completed in 2010, which doubled the size of the stage, as well as brick re-pointing, accessibility via entrance ways. Other venue features include lobby/ lounge facilities, office space, box office, dressing rooms, green room, elevator, air-conditioning, tower housing lift which provides direct stage access.

What time of year does your organization typically use Township Facilities/ Park etc?

 Year- round municipal asset; long term (25 year) lease agreement to be renewed in 2014.

Identify how your organization's operation/ events can best be served in terms of park/ greenway/ building/ equipment/ facilities?

Aesthetically pleasing, welcoming environment is required, as the theatre
attracts an out-of-town audience. Parking access to venue from municipal
parking lot needs improvement. Better directional signage is needed
from all four access points to the village.

Do you see your organization growing in the next year, and if so, by how much?

 In 10 years: The theatre has reached maximum capacity in terms of season length (April- October). Winter programming has been attempted but is impeded by weather as the theater attracts an out-of-town audience (60% from Kitchener/ Waterloo). Maximum audience potential is 60,000. What additional facilities would your organization need to support growth?

- Infrastructure to support theatre-related activities- shops, restaurants.
- Established park for picnic facilities.
- Additional parking near theatre, as senior population has difficulty traveling from municipal lot.

Does your organization currently pay for the use of any required facilities in the Township or elsewhere?

\$1/year long-term lease agreement

- Municipal arena used for rehearsals when main stage is in use.
- More potential for integration
 - Santa Claus parade
 - Community engagement
- Off season programming (capitalize on multi-function component)
 - Ontario ballet
 - · Country concerts
- Youth involvement:
 - Backstage tours for school groups
 - Youth ushering program
- Work with township on beautification
 - Façade
 - Strategic standpoint
 - Civic pride

Appendix- Stakeholder Interviews

Custom Rodders

Contact: Barry Hymers Number of Members: 12

Description: Organized car show, running 15 years.

- Approximately 150 cars on the Moorefeild 'A' Ball Diamond
- · Non- profit and money raised goes back into community
 - \$500 to Palmerston hospital
 - \$500 to Moorefield Athletic Association
 - \$500 for start up cost for the following year
- Night time event for the entire town with live band (local artist)
- Try to keep everything local
- 300 people attend including car owners and spectators, large family event.

Currently Used Facilities:

- Number of Fields: Moorefield 'A' ball diamond
- Washrooms
- Parking Area
- Canteen: open for event but run by the township
- Playground Equipment
- Other:
 - Self sufficient. Alcohol event, requires fencing which is why it's within the diamond (Ball teams and Athletic Association organizes the alcohol).
 - Better sign beside the road to advertise community- not just the Optimist sign.

What time of year does your organization typically use Township Facilities/ Park etc?

Friday night of the Father's Day weekend

What time of day/week does your organization use Township Facilities/ Parks etc?

Evening

Do you see your organization growing in the next year, and if so, by how much?

- In 5 years: No, 150 cars is enough. Need more volunteers to make it work.
- In 10 years: No, space is self contained- easier to control

What additional facilities would your organization need to support growth?

- · More volunteers
- WASHROOMS- need to be improved. Access is not good and they are poorly lit. Need to be more centralized.

Are there facilities that your organization would like to have to further benefit your organization that are not currently available in the Township of Mapleton and if so, what are they?

No

Does your organization currently pay for the use of any required facilities in the Township or elsewhere?

No

- Ground use to be looked after/managed as a whole (facilities and grounds) by a caretaker.
- Grounds now owned by the township
- Needs a little 'TLC' (tender loving care)- a little extra help

Appendix- Stakeholder Interviews

<u>Drayton Moorefield Minor Ball Association</u>

Contact: Kelly Culp

Number of Members: 140

Age Groups: 4-19

Description:

- 8 teams + 1 t-ball
- Approximately 20 assistants with 1 head coach per team
 - · Serve as the executive
- Youth ball/ softball
- Inter-county league

Currently Used Facilities:

- Location: Moorefield and Drayton (2)
- Number of Fields: 2 MAA
- Washrooms
- Parking areas
- Bleachers
- Picnic shelter: Moorefield for the end of the year banquet
- Playground for families
- · Storage Space: Moorefield Optimist Hall
- Other:
 - Tournaments
 - Schools for practice and tournaments (Moorefield)

What time of year does your organization typically use Township Facilities/ Park etc?

- Spring- fall
- Sunday- Thursday evenings
- 3 weekends

Identify how your organization's operation/ events can best be served in terms of park/ greenway/ building/ equipment/ facilities:

- Ball diamonds and batting cages
 - Locked in Drayton
 - Upper teams use cages
- Washrooms
 - · Paths required for accessibility
 - Dingy
 - · 'B' diamond (in Drayton) not lit- no late games

Do you see your organization growing in the next year, and if so, by how much?

• In 5 years: Goal- New branding in 2010, \$10,000 raised. They can manage a little growth, but 50% growth would cause problems.

What additional facilities would your organization need to support growth?

 Have the township arrange a 'community use' program- make it easier to book field/diamonds etc.

Are there facilities that your organization would like to have to further benefit your organization that are not currently available in the Township of Mapleton and if so, what are they?

- Indoor facility- for players/ coaches
- In Motion Grant- spring training on ice pad, after ice is removed Does your organization currently pay for the use of any required facilities in the Township or elsewhere?
- Pay for diamond lining- \$10/game

Α

Appendix- Stakeholder Interviews

Drayton & District (Figure) Skating Club

Contact: Kelly Culp Number of Members: 90 Age groups: 3-18 typically

Description:

 Executive of 10- meet in PMD Arena board room Currently Used Facilities:

- Indoor ice pad
- Washrooms
- Parking
- Board room
- · Special equipment: jumping harness
- · Banquet facilites: arena hall
- Other:
 - Kitchen used semi-monthly- take out dinners as a fundraiser.

What time of year does your organization typically use Township Facilities/ Park etc?

· Mid September- end of march

What time of day/week does your organization use Township Facilities/ Parks etc?

- 4 nights/ week
- 13 hours/ week

Identify how your organization's operation/ events can best be served in terms of park/ greenway/ building/ equipment/ facilities?

- PMD: ice times mostly met
- Music room- costumes
- Coaches room- not shared
- Can-Skate cupboard- needs room for more storage but no one complains about equipment sitting out.

Do you see your organization growing in the next year, and if so, by how much?

• In 5 years: 85-100 members

What additional facilities would your organization need to support growth?

Storage

Does your organization currently travel outside the Township to access other facilities not currently available in Mapleton?

- Only for competitions
- Host local competition every 3 years

Does your organization currently pay for the use of any required facilities in the Township or elsewhere?

- Pay for arena- subsidized because it's a youth group (reduced rentals).
 Other:
- · "Sandi makes really great ice"

Appendix- Stakeholder Interviews

4-H Club

Contact: Lynn Flewwelling

Number of Members: 12-15 (In 2010 they had 26 members)

Age Groups: 9-21

Description:

· Levels: Canadian- Provincial- County- Palmerston/ Alma

- Clubs- cooking, sewing, outdoor/ environment, cattle etc.
 - 6 meetings for each club
 - · 2 clubs per year
 - · Started going in during school lunch times to fit in meetings
- Non-profit (membership fee)

Currently Used Facilities:

- · No central meeting place- depends on the club
- · Have been using Moorefield Optimist Hall for cooking club
- School facilities for drama
- Alma Community Centre for banquet- 70-80 people.

What time of year does your organization typically use Township Facilities/ Park etc?

Year round- Spring/ Fall

What time of day/week does your organization use Township Facilities/ Park etc?

Usually night/ week night

Identify how your organization's operation/ events can best be served in terms of park/ greenway/ building/ equipment/ facilities:

- Depending on club and facility- money is a determining factor.
 Do you see your organization growing in the next year, and if so, by how much?
- · In 5 years: No- need more volunteers
 - Age requirements lowered to age 9- may bring in more participants.

Are there facilities that your organization would like to have to further benefit your organization that are not currently available in the Township of Mapleton and if so, what are they?

- No, normally use some ones home.
- · Moorefield Optimist Kitchen- No Fee

Does your organization currently pay for the use of any required facilities in the Township or elsewhere?

- \$27 for the use of the school
- Alma Community Centre
 - Beef BBQ- fundraiser
 - Awards night

Other:

- Moorefield park for outdoor clubs
 - Have traveled to Elora parks
 - · Galbraith Camp- linking with other clubs

MAX Committee

Contact: Kelly Culp

- 5 year mandate (currently stand at the 3.5- 4 year mark).
- Need to raise 250,000, with 200,000 raised to date.
- Fundraising:
 - Dance hall/ ice surface floor- BBQ and dance
 - Names- Donor wall
 - Chicken BBQ at the Agricultural grounds on Canada Day

Appendix- Stakeholder Interviews

Maryborough Horticulture Society

Contact: Dorothy Noecher

Number of Members: 80 paid (includes people from Drayton)

Age Group: approximately 60 years

Description:

- To beautify the area and educate- schools need landscaping help
- Take care of flowerbeds, town entrance signs, Optimist hall gates, planters, Moorefield Community Centre flower beds.
- · Monthly meetings
- Flower Shows/Competitions

Currently Used Facilities:

- Optimist Hall
- Moorefield Community Centre for larger shows/ competitions
 - Largest competition in August with 30-40 people entering

What time of year does your organization typically use Township Facilities/ Park etc?

Spring/ summer/ fall

Identify how your organization's operation/ events can best be served in terms of park/ greenway/ building/ equipment/ facilities:

- Watering problems (need townships help with watering- the rest they can handle)
- Not allowed hanging baskets on hydro poles
- Would like planters in town (Ex. Red Fundraising for Palmerston)

What additional facilities would your organization need to support growth?

- Storage facilities- small space for stationary/ lunch box tote in Moorefield Optimist Hall
- Could use space for potential equipment
- Would work with public works in terms of flower beds and planters.

Are there facilities that your organization would like to have to further benefit your organization that are not currently available in the Township of Mapleton and if so, what are they?

- Planters- on streets and more of them
- If the planters were there, they could handle them (can't afford to pay for planters themselves).

Does your organization currently pay for the use of any required facilities in the Township or elsewhere?

Optimist hall- by donation

- · Mennonite community is starting to get involved
- Grocery store in Moorefield- Annual plant sale- utilize the existing traffic
- Moorefield terrace requires trees
- Parks and rec don't take care of flower 'stuff' in Moorefield.

Appendix- Stakeholder Interviews

Moorefield Athletic Baseball Association

Contact: Gertie & Maurice Number of Members: 750

Age Group: 5-60

Briefly describe your organization:

- Executive of 9
- February- October
- Teams as far as Listowel
- All types of ball: t-ball, slow pitch, fastball (no hardball)

Currently Used Facilities:

- Number of fields used: 2 in Moorefield
- Washrooms
- · Parking areas
- Bleachers (association owned)
- Picnic shelter: minor ball picnic awards
- Sizes of Fields: 'A'- 250 ft and 'B' 240ft (from home plate to outfield fence)
- · Special Equipment: liners, pitching machines
- Banquet Facilities: only during tournaments (5-7 per year)
- Storage Space: bags, lime
 - Size: 6ft x 7ft (joined to concession stand)
 - · Optimist Hall: helmets, balls, bats
- Other:
 - Concession scheduled by township- not well run

What time of year does your organization typically use Township Facilities/ Park etc?

- May- August with adults playing into October
 What time of day/week does your organization use Township Facilities/ Parks etc?
- Weekdays 6:30- 11pm
- Weekends & Friday 6:30pm/ 7am-11pm

Identify how your organization's operation/ events can best be served in terms of park/ greenway/ building/ equipment/ facilities:

- Improvements:
 - · Washrooms need to be upgraded- not well lit
 - · More accessibility
 - Signs need improvement

Shelter for bleachers

Do you see your organization growing in the next year, and if so, by how much?

- In 5 years: YES! 5%
- In 10 years: 5%

What additional facilities would your organization need to support growth?

- Large diamond
- Extend the outfield fence of field 'A' towards the bush and extend it up to 8'

Are there facilities that our organization would like to have to further benefit your organization that are not currently available in the Township of Mapleton and if so, what are they?

- New ball lights on 'A' diamond- installed around 1951-1953
- Association pays for ballasts and lights- very expensive
- Up to date dragger- has small tractor but could be updated as well. Does your organization currently travel outside the Township of access other facilities not currently available in Mapleton? If so, please explain/
- No
- Other groups who can't use Moorefield diamonds/park go elsewhereanother diamond would be good to accommodate for these groups.

Does your organization currently pay for the use of any required facilities in the Township or elsewhere?

- Only the Moorefield community centre during tournaments
- Township owned property
- MAA maintains diamonds

- · Old hardware store for sale- good location for a potential new diamond
- Red clay vs. stone dust
 - Replace batting box and pitchers mound with clay
 - Would need 6 ton at \$71 per ton
 - · Would need specialist to maintain it
- Pitching machine upgrades
- Score boards
 - 'A' needs motherboard replaced \$400
 - Too close to fence- light bulbs get stolen
 - Needs to be moved
- Tall 24' protective fence needed on 'B'- protect adjacent houses
- Memorial stone- MAA (flower beds maintained by Horticulture society).

Appendix- Stakeholder Interviews

Drayton Minor Hockey

Contact: Jerry Roubos

Number of Members: 150 kids Age Groups: 4-20 years

Description:

Executive of 14

· A part of the Western Ontario Athletic Association

Currently Used Facilities:

Indoor ice pad

Washrooms

Parking area

Bleachers

Board room

Banquet facilities: Arena hall- Drayton tournaments, awards night (300 people)

Storage space: Drayton PMD

• Size: 400 sq. ft.

What time of year does your organization typically use Township Facilities/ Park etc?

Fall/ winter/ spring

What time of day/week does your organization use Township Facilities/ Parks etc?

Evenings and weekends

Only association that will take weekend ice time

Do you see your organization growing in the next year, and if so, by how much?

In 5 years: 5%In 10 years: 10%

What additional facilities would your organization need to support growth?

 Financial assistance from the township either in recreation funding or reduced rates. Need to encourage development and overall population growth in the township.

Are there facilities that your organization would like to have to further benefit your organization that are not currently available in the Township of Mapleton and if so, what are they?

Earlier ice time

- Minor Hockey Association uses 50% of the ice time
- · 2 kid leagues- Minor and Reach forth
- Monday Night Hockey
- Thursday Night League
- Saturday Night League
- Sunday Night League
- Desperado's- Friday Nights and Sunday at noon
- Senior Men's team- Mapleton Minto 81's
- Rink board advertising is regulated
- Solar panels for payback- municipality not in the money making business
 - · Ice time fees- back into community

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Appendix- Stakeholder Interviews

Alma Optimist

Contact: Nick Schrier and Dave Geddes

Number of Members: 52 Age Groups: 20-80 years

Description:

- · Service organization in the support of the youth and community
- Catering to raise funds
 - Car show
 - 5 & 10 km run

Currently Used Facilities:

Cummings Park – Alma

What time of year does your organization typically use Township Facilities/ Park etc?

· May- October

What time of day/week does your organization use Township Facilities/ Parks etc?

Mostly weekends

Other:

- Agreement with township for 25 years
 - · Lease operating system
 - Township owned
 - Optimist pays for utilities, maintenance, custodians, etc.
- The Alma Optimist club operates the Alma Ball diamond, local rink/pad and playground in Alma
- Involved in development and fundraising of walkway, playground and community centre in Cummings Park.
 - Rink 30 years old
 - · Lights for night games
 - Primarily a hockey rink
- · Would like to see a skate park
- · 2 soccer fields- school board owned

Mapleton Historical Society

Contact: Jean Campbell Number of Members: 26-27 Age Groups: 60+, avg. 70

Description:

- Started in 2005- To collect, archive, conserve anything of interest to the history of Mapleton
- Annual meeting- P.M.D Community Centre. Every 2 weeks- Goldstone United Church
- Display area at Drayton public library- display changes regularly
- Meetings all year, generally afternoon/ evening. Monday meetings. Annual meeting generally on a Friday night, changes year to year.
- \$15/ year or \$25/ family or couple

Identify how your organization's operation/ events can best be served in terms of park/ greenway/ building/ equipment/ facilities:

- Cemeteries: decoration days
- Would like to see self guided tour with brochures
- Approximately 28 cemeteries in total in Mapleton, including Mennonite churches – 21 are not being used.
- Goldstone- 2 cemeteries
- 2008- Cemetery report accounting where all cemetery locations, who owned/owns them etc.

Do you see your organization growing in the next year, and if so, by how much?

In 5 years: Not significantly

Are there facilities that your organization would like to have to further benefit your organization that are not currently available in the Township of Mapleton and if so, what are they?

- Archives building
- General co-operation with other groups. Ex. Elora and Fergus

Does your organization currently travel outside the Township to access other facilities not currently available in Mapleton?

· Will visit other societies for lectures when invited

Does your organization currently pay for the use of any required facilities in the Township or elsewhere?

- Haven't been charged in the past, Township had provided without charge.
- · Programming invitations- potential use for Township facilities.

Appendix- Stakeholder Interviews

Girl Guides/ Brownies/ Sparks

Contact: Candice Burnett

Number of Members: 11 Sparks, 16 Brownies, 10 Guides

Age Groups: 5-11

Description:

· Community service

- Non-profit
- Try to inspire the girls to be and do the best they can
- Meet weekly throughout the school year. Break for summer Currently Used Facilities:
- Reform Church
- Always ask permission when using Township facilities
 Identify how your organization's operation/ events can best be served in terms of park/ greenway/ building/ equipment/ facilities:
- Walking around town.

Do you see your organization growing in the next year and if so, by how much?

• In 5 years: Yes, depends on the kids.

Are there facilities that your organization would like to have to further benefit your organization that are not currently available in the Township of Mapleton and if so, what are they?

Picnicking areas, walking trails

Does your organization currently travel outside of the Township to access other facilities not currently available in Mapleton?

- Yes, for anything. Dams, Guelph Lake, Laurel Creek, Toronto Does your organization currently pay for the use of any required facilities in the Township or elsewhere?
- Try to ask for free, they're working with a limited budget
- · Would pay if need be

Other Information:

• Worked with GPS at Laurel Creek, signs and locations were markers. Possible within Mapleton- connecting specific locations or signs.

Drayton Legion

Contact: Mary Miller Number of Members: 55 Age Groups: 25- 70

Decription:

- Organizes Remembrance day parade, breakfasts, lunches, cards
- · Sponsor groups- sweaters, donor board, poppies

Current facilities used:

- Drayton Legion
- Don't pay taxes- but building belongs to Legion

What time of year does your organization typically use Township Facilities/ Parks etc?

All year

Do you see your organization growing in the next year, and if so by how much?

Can't say- they have a building to maintain

What additional facilities would your organization need to support growth?

No, building maybe too big for them right now

Travel outside of Township?

- Dart tourney
- Conferences
- Craft Show (4)- \$1500 made last show
- Don't pay because they usually donate back to parks and recreation Other:
- Donate back to MAX.

Appendix- Stakeholder Interviews

Heavy Hitter's T-ball

Contact: Heather Clemmer

Number of Members: 9-10 special needs kids, 7 participating families

Age Groups: all ages

Description:

· Organized by Heather and husband

- · Summer activities: bowling, go-carting, fishing, swimming
- Started 5 years ago: going to keep organizing events, not stopping any time soon.
- Drayton/ Moorefield Ball Association and Drayton Kinsmen help out with small funding

Currently Used Facilities:

- · Christian School in Drayton
- Would use diamonds but don't want conflicts- use the school diamonds and gym.

What time of year does your organization typically use Township facilities/ Parks etc?

- Summer months- have thought about winter months but a little more challenging
- · Would use arena- if ice time/ sledges were available.

What time of day/week does your organization use Township Facilities/ Parks etc?

Saturday mornings

Identify how your organization's operation/ events can best be served in terms of park/ greenway/ building/ equipment/ facilities:

- Own all equipment needed (have made 'bowling' from old water bottles and set up in the school gym)
- Ball association has adopted them. Made them a part of the community.
 Helped out with helmets when needed.
 - Taken them under their 'umbrella'
 - Invited to their awards banquet and give out awards
- Trails- first section great but where it turns to grass, inaccessible for wheelchairs and walkers. Materials need to be improved.
- Use arena for family skates- arena accessibility good
- Most downtown stores not accessible.

Do you see your organization growing in the next year, and if so, by how much?

- In 5 years: Yes, more populated and more integration
- Increase with advertising behind it.

Are there facilities that your organization would like to have to further benefit your organization that are not currently available in the Township of Mapleton and if so, what are they?

- Splash pad- flat- accessible- level- easy to maneuver- kids can take their wheelchairs and walkers in.
- Ultimate facility- multipurpose recreation centre, track, arena, multipurpose rooms, dance classes
- Therapy pool- warmer than average pools with lifts
 - Beneficial for elderly, recent car accident victims, physio therapy and people with special needs.

Does your organization currently travel outside the Township to access other facilities not currently available in Mapleton?

- · Kitchener- for many things
- Out source for 90% of activities

Does your organization currently pay for the use of any required facilities in the Township or elsewhere?

- Christian School Gym- no cost
- Costs waved for ball diamond use
- All costs for special needs kids covered by Heather.

- Adapted sports: soccer, karate, dance. For people with down's syndrome, mental disabilities etc. Volunteers need to be 1:1 or 1:2
- Bathroom facilities- wheel chair accessibility
- Port-a-potties- not accessible
- Haven't approached the town for support
 - · Families come and go, situation dependent
 - Have one family coming from Kitchener.
 - As a WHOLE: how can we make the program more accessible
 - Get more programs going
 - Has potential to draw from other centres, ie. Kitchener
 - Heavy hitters offer more 'sporty' activities
 - Very down to earth, easy going organization.

Appendix- Stakeholder Interviews

Moorefield Optimist

Contact: Roy Weaver Number of Members: 36 Age Groups: 28-80

Briefly describe your organization:

- Work with kids, for the kids
- Many events through out the year- fishing derby, bike rodeo, golf tournament, auction, New Years potluck, Christmas parade, Christmas dinner (dance, live band at the Community Centre)

Currently Used Facilities:

- · Moorefield Optimist Hall
- Washrooms
- Kitchen (2 stoves, 1 fridge, regular counter space, sink, storage, freezer).
 What time of year does your organization typically use Township facilities/parks etc?
- All year but take July and August off What time of day/ week does your organization use Township facilities/ parks etc?
- 1st and 3rd Thursday of every month- at Optimist Hall Identify how your organization's operation/ events can best be severed in terms of park/ greenway/ building/ equipment/ facilities:
- Moorefield Community Centre- Christmas dinner/ dance
- Agreement with township for the use of Optimist Hall- Township owned, agreement made approximately 8 years ago.

Do you see your organization growing in the next year, and if so, by how much?

In 5 years: Yes, addition of 1-2 members per year
 What additional facilities would your organization need to support growth?

· Lots of room in the current Optimist Hall

Does your organization currently travel outside the Township to access other facilities not currently available in Mapleton?

- · Travel to other Optimist Halls
- March- zone breakfast meeting- Egremont ON- send 2 representatives
- 3 board meetings per year- Usually Stratford/ London- large venues.

Does your organization pay for the use of any required facilities in the Township or elsewhere?

- Payment to township in agreement
- Any groups using the Optimist Hall- payment is by donation. Other:
- Agreement with town- 50/50.
 - \$5000 over 5-10 years
 - Playground improvements, splash pad, ball diamond improvements
- 8 years ago.

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Appendix- Stakeholder Interviews

Drayton Soccer Club

Contact: Michael and Cynthia Martin

Number of Members: 300

Age Groups: 4-18

Description:

· Semi- competitive but still have fun

 2 teams per age group (2 years within each age group. Ex. U8, U10, U12).

Currently Used Facilities:

- Riverside Park (1 field)
- Agriculture Complex (1 regular fields, 3 smaller fields)
- Agriculture Complex washrooms
- P.M.D. Arena board room for meetings
- · Community Christian school for practices
- Storage under bleachers at P.M.D Arena.

What time of year does your organization typically use Township Facilities/ Parks etc?

April- mid August

What time of day/week does your organization use Township Facilities/ Parks etc?

- Monday- Thursday nights
- Christian school whenever for practice

Do you see your organization growing in the next year, and if so, by how much?

 In 5 years: staying average- has dropped a little in the past, economy, several factors.

What additional facilities would your organization need to support growth?

- Talked of another field
 - Too expensive
 - · Can't justify building another field when they aren't growing.

Does your organization currently travel outside the Township to access other facilities not currently available in Mapleton?

- Share with North Perth and surrounding communities
 - · Half of games per season are outside of township
 - Sharing the number of 'home' games.

Does your organization currently pay for the use of any required facilities in the Township or elsewhere?

- Pays township for mowing
- Organization pays for referees, equipment etc.
- Have had someone from their own board to measure fields and line them.
 Time consuming job; may hire a student next season or use time towards high school community service hours.

Other:

- Large field at Agricultural complex need to be re-graded- many holes and uneven
- Light standards would be great
 - Have had games playing till dusk in August (especially with older teams because they generally can't start games until 6:30)
 - Last season, play off game, shoot out ended in the dark- had troubles seeing if the ball went in the net.

ABC Park

Contact: Heather Clemmer

General Overview:

- Original playground for ABC park was a hazard and was not accessible
- There was a lot of concern over safety and was seen as a hazard
- Started a committee (4-5 people) to replace it 2 days before it burnt
- Worked with township
- Fundraised a few thousands
- Made sure it was fully accessible.

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Appendix- Stakeholder Interviews

Seniors Centre for Excellence

Contact: Helen Edwards Number of Members: 12-18

Age Groups: Multi generational but mainly for +65

Description:

- Coordinate programs within municipalities
- Organize instructors, facilities, equipment
- Walking group (12-14 attendants)
- Exercise group at Christian Reform Church (18 attendants)
- Will be running for 1 year in February 2012.

Currently Used Facilities:

- Arena Community Centre (Tuesdays, Thursday and Fridays)
- Washrooms
- Christian Reform Church (Monday and Fridays)
- Have used the Agriculture Complex
 - Gravel loop by grandstands for pole walking- poor surface material.

What time of year does your organization typically use Township Facilities/ Parks etc?

· All year round

What time of day/week does your organization use Township Facilities/ Parks etc?

Depends on the program

Do you see your organization growing in the next year, and if so, by how much?

 In 5 years: Yes, fact of aging population. Had to change rooms in the Christian Reform Church because attendance increased.

What additional facilities would your organization need to support growth?

- Need bigger hall
 - · Current arena floor is lifting- potential tripping hazard
 - Anything for indoor facilities
 - Washrooms are getting old
 - Arena needs general upgrades and improvements. Clean facility but old.

Does your organization currently travel outside the Township to access other facilities not currently available in Mapleton?

- Not really, programs are open to all participants, not region determined.
 Mapleton residences welcome to join programs in Minto etc.
- Have traveled to Palmerston for walking outside.

Other Information:

- Mapleton trails
 - Riverside trails- Ok, but a continuous loop, not long enough for some people
 - Drayton trails- beginning too challenging for the average senior, poorly marked and can't identify where you are. Needs better base materials and many more signs.
- Mapleton in general is too hilly for a lot of outdoor walking for seniors
 - Could be a marketing opportunity for serious cyclists- "Not for Whimps."
- New places generally developed on the edges/ outskirts of towns
 - Having to drive there takes away from the healthy environment of a community.
 - Zero bike racks anywhere- what if a family bikes somewhere, where do they leave their bikes?

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Appendix- Stakeholder Interviews

Drayton Kinsmen

Contact: Alfred Rumph Number of Members: 16 Age Groups: 19-55

Description:

- Self improvement
- · Help the community through fundraising
- Kinsmen Farm Trade Show
- Would love to support projects, but they're too small to take on anything alone.

Currently Used Facilities:

- Arena Community Centre
- Have used the Moorefield Hall for an appreciation party

What time of year does your organization use Township Facilities/ parks etc?

- Through the school year. Take a break through August and July What time of the day/ week does your organization use Township Facilities etc?
- Bi-weekly- 2nd and 4th Thursday of the month- meet in club room at the old arena (Agricultural Fair Grounds main building)

Do you see your organization growing in the next year, and if so, by how much?

- In 5 years: Yes, but slow, would be good to get a new member every year What additional facilities would your organization need to support growth?
- Comfortable with current space but lease is up soon, so may change soon.
- · Lease agreement with Agriculture Society.

Does your organization travel outside the Township to access other facilities in the Township not available in Mapleton?

- · Often to join other clubs in different districts
- Spring and fall conventions in larger areas. Ex. Guelph.

Does your organization currently pay for the use of any required facilities in the Township or elsewhere?

- Pay for the Hall for their Farm Trade Show
- \$1/ year- Agricultural Society
- History:
 - They were in the basement of the old town hall (Theatre)
 - 60's hall transformed into the Theatre causing them to relocate
 - Almost fell apart after relocating
 - Old arena needed work, signed agreement with Agricultural Society to do some work for the \$1/ lease.

Other:

- Have good relations with Rotary & Optimist
- · Majority of money goes back to township into parks and recreation
- Feel like they're not appreciated because of their efforts and yet have to pay for the hall during trade show. Other groups get it for free.
- Have rented the Moorefield Hall and were asked to leave by custodial staff before their bar was even closed; technically their lease went till 1am.

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Appendix- Stakeholder Interviews

Trees for Mapleton

Contact: Paul Day

Number of Members: steering committee of 8, partnership of 10 (Kinsmen, Grand River Conservation, Wellington Stewardship etc.)

Description:

- Trees for Mapleton has been going for 4 years. Originally Trees for Peel.
- Goal is to strategically plant 5 million trees
- Main focus is on resiliency, wind breaks, water run off, rural Ontario.
 Currently Used Facilities:
- Use council chambers for meetings
- Temporary office in municipal offices for their tree expert who's committed to Mapleton Township.
- Run all year and meet every 2 months- always on going consultation. Do you see your organization growing in the next year, and if so, by how much?
- In 5 years: Project expansion in the works to include Woolwich, North Wellington and parts of Perth. Will draw on steering committee for extra help.

What additional facilities would your organization need to support growth?

 May need a full time office within the Township in order to support expanding geographical area. Always have had good cooperation from the Township without any costs.

Other:

- Green Legacy Project
 - Nursery growing all of the trees
 - Volunteer oriented- 250,000 trees are transplanted in the nursery by school groups
- · 200 km of wind breaks planted since the beginning
- Trees can stop up to 10-20% of wind
- Winds can cause up to \$100/acre damage
- They're out to provide knowledge and reactivate what was done 50 years ago.
- For \$1 spent on wind breaks, pays back \$17 in snow removal, road closures etc.
- Creates business opportunity and actually pays back rather than costing
- Trees are available to anyone. 5000 trees given to township to give out to people with food bank donations for trees taken.

Appendix- Needs Assessment

Community Consultation

Conducting community questionnaires and meetings has given insight to the Township's current facilities, how and who uses these facilities, and suggests which improvements are needed. This has been developed through;

- · Questionnaires to the public,
- Individual stakeholder meetings/ interviews.
- Community group meetings

Overall Summary:

- There is a large, desired focus on outdoor, unstructured activities.
- Safety is a large concern and existing facilities need upgrades.
- There is expressed interest in the addition and variation of programming, activities and facilities within the Township.
- Communication and delivery of event/ activity information needs to be addressed.
- There is a focus on Moorefield and Drayton for further development.

The following sections summarize the similarities and correlations between different sources of information.

Appendix- Needs Assessment

A. Community Questionnaires

Two questionnaires were distributed to the public and community residents through several different methods, targeting the general population and specific groups. Questionnaire A focused on parks and recreation, how people use township facilities, and what the community would like to see in the future; 108 were received. Questionnaire B was focused on cultural aspects within the township and potential cultural developments or programming; 36 were received.

School questionnaires were distributed to public schools; 52 school questionnaires were received.

Contacting the Mennonite community was very important, as they represent 30% of Mapleton's population. Questionnaires were distributed to three Mennonite schools (one chose not to participate); sixteen questionnaires were received, representing 79 people.

Over 100 residents responded to a variety of questionnaire tools with the majority of responses coming from the Drayton Community; the majority of respondents belong to the 31-40 years of age segment of Mapleton's population.

Overall, 108 people responded to questionnaires.

- 35.2%- Drayton
- 9.3%- Moorefield
- 12%- Alma
- 2.8%- Glen Allen
- 1.8%- Rothsay
- 35.2%- 'Rural' residents
- 3.7%- Other (did not specify)

The age group representation was;

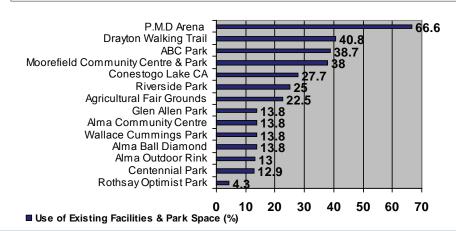
•	4-10:	5.5%
•	11-15:	2.7%
•	16-20:	5.5%
•	21-30:	11.1%
•	31-40:	35.3%
•	41-50:	21.3%
•	51-60:	7.5%
•	61 and	over: 4.7%
•	Other:	6.4%

Results:

1. Use of Existing Facilities

Two of the facilities offer structured activities and often require advanced bookings, where as the trails and park are open to the public and are not structured in terms of time, usage, etc.

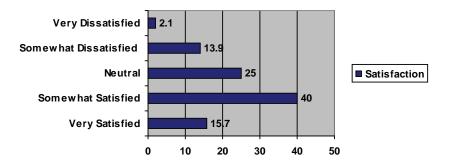
The most utilized spaces were the Drayton P.M.D. Arena, Drayton Walking Trails, Moorefield Community Centre & Ball Park, and ABC Park.



Appendix- Needs Assessment

2. Satisfaction of Township Facilities
Gathering information on satisfaction levels of Mapleton's residence
concerning existing facilities and amenities informs improvement priorities.

Most respondents noted they were somewhat satisfied, while a few were neutral or either somewhat dissatisfied.



- Questionnaire respondents were also given the opportunity to rate services and facilities in terms of recreation, parks, and culture. The ranking scale was from 1 (excellent) to 5 (not so good). The mean average was taken and the results were;
 - Recreation- 2.81
 - Parks- 2.92
 - Culture- 3.06

3. Availability of Information

How people find information about events and activities can be critical to their involvement and participation within a community. For new families, a general community brochure can be a helpful tool along with other forms of advertising, signs, etc. We asked Mapleton citizens how they acquire information about their community events, activities, festivals etc.

Currently, 79% of the respondents 'hear' about community events, activities, festivals, etc by 'word of mouth.'

The results are as follows:

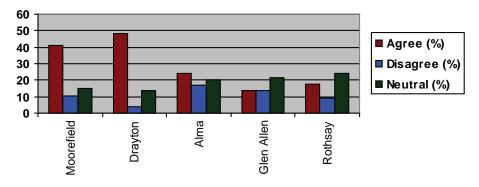
- 78.8% Word of Mouth
- 76% Newspaper Ads
- 65% Notices from Schools
- 18.5%- Notices at the Arena
- 13.5%- Seasonal Brochure
- 6.5%- Website information
- 3.5%- Other (work, library, etc)

Appendix- Needs Assessment

4. Additional Development

Respondents were asked if they agreed, disagreed or were neutral about potential growth in 5 different township locations. This generated an understanding where the community felt additional development should occur.

Currently, almost half of the respondents feel that future development should occur in Drayton (48%) or Moorefield (40.8%).



 Opportunity was given for comments whether new or improved parks and facilities are needed within the township; specifically where they should go, and what they would like to see.

- 63% (58) responded yes and would like to see improvements; results were distributed between various locations and amenities as follows:
 - Drayton- 55%
 - Moorefield- 25.8%
 - Alma 10.3%
 - Glen Allen- 5%
 - Rothsay- 3%

By Facility or amenity:

- Trails- 34.4%
- Sports Fields- 25.8%
- Playgrounds- 24%
- General Park/ Picnic Area- 20.6%
- Splash Pad- 20.6%
- Outdoor Rinks- 18.9%
- Pool- 12%
- Soccer fields- 8.6%
- Skate Park- 6.8%
- Tennis court- 3.4%
- Indoor track- 1.7%

5. Future planning

For future planning, every questionnaire asked how the community would like to see the township prioritize park and recreation space. The three categories were developing a core location, increase the variation or focus improvements on existing facilities. The ranking was one through three, where one was the highest priority and three was the lowest; the mean averages were taken from respondents answers;

- Develop a core location: 2.81
- Increase variation: 1.64
- Focus improvements: 1.83

Respondents identified they would like to see an increased variation of activities and facilities in the future.

Appendix- Needs Assessment

6. Cultural Events & Festivals

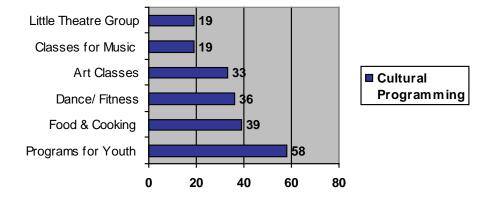
The community was also given the opportunity to voice their opinion in regards to cultural events and festivals within the Township. Thirty six responses were received and similar to the previous questionnaire, not all respondents choose not to fill in all sections.

To develop a base understanding whether the community saw potential for additional cultural events or festivals;

- 72% saw room for additional events or festivals
- 28% disagree with additional events.

Additional programming was also a concern among community members; when given a choice their first choice was additional programming for youth, where as they choose music classes and little theatre group the least.

72% of respondents saw room for additional events or festivals; while 58% would like to see additional youth programs.



Drayton Festival Theatre is a keystone in Mapleton and Drayton's summer tourism. It is also an identifying feature for the community. When community members were asked whether they attend:

- 39% never attend the theatre
- 36% attend only once per year
- 13% attend more than once per year.

39% never attend the theatre and 36% only attend once per year.

- Reasons for not attending the theatre were:
 - Costs: 36%Interest: 33%
 - Lack of Awareness: 16%
 - Time: 14%
 - Physical Accessibility: 5%
- The Drayton Festival Theatre only operates performances from April through October, leaving the venue open for public use and potential for additional programming. When the public was asked what events or programming
 - 16% expressed interest in music based programs/ events like choirs, general singing opportunities or concerts.
 - 11% would like to see some form of acting or theatre group
 - Other expressed general interest in youth oriented events.
- In support of performing arts, four different venue options were given and
 - 36% choose an Outdoor concert venue
 - 16% choose an Outdoor theatre or amphitheater
 - 16% choose a Movie theatre
 - 14% choose an Expanded community centre
- Drayton hosts a new Wellington County library branch. In conjunction with other aspects about Drayton, the library could be seen as an asset. 42% use the library while 47% don't use this facility. Reasons for not using the facility mainly were base on its location at 28%.

Appendix- Needs Assessment

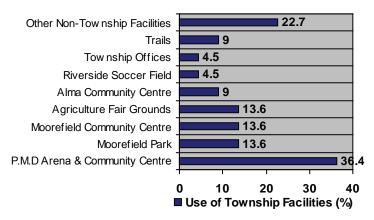
B. Stakeholder Meetings

Through interviewing stakeholder groups, a broad range of knowledge and information is accumulated through the process. Twenty one groups were interviewed, from sports associations, service clubs, and community clubs. In total, these groups represented 1793 people, 16.8% of Mapleton's Population.

16.8% of Mapleton's population was represented by Stakeholder groups alone.

Results

- Representation of members per stakeholder ground ranged significantly; the smallest group represented 8 people to the largest group representing 750 people. One hundred and five people was the average representation for all stakeholder groups. (The Drayton Festival Theatre was contacted, though not included in size representations as many of their members reside outside of the township).
- Groups were asked various questions pertaining to their use of township facilities, the size of their groups and potential future plans.
- The township facilities used by various groups are:



A few groups expressed interest in using township facilities but were limited to the availability, accessibility and equipment. Groups who use non-township facilities are using churches, free of charge.

Stakeholder groups were then asked if they predicted growth in the next 5 years and the next 10 years.

- Nine groups predicted future growth at least within the next five years.
- Seven groups did not see a future in growth.

Nine stakeholder groups predicted future growth within the next five years. Needs to support growth ranged from additional facilities, general improvements and financial assistance.

- Reasons and needs to support growth were larger ball diamonds (new ball diamond), financial assistance, accessible spaces, indoor facilities, general improvements to the existing facilities and permanent office space.
- Reasons for groups who did not predict growth was based on volunteers. Without more volunteers, groups are unable or cautious about encouraging more growth.
- Many groups, especially sports associations, have storage needs.
 Seven of the 22 groups currently use township facilities for storage and two expressed needs for additional storage.

Common comments among all of the stake holder groups suggested;

- Moorefield washroom improvements
- P.M.D. Community Centre improvements
- Trail improvements
- General beautification

Appendix- Needs Assessment

C. Community Group Meetings

To develop an understanding what the residences wish list is, community group meetings were conducted where participants were given exercises. Three meetings were held with various community members. Thirty seven people participated over the course of three meetings, creating 10 groups in total.

1. The Dot Game

The first exercise participants identified favourite locations, under utilized spaces, conflicts and potential areas for new development.

Results:

Common concerns were surrounding:

- Safety of Rothsay Optimist playground;
- Alma ball diamond
- Alma outdoor rink, needs some tending, can be unattractive during off season.
- Moorefield Ball Park washrooms- accessibility, cleanliness, lighting and the interior are all in poor condition.
- Moorefield Community Centre- accessibility and general use of building
- P.M.D. Arena Parking Lot- surface quality and lighting
- ABC Park- Safety
- Agricultural Fair Grounds canteen emergency phone, general improvements

Common suggestions were:

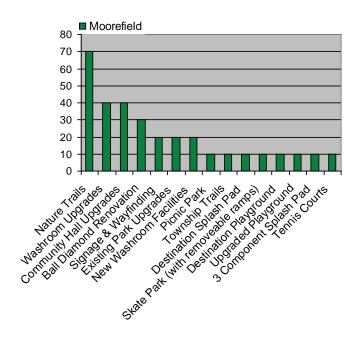
- Trail improvements in several locations. Six groups identified the extension of Drayton Walking Trail to the opposite side of the river with a few groups indicating a bridge further down river. Drayton's Walking Trail needed more signage, rest points and lighting. Trail extension was also noted in the bush surrounding Moorefield Community Centre & Park, Alma Community Centre, and Riverside Walking Trail.
- Bridge instillations were suggested in several different locations; connecting Centennial Park with the Agricultural Fair Grounds, along Drayton Walking Trail (one or two bridges) and using the old CN bridge abutments.

2. Community Shopping

The second exercise allowed participants to either purchase new facilities/programs or upgrade existing facilities from a package. Each scenario was assigned a relative value with associated staffing requirements to ensure some measure of viability. Resources (ie. play money) was limited, forcing groups to focus on desired and necessary facilities. Many groups encountered the similar problem of over spending; forcing them to eliminate certain desired amenities. Some groups choose to leave some money in 'reserves' for future use. Groups also had the challenge to locate their choices in appropriate towns.

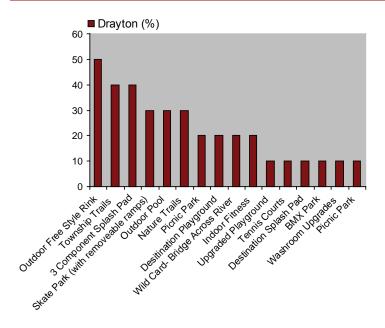
Results:

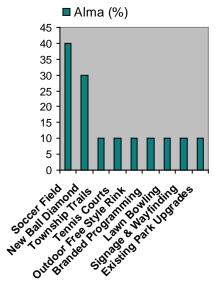
The results have been divided among each town and specific facilities, upgrades, branding etc. have been identified:

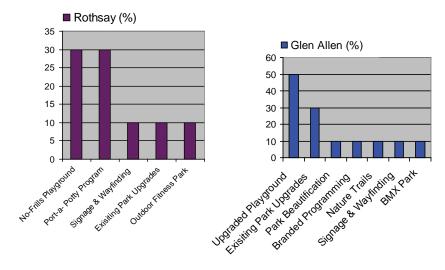


B-7

Appendix- Needs Assessment







The respondents identified in order of priority the following actions (not dependent of specific community);

- 100%- Nature trails
- 70%- Upgraded playgrounds
- 70%- Existing Community Park upgrades
- 60%- Outdoor free style skating rink
- 60%- Township trails
- 50%- Washroom upgrades
- 50%- Signage & Wayfinding,
- 50%- Splash Pad (3 component)
- 40%- Community hall upgrades
- · 40%- Ball diamond renovations,
- 40%- New Picnic park,
- 40%- Port-a-potty program and a
- 40%- New Soccer Field.

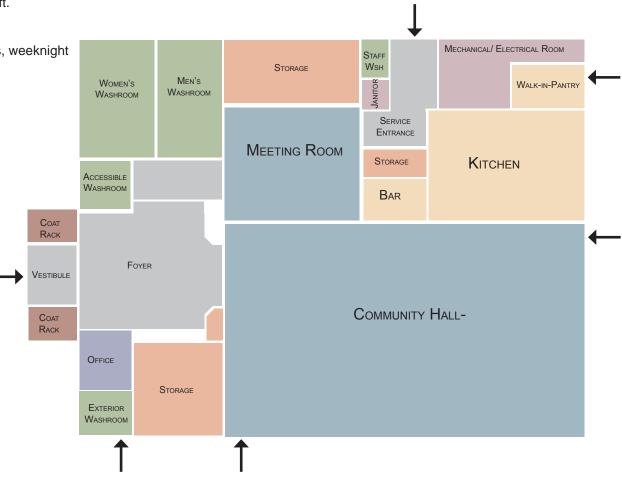
Options that were not chosen by any groups were;

- · Curling Rink
- Lawn Bowling
- Bike Racks

Appendix- Building Space Diagrams

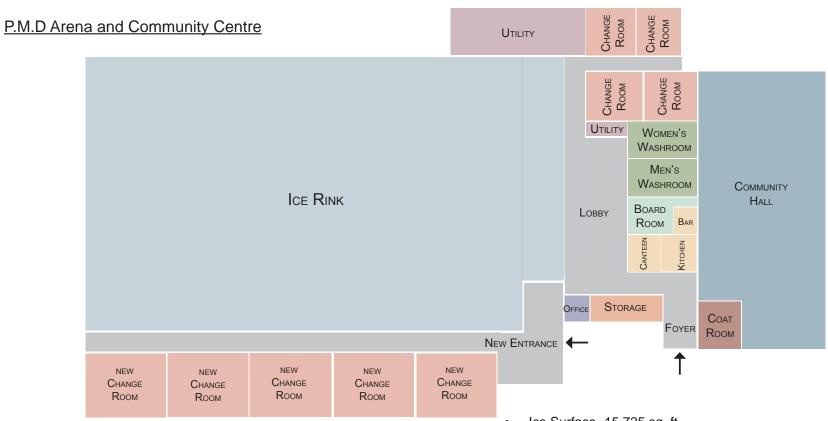
Alma Community Centre

- Community Centre- 2,983 sq. ft.
 - · Capacity: 295 max.
- Kitchen- 350 sq. ft.
- Bar- 86 sq. ft.
- Meeting Room- 621 sq. ft.
- Storage- 328 sq. ft. + 345 sq. ft + 58 sq.ft. = 731 sq. ft.
- Office- 117 sq. ft
- Primary Use- wedding receptions, community events, weeknight programs, church groups etc.



C-1

Appendix- Building Space Diagrams



- Community Centre- 6000 sq. ft.
 - · Capacity- 458 standing, 300 recommended
- Primary Use- buck & does, wedding receptions, community events, banquets, exercise groups etc.

- Ice Surface- 15,725 sq. ft.
- Kitchen- 504 sq. ft.
- Boardroom- 432 sq. ft.
- Office- 120 sq. ft.
- Concession- 210 sq. ft.
- Storage- 192 sq. ft.
- Bar- 142 sq. ft.
- New Change Rooms- 900 sq. ft. x = 4,500 sq. ft.
- Old Change Rooms- 350 sq. ft. x = 2 = 700 sq. ft.
- Old Change Rooms- 300 sq. ft. x = 2 = 600 sq. ft.
- Small Utility- 50 sq. ft.
- Women's Washroom- 544 sq. ft.
- Men's Washroom- 544 sq. ft.

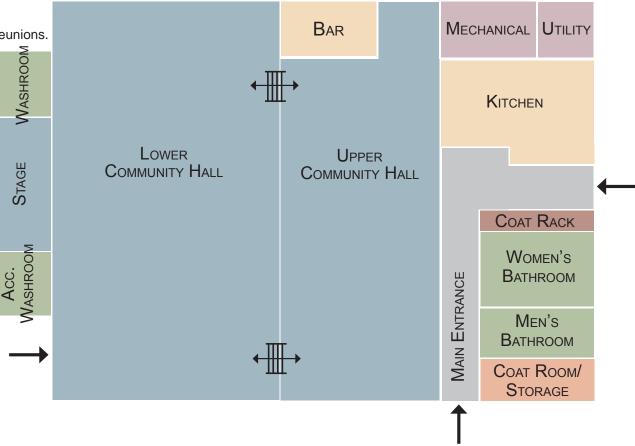
C-2

Appendix- Building Space Diagrams

Moorefield Community Centre

- Community Centre- Lower Hall- 2,880 sq. ft
 - · Capacity: 566 standing
- Community Centre- Upper Hall- 1,792 sq. ft
 - · Capacity: 221 standing
- Kitchen- 504 sq. ft.
- · Coat Storage- 154 sq. ft.
- Women's Bathroom- 330 sq. ft.
- Men's Bathroom- 198 sq. ft.
- Bar- 187 sq. ft.

• Primary Use- community events, club events, family reunions.



C-3

D

Appendix- Facility Charges

Township of Mapleton- Rental Costs

Community Centres

Location	Description	Cost
Drayton	Hall Rental	\$ 300.00
	Full Hall Rental (includes kitchen & bar)	\$ 430.00
	Bar	\$ 60.00
	Hall (day before setup)	\$ 100.00
	Kitchen	\$ 70.00
	Hall- Non-profit groups	\$ 40.00/ hr, up to 3 hours \$ 25.00 surcharge after 11pm
	Arena Board Room- Non-profit groups	\$ 25.00
	Arena Floor	\$ 425.00 \$ 10.50/ table and accompanying chairs
	Complex Rental	\$ 900.00
Moorefield	Hall Only	\$ 300.00
	Full Hall	\$ 430.00
	Upper Hall	\$ 100.00
	Lower Hall	\$ 100.00
	Kitchen	\$ 70.00
	Bar	\$ 60.00
	Hall (day before setup)	\$ 100.00
Alma	Full Hall (includes kitchen and bar without alcohol)	\$ 500.00
	Full Hall (includes kitchen and bar with alcohol)	\$ 600.00
	Hall (day before setup)	\$ 50.00

Drayton Festival Theatre

Daily Rental Rates	Commercial	Non-Profit
Single Performance (8 hour day)	\$1125.00	\$625.00
Hourly rate after 8 hours	\$150.00	\$85.00
Second Performance (same day)	\$600.00 *up to 11 hours	\$350.00 *up to 11 hours
Hourly rate after 11 hours	\$150.00	\$85.00

All rates listed above are subject to HST

Personal Rates

Minimum personal for all types of theatre public event use is as follows:

One Head Technician	\$37.50 per hour \$56.25 per hour over 8 hours or before 8:00am or after midnight
One House Manager	\$125.00 per performance
Seven Ushers	\$25.00 per usher
Box Office Staff	\$25.00 per hour outside of normal box office hours

Additional staff requirements depends on each event's technical needs and projected attendance.

<u> </u>	
Technician(s)	\$31.00 per hour
	\$46.50 per hour over 8 hours, before 8:00am or
	after midnight

Appendix- Facility Charges

Community Christian School Rentals

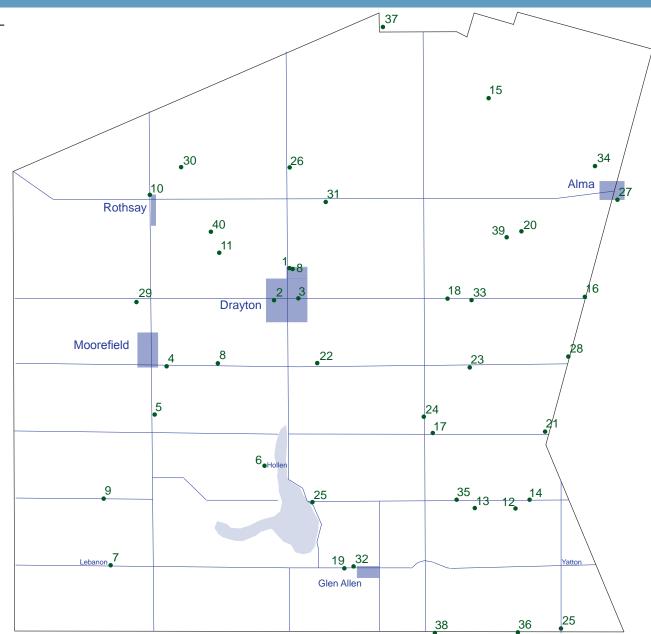
	Classrooms	Gym	Kitchen	Field	Audio-Visual (TV, VCR, DVD, or overhead) each
Hours	1	1	1	1	
Non Profit					
Members					
Personal & Private use	\$5	\$10	\$10	\$5	\$10
Associations with an CCS member	\$7.50	\$15	\$15	\$7.50	\$15
Non- Members					
Personal and private use	\$10	\$25	\$20	\$10	\$10
Groups or Associations	\$15	\$30	\$30	\$15	\$15
Christian and charitable Instituations	\$7.50	\$15	\$15	\$7.50	\$10
Other Institutions	\$10	\$20	\$20	\$10	\$15
For Profit					
Members	\$7.50	\$15	\$15	\$7.50	\$15
Non-Members	\$18	\$36	\$36	\$18	\$20

E

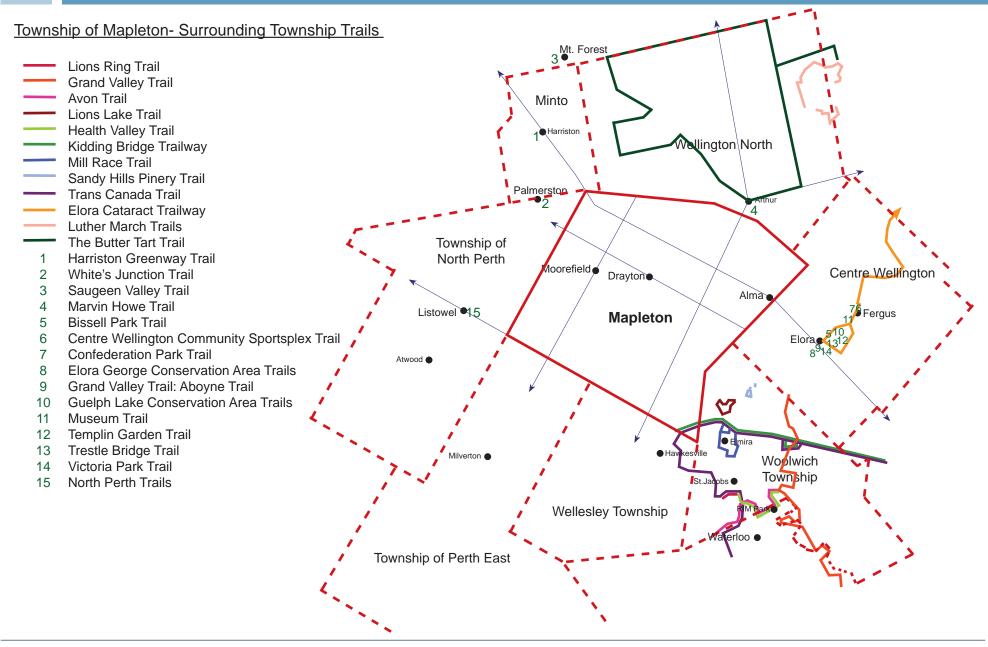
Appendix- Mapping

Township of Mapleton- Cemetery Locations

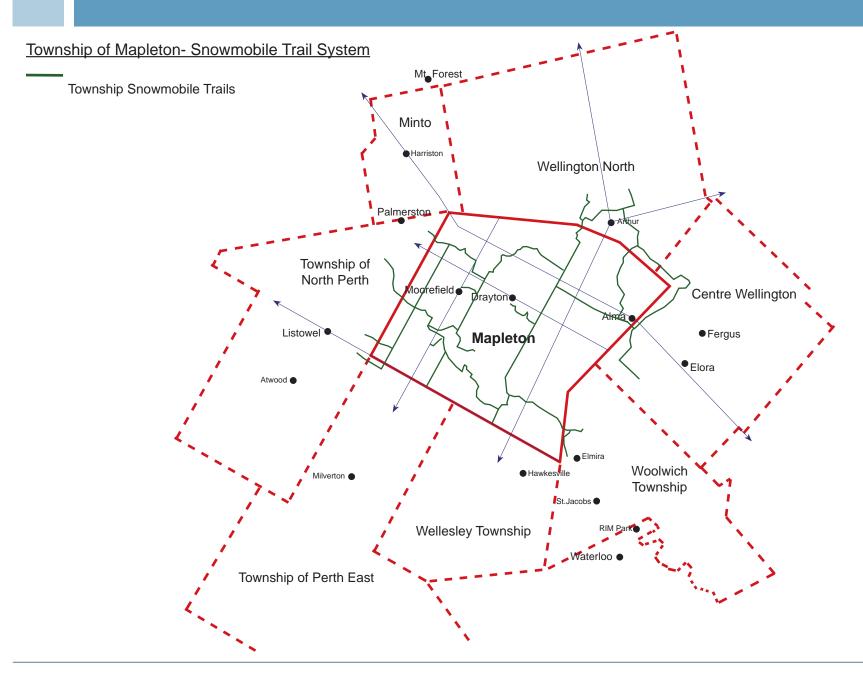
- 1. St. Martins Roman Catholic Church
- 2. Pioneer Christian, Drayton
- 3. Old Methodist, Drayton
- 4. St. John's Anglican Cemetery
- 5. Goldstone United Church Cemetery
- 6. Hollen Burying Ground Cemetery
- 7. Sharon
- 8. Medill Baptist
- 9. Zion Mennonite
- 10. St. James Anglican Cemetery
- 11. Walker Pioneer
- 12. British Methodist Episcopal
- 13. Abandoned Cemetery
- 14. Olivet Abandoned Cemetery
- 15. Mount Hope Methodist
- 16. Bloomsbury
- 17. Cross Cemetery
- 18. Ebenezer Cemetery
- 19. Old Anglican Cemetery
- 20. St. Anthony's Roman Catholic
- 21. Potter's Cemetery
- 22. Quaker Cemetery
- 23. Shiloh Cemetery
- 24. Springhill Cemetery
- 25. Zion Methodist
- 26. Zion Hill
- 27. Alma Presbyterian Church
- 28. Creek Bank Mennonite Cemetery
- 29. Bethesda Community Cemetery
- 30. Deryadd Cemetery
- 31. Old Colony Mennonite
- 32. Glen Allen Community Cemetery
- 33. Goldstone Methodist Cemetery
- 34. Maple View Mennonite Cemetery
- 35. Olivet Mennonite Cemetery
- 36. South Peel Mennonite
- 37. St. John's Cemetery
- 38. St. Joseph's Roman Catholic
- 39. Holy Trinity Anglican Church
- 40. Pioneer Cemetery



Appendix- Mapping



Appendix- Mapping



F

Appendix- Surrounding Townships

Surrounding Townships with Parks & Recreation Departments

Municipality/ Township	Population	WITH Rec. Dept. & Positions	WITHOUT, substitute positions
Mapleton	10,620		Public works including Recreation
Wellington North	11,175	Rec & Culture Committee Rec Coordinator	
Minto	8,504	Manager of Rec Services Manager of Facilities Manager of Rec & Marketing Parks, Rec Advisory Committee	
Southgate	7,167		Transport & Public Safety
South Bruce	5,939		Public Works- Recreation Programmer
Brockton	9,641	Parks & Rec Department	
Perth East	12,041	Recreation Department Perth East Recreation Complex Manager	
Huron East	9,310	Rec Department	
Hanover	7,147	Parks & Rec (5 staff) Manager of Programs & Community Development Director of Parks, Rec & Culture Manager of Park, Rec & Civic Facilities Aquatic Coordinator Facility Bookings, Account, Admin.	
West Perth	8,839	Parks & Recreation Facilities Arena & Pool Manager	
Centre Wellington	26,049	Parks, Recreation & Culture Advisory Committee	

Woolwich	19,658	Recreation & Facilties Services (8 staff) Director of Recreation and Facilities Services Deputy Director/Project Manager Building & Property Operations Manager Business Development Manager Administration Coordinator Executive Assistant Trails Coordinator Recreation Program Manager	
Wellesley	9,789		Community Services- Facilities Director of Facilities Recreation Facilities Director
North Perth	12,254	Recreation Department	
Howick	3,882		No department
Morris- Turnberry	3,510		No department

Appendix- Surrounding Townships

North Huron	4,884	Recreation Staff (10 staff) Recreation Administration Recreation and Marketing Assistant Director of Recreation & Facilities Aquatic Supervisor Rec. Admin. & Programming Fitness & Aquatic Coordinator Blyth Community Centre Manager Pool Office NHWCC Manager Fitness Centre	
Central Huron	7,591	Rec & Facilities Facilities Manager	
South Huron	9,945		Facility Services
Bluewater	7,044	Facilities and Recreation	
West Grey	12,286	Parks, Rec & Open Spaces Director-Infrastructure & Public Works	
Perth South	3,993	Recreation & Leisure Downie Recreation & Facilities advisory committee	
Stratford	30,886	Community Services/ Parks & Recreation/ Cemetery	

Wilmot	19,223	Facilities & Recreation Services Director of facilities & Recreation Facilities & Recreation Services/ Cemetery Clerk Parks/ Facilities Manager Arena Supervisor of Operations Recreation Services Assistant Facilities & Recreation Services Assistant Manager of Recreation & Community services Interim Aquatics Manager	
North Middlesex	6,658	Recreation Department	
Lucan Biddulph	4,338		No Department Have a Recreation Facility Coordinator

Appendix- Grant & Promotion Programs

Grant Programs

<u>Healthy Communities Fund Grant Program (HCF)</u> provides non-capital funding to organizations for the delivery of integrated health promotion initiatives in communities across Ontario. The Program plays a key role in helping to achieve a vision of *Healthy Communities working together and Ontarians leading healthy and active lives* through the funding of projects that address two or more of the following priorities (in alphabetical order):

- Healthy eating;
- Injury prevention;
- Mental health promotion;
- Physical activity, sport and recreation;
- Substance and/or alcohol misuse prevention; and
- Reducing tobacco use/exposure.

The goal of the HCF Grant Program is to support projects that serve or benefit specific populations that may not have equitable access to health promotion programming in their communities, and in turn, provide greater access to these programs and services where they are needed most in Ontario.

Eligible applicants are required to work in partnership with other organizations and take an integrated approach to improving the health and wellness of one or more communities. Interested organizations can apply for a local/regional grant or a provincial grant depending on their delivery capacity

(http://www.mhp.gov.on.ca/en/healthy-communities/hcf/default.asp)

<u>Creative Communities Prosperity Fund</u> provides Ontario municipalities and Aboriginal communities with financial assistance for cultural planning projects. It also provides funding to help not-for-profit organizations carry out specific capacity-building initiatives that enhance the cultural planning process.

Dryden \$65,000- Municipal Cultural Planner for the City of Dryden This project will allow this city to hire a municipal cultural planner to lead its ongoing work on the value and importance that culture can contribute to economic prosperity in Dryden. The planner will carry out the City of Dryden's June 2009 Municipal Cultural Strategy recommendations. He or she will also work with the Cultural Roundtable and city managers to develop a municipal cultural policy and train them on the benefits and impacts of municipal cultural planning.

Elgin \$23,722- Elgin County Cultural Asset Map
This project builds upon work the Arts & Cookery Bank began in
October 2009 to develop a comprehensive cultural asset map for the
County of Elgin. The county will employ a community development
officer who specializes in culture to develop a community
engagement strategy, review work/conduct background research
on the cultural mapping process already completed for the western
portion of the county, and facilitate technical components of the
project, including on-line posting and creation of interactive features
for use in marketing and planning efforts.

Minto \$55,000- Minto Cultural Planning Project
This town is an amalgamated municipality made up of the former
Towns of Harriston and Palmerston, the former Village of Clifford
and the former Township of Minto. It will hire a consultant who will
work with a comprehensive number of local community partners and
stakeholders to develop a municipal cultural plan. This grassrootsdriven project will focus on community engagement strategies,
cultural mapping and the development of a municipal cultural plan.

(http://www.mtc.gov.on.ca/en/awards funding/ccpf recipients 2011 12.shtml)

Appendix- Grant & Promotion Programs

<u>Cultural Strategic Investment Fund (CSIF)</u> helps build a strong and stable cultural sector by funding projects that will contribute to Ontario's cultural development and achieve economic and creative growth. The fund strategically invests in projects that enhance the culture sector and support Arts Education, Cultural Diversity and Aboriginal Engagement, Cultural/Heritage Tourism and Heritage Preservation and Archaeology.

In 2009-10, 49 not-for-profit organizations from the culture sector, received over \$1 million through the program.

Burlington's Sound of Music Festival Inc. - \$15,000

Project: Taking it to the Streets

This project will provide musical education and training to children and youth in the community that will enhance their creative development and teamwork.

Culture for Kids in the Arts - \$15,000

Project: **ARTASIA**

This project will engage children and youth through visual arts workshops and a outdoor installation exhibition while developing partnerships with Social Community Agencies, the City of Hamilton and Environment Business

Community Living Campbellford - \$19,000
Project: *Youth Arts Mentorship Programming*This project will provide free weekly workshops in film production, for youth, including youth at risk, rural youth and First Nations youth.

The Factory Theatre - \$25,000

Project: Community Activation & Engagement Pilot Project
This project will engage and encourage the community to attend
productions and special events with incentives allowing them to
treat the Factory complex as their neighbourhood cultural centre
and to create special youth participation programs that build a future
audience and improve the community.

Guelph Jazz Festival - \$5,000

Project: Building Creative and Community through Improvisation
This project will provide after school workshops for children to gain
exposure to a creative and improvisational approach to learning
dance and music.

Huntsville Art Society, Inc - \$30,000

Project: HAS Creativation: Art, Kids, Community

This project will develop a pilot program offering innovative and challenging programs and activities for elementary and intermediate students that support and enhance the Ministry of Education's Visual Arts Curriculum, as well as expose students to and engage them with the vast range of creative experiences and visual culture available to them in their local and regional community.

(http://www.mtc.gov.on.ca/en/awards_funding/csif_recipients_2010_11.shtml)

Appendix- Grant & Promotion Programs

Celebrate Ontario is an annual program that helps new and existing Ontario festivals and events enhance their programs, activities and services to grow Ontario's tourism market. The program also supports bid and event hosting costs of major one-time events and festivals attracting out-of-province visitors.

> Medieval Festival, Morrisburg: Knights in shining armour and medieval buskers were on show for the very first Medieval Festival at Upper Canada Village Heritage Park in June 2008. The festival attracted more than 7,300 visitors over three days, an impressive start for its first year. Over half of those who attended travelled from markets over 100 km away, a true testimony to the wide-spread appeal and potential growth of the event.

> Burlington's Sound of Music Festival, Burlington: Burlington's free, four-day Sound of Music Festival was proud to host new acts and attractions in 2008 with the help of Celebrate Ontario. Acts like the Jim Cuddy Band helped increase attendance on Sunday, a typically lower attendance period for the festival. Targeted marketing to Buffalo, NY and London, Ontario also helped draw out-of-town visitors to the festival.

Art of Being Green, Lanark: The Art of Being Green is a free, weekend festival in eastern Ontario that offers a fun way to learn more about the environment. This includes helpful information about the latest in fuel efficient vehicles and technology and energy efficient household products. With help from Celebrate Ontario, this year's attendance increased from 4,500 to 7,000 people, filling every B&B within a 30 minute drive.

(http://www.mtc.gov.on.ca/en/awards_funding/celebrate_ontario.shtml)

The Ontario Trillium Foundation: distributes its funding to charities and not-for-profits through three granting programs: Community and Province-Wide programs and the Future Fund. Within those programs, funding is allocated in four sectors: Arts and Culture, Environment, Sports and Recreation, and Human and Social Services.

Woolwich Community Health Centre

\$148,800 to improve literacy and employment opportunities for the Low German community in rural Woolwich and surrounding areas.

Township of Guelph/Eramosa

\$66,800 to increase fitness and recreational activities for all ages by providing three newly renovated tennis courts.

Guelph Athletics Society

\$99.500 to increase fitness for children and adults by providing new age-appropriate track and field equipment.

(http://www.trilliumfoundation.org/en/index.asp)

Hydro One Power Play: Grants of up to \$25,000 are available for capital projects for community centres, indoor or outdoor ice rinks, playgrounds, splash pads, sports fields — facilities where the primary purpose is to support children's community sports and active play. Applications for new facilities and the renovation of existing facilities will be considered. School playground equipment will be considered on an exception basis only, where the playground is the only one in the community.

> \$10,000 grant was awarded to the Brampton YMCA to buy an aquatic lift for the centre's swimming pool. This equipment will make aquatic program more accessible to all members.

> \$5,000 grant was awarded to the Township Huron Kinloss to help buy a new playground for Blue Park.

(http://www.hydroone.com/OurCommitment/Community/Pages/powerplay.aspx)

Appendix- Grant & Promotion Programs

Goodlife Kids Foundation: is a Canadian private foundation with a vision for every Canadian kid to have the opportunity to live a fit and healthy good life. They are inspiring parents, role models, mentors, leaders and individuals, to deliver the message to kids, that being active is not only good for their body and mind but also a lot of fun.

GoodLife Kids Champion Grants

GoodLife Kids Champion Grants are available to registered charities in all communities across Canada. Proposals are accepted throughout the year.

(http://www.goodlifekids.com/grant-program/granting-program/)

Appendix- Grant & Promotion Programs

Financial Assistance Programs

<u>Kid Sport Canada</u>: The KidSport Mission is simple, to help overcome the financial barriers that exist in families so that all kids have the opportunity to participate in organized sport and experience the benefits of active living. This is accomplished by providing financial support for registration fees and/or equipment grants that go directly to families. It is through KidSport that children who are the least likely to have the opportunity to play now have hope.

KidSport grants range from \$100 to \$500 to cover the cost of registration fees for one season of sport.

(http://www.kidsportcanada.ca/)

Jump Start- Canadian Tire: One in three Canadian families cannot afford to enrol their children in sport and recreation activities because of financial barriers (Ipsos Reid, 2009). Canadian Tire Jumpstart is dedicated to removing barriers, so children can participate in organized sport and recreation.

It's seen as equipping kids for life, because participation in organized sport and recreation increases a child's chance for success in life. They discover and participate. They gain self-confidence. They develop self-esteem. They learn leadership skills. Their lives become richer.

(http://jumpstart.canadiantire.ca/)

National Hockey League Players' Association Goals and Dreams: NHLPA Goals & Dreams assists volunteer based programs that help economically disadvantaged children play the great sport of hockey. NHLPA members believe that more children should have the opportunity to play hockey-- a sport that educates players in teamwork, commitment, discipline and physical fitness. Since the inception of the program, more than 60,000 children in 25 countries have benefited from equipment donations from their

Through the donation of brand new hockey equipment, NHLPA Goals & Dreams outfits groups of deserving children (maximum of 50 at one time) who are enrolled in grassroots programs that provide an economically feasible alternative for the children. The NHLPA Goals & Dreams fund provides equipment grants for grassroots hockey programs but does not act as a substitute for existing funding or fundraising activities.

(http://www.nhlpa.com/Giving-Back)

NHL heroes.

Appendix- Grant & Promotion Programs

Employment Grants

<u>Canada Summer Jobs</u>: The Canada Summer Jobs program is designed to help students who are having difficulty finding summer jobs because of where they live or other barriers. This initiative provides funding subsidies to Canadian employers so that they may create career-related summer jobs for students between the ages of 15 to 30.

Eligible employers include:

- not-for-profit organizations;
- public sector employers; and
- private sector employers with less than 50 employees.

(http://www.servicecanada.gc.ca/eng/epb/yi/yep/programs/scpp.shtml)

The Enabling Accessibility Fund (EAF) supports community-based projects across Canada that improve accessibility, remove barriers, and enable Canadians with disabilities to participate in and contribute to their communities.

The Fund supports small and mid-sized projects.

Small Project Component provides grant funding to projects that improve the accessibility of existing facilities. Projects may include: renovation, construction and retrofitting of buildings, modification of vehicles for community use and the provision of accessible communication technologies, such as hearing devices and screen readers.

Mid-size Project Component provides contribution funding for larger retrofits, renovations or construction of new facilities within Canada. The facilities where the projects take place must offer services and programs that address the social and labour market needs of people with disabilities.

(http://www.hrsdc.gc.ca/eng/disability_issues/eaf/cfp/index.shtml)

<u>Career Focus</u>: provides funding for employers and organizations to create career-related work experiences for post-secondary graduates. The program is part of the Youth Employment Strategy, a horizontal initiative involving eleven federal departments and agencies.

Career Focus helps post-secondary graduates gain advanced employability skills and facilitates their transition into the labour market.

The projects are delivered at the local, regional, and national levels.

(http://www.servicecanada.gc.ca/eng/epb/yi/yep/newprog/career.shtml)

The New Horizons for Seniors Program (NHSP) is a federal Grants and Contributions program that supports projects led or inspired by seniors who want to make a difference in the lives of others and in their communities.

NHSP supports projects that address one or more of the following five program objectives:

- promoting volunteerism among seniors and other generations;
- engaging seniors in the community through the mentoring of others;
- expanding awareness of elder abuse, including financial abuse;
- supporting the social participation and inclusion of seniors; and
- providing capital assistance for new and existing community projects and/or programs for seniors.

(http://www.hrsdc.gc.ca/eng/community_partnerships/seniors/index.shtml)

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Appendix- Grant & Promotion Programs

Health Promotion Programs

ParticipACTION: is the national voice of physical activity and sport participation in Canada. Through leadership in communications, capacity building and knowledge exchange, we inspire and support Canadians to move more.

(http://www.participaction.com/en-us/Home.aspx)

In Motion: In motion is a network of Canadian communities who have adopted the in motion physical activity health promotion strategy from Saskatoon in motion.

(http://www.canadainmotion.ca/about us/)

KidSport Canada: We believe that no kid should be left on the sidelines and all should be given the opportunity to experience the positive benefits of organized sports. KidSport™ provides support to children in order to remove financial barriers that prevent them from playing organized sport.

(http://www.kidsportcanada.ca/)

Sogo Active (in coordination with ParticipACTION): Youth challenging themselves to find new reasons and new opportunities to get physically active. Microgrants are available to help youth reach their physical activity goals. The funding can be used for facilities, equipment, instruction, training, nutrition, transportation or to enhance events with Sogo messaging or physical activity.

(https://secure.sogoactive.com/ssldocs/common/mainPage.jsf)

Motivate Canada: Motivate Canada is a Canadian charitable organization that specializes in improving the lives of young people by fostering civic engagement, social entrepreneurship, social inclusion and leadership among youth. We use techniques from sport, physical education and community driven development in our programming.

(http://www.motivatecanada.ca/en/home)

Esteem Team: The ESTEEM Team is a national, not-for-profit program of Motivate Canada that brings Olympic, Paralympic and National caliber athletes to schools in Canada to inspire and activate young people to set and achieve their goals.

(http://www.motivatecanada.ca/en/esteemteam)